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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

GUATEMALA World Bank deal is a rose with thorns Page 4

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World News

Pilotless Soviet MiG crashes in Belgium

The Soviet Union said a MiG-23 jet fighter which flew uncontrolled across Western Europe through Nato air defenses before crashing in Belgium suffered a technical malfunction during a training flight over Poland.

Pakistan bomb fears

Pakistan fears a massive destabilisation campaign may have begun with a bomb explosion on a bus in the centre of the busy town of Peshawar killing at least seven people.

Checkpoints open

Three of six crossing points between Beirut's Christian enclave and the rest of Lebanon reopened following a unilateral ceasefire by Syria's Muslim militia allies.

Candidates rebuffed

Soviet parliamentarians refused to confirm Mr Vladimir Kamensky as head of the Foreign Economic Commission in a rebuke to President Mikhail Gorbachev.

Howe calls on China

Sir Geoffrey Howe, British Foreign Secretary, marked out the next phase of the government's policies on Hong Kong calling on China to help rebuild the colony's battered self-confidence.

UK strike talks

Talks which could lead to the first breakthrough in the UK rail dispute will take place this morning as commuters face getting to work without trains for the third successive Wednesday.

Pakistan decision

All members of the Communist Party have agreed that Pakistan should be readmitted and Sir Shridath Ramphal, the Secretary General, has confirmed this to Miss Benazir Bhutto.

US Embassy protest

The US Embassy said it had protested to China over an incident in which its claim troops raised diplomats' homes with machine gun fire.

Votes may end rule

Leaders of Mexico's ruling Institutional Revolutionary Party say they may fail to gain a majority of a state congress for the first time in 60 years after elections.

Business Summary

Gold Fields accepts new bid terms from Hanson

CONSOLIDATED Gold Fields last night agreed to improved terms from Hanson, bringing one of Britain's biggest and most hotly contested takeover bids close to a conclusion.

Oil price

Oil prices continued to firm yesterday in response to a wave of strikes by contract workers on North Sea oil platforms, which created fear that production could be affected.

Toyota plans light vehicle assembly plant in Europe

TOYOTA, Japan's leading automotive group, plans to decide within a year on the next stage of its ambitious European expansion - involving the location of a light commercial vehicles assembly plant in Europe.

European air traffic congestion may be eased by new system

AN important initiative aimed at easing the chronic congestion of air traffic over Western Europe was launched yesterday when transport ministers from 11 countries agreed to set up an Eurocontrol (EAC) centralised information system for air traffic controllers.

Vienna to apply for membership of EC

AUSTRIA will formally apply for membership of the European Community on July 17 after a decision yesterday by the Austrian Government endorsing the move.

Poland's dissidents take the stage in new drama

FOR DECADES the oval-shaped chamber of Poland's parliament, the Sejm, has been the stage for debates in which members have done little more than rubber-stamp the Communist Party's decisions.

Brazil delays debt payments in move to guard reserves

By John Barham in Sao Paulo and Stephen Fidler in London

BRAZIL, the largest debtor nation in the developing world, has decided to delay payments to foreign creditors and investors to safeguard its foreign reserves.

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A jolly good start: Soviet President Mikhail Gorbachev (left) and French President Francois Mitterrand at Orly airport outside Paris yesterday at the beginning of Mr Gorbachev's three-day visit to France.

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MARKETS table with columns for Hong Kong, Sterling, Dollar, Interest Rates, and Stock Indices.

CONTENTS table listing various articles and their page numbers, including 'Avoiding the big step forward in the Middle East' and 'Francis Gorbachev strikes revolutionary chords'.

Advertisement for Gwent featuring the slogan 'Make it in Gwent' and 'Gwent Better Connected'. It includes a map of Gwent and contact information for Gwent County Council.

EUROPEAN NEWS

Soviet Deputies refuse to confirm senior minister

By Paul Winfrey in Moscow

SOVIET parliamentarians yesterday refused to confirm Mr Vladimir Kamenshev as head of the state Foreign Economic Commission...

Gorbachev strikes revolutionary chords in France

The relationship has changed markedly since the days of De Gaulle, writes Ian Davidson in Paris

IN PRACTICAL and political terms, few people expect Mr Mikhail Gorbachev's current visit to France to match in significance his recent trip to West Germany...

France cannot currently claim West Germany's unique status at the frontier between East and West, which gives the Bonn Government such a pivotal role in Mr Gorbachev's new diplomacy...

De Gaulle would always line up with the US and with the West. Since then France has largely abandoned the role of Gaullist trouble-maker...

Despite France's anomalous role in Nato, it has become one of the most orthodox defenders of Atlantic solidarity. If there is an awkward side to France's posture today...

For all these reasons it is hard for Mr Gorbachev to gain a unique historical and cultural position in the Soviet con-



Indeed, it is striking that the high point of his trip is taking place in Strasbourg, in front of the multilateral assembly of the Council of Europe...

Elderly demonstrators in Paris, surrounded by posters of Mr Mikhail Gorbachev and clutching unpaid Russian bonds to their chests...

Attracted by high interest rates, French investors pounced on the Russian bond market in the run up to the First World War...

On the other hand, 63 per cent would choose to study the English language...

The popular picture of France is aggressively stereotyped: 59 per cent associate it with women...

Naturally, almost everyone (95 per cent) has heard of the French Revolution, and almost half know that its anniversary is celebrated this year...

Pilotless Soviet fighter crashes in Belgium

THE Soviet Union said a MiG-23 jet fighter which flew unmanned across Western Europe yesterday before crashing in Belgium suffered a technical malfunction during a training flight over Poland...

Minister, said two US F-15 fighters from the Dutch airbase of Soesterberg who intercepted the MiG-23 over West Germany...

because of a malfunction of the aircraft's technical equipment. It added that the aircraft continued its unmanned flight in a western direction...

It flew near the cities of Eindhoven in the Netherlands and Antwerp in northern Belgium...

Indeed, it is striking that the high point of his trip is taking place in Strasbourg, in front of the multilateral assembly of the Council of Europe...

Bundesbank caution keeps its best money supply a secret

By Heig Simonian in Frankfurt

NO, the best-kept secret in the West German Bundesbank is not how much its president, Mr Karl Otto Pöhl, earns...

shaped stone weighing 67kg which was a traditional symbol of value in one of the South Sea Islands...

Labour crisis in Sweden

By Robert Taylor in Stockholm

SWEDEN IS suffering from a crisis of full employment which will worsen in the 1990s, according to a report published yesterday by the Labour Ministry...

CHEMICAL COMPANIES WARNED TO BE MORE CAUTIOUS ABOUT INVESTMENT

Over-capacity threatens industry

By Peter Marsh

THE WEST European chemical industry may be taking an unrealistic view of future market growth and needs to adopt a more cautious attitude to future investments...

'The petrochemical industry now occupies a strategic position in the total European industrial chain, in much the same way that steel did in earlier times'



because of the possibility of shortages developing in liquid feedstocks from oil refining - such as naphtha - which was likely to be in increasing demand...

ment in recent years and several more to come. The falling off in demand growth, added to the extra capacity from the new production units...

European Diary



West Germany

Banque de France, the Bundesbank's holdings also testify to West Germany's own fractured post-war development. During the Second World War, the treasures of the Reichsbank - Hitler's central bank - were removed to protect them from the Allied bombers...

Japan and Switzerland are favourite in which to do business

By William DuBois in Geneva

JAPAN AND Switzerland provide the best home bases for businessmen, or, to use the language of the World Competitiveness Report, their national environments are most conducive to the domestic and global competitiveness of enterprises...

international executives who each answered 112 questions. Its publishers do not claim that the report is fully scientific. But by raising the number of criteria from that used in the past they believe that they are offering a 'high-definition image' of international competitiveness...

place by top placings for financial dynamism, social and political stability, lack of state interference and the international orientation of their companies. Leadership in market dynamics and human resources keeps the US in third place, but West Germany loses ground because of heavy management and labour costs, lack of labour flexibility and an ageing population...

lands ranks sixth and Britain eleventh, immediately followed by Denmark, France and Belgium/Luxembourg. The separate score-board, which reflects business executives' views on competitiveness, keeps Japan and Switzerland at the top but reshuffles the other placings and offers some insights into regional prejudices...

your opinion which are the three most competitive countries? businessmen in the Anglo-Saxon countries did not put Switzerland among the top 12, whereas their colleagues in northern and southern Europe and in the Far East respectively placed the Swiss fourth, seventh and ninth. South Korea was ranked by Far East executives as the second most competitive country behind Japan, while the other three regions all had the Koreans in fourth place.

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OVERSEAS NEWS

Howe urges Peking to help rebuild HK's confidence

By John Elliott in Hong Kong

SIR GEOFFREY HOWE, the British Foreign Secretary, last night marked out the next phase of the UK Government's policies on Hong Kong when he called on China to help rebuild the colony's battered self-confidence by applying itself to an active agenda of deeds not words.

33,000 would-be refugees who are expected to be classified by Hong Kong as illegal immigrants. Sir Geoffrey's visit has been dominated by the debate over British passports. He has angered local political and community leaders because he has rejected their demands for the UK to issue British passports to at least 3.2m Hong Kong people.

stations marking the first month since the Tiananmen Square massacre. More than 5,000 marched slowly past the residence of Sir David Wilson, the governor, while Sir Geoffrey was having dinner. They chanted Chinese democracy songs and delivered a petition calling for Britain to lead international sanctions against China.



Refugees from Vietnam hold up protest banners at Hong Kong's Whitehead refugee centre during yesterday's visit by Sir Geoffrey Howe, the British Prime Minister.

Singapore warns of Cambodian sell-out

By Peter Ungphakorn in Bandar Seri Bagawan

SINGAPORE issued a stern warning to its neighbours yesterday not to allow Cambodian peace talks end in victory for the Vietnamese. Mr Wong Kan Seng, Singapore's Foreign Minister, speaking at the end of the annual two day meeting of foreign ministers of the Association of South East Asian Nations (Asean), said a settlement that left "the regime installed by the Vietnamese in Phnom Penh" would make "a mockery of the results of Asean's ten years of solidarity and effort to undo the Vietnamese invasion of Cambodia".

Mugabe party faces close result in by-election fight

By Tony Hawkins in Harare

POLITICAL analysts predict a close vote in tomorrow's Dzivarasekwa by-election in which President Robert Mugabe's ruling Zanu-PF party is being opposed by the new Zimbabwe United Movement led by Mr Edgar Tekere.

worried that they could lose the seat. Mr Mugabe has already warned that the government cannot afford to lose the constituency, despite the fact that it has virtually no opposition in parliament.

Muted uptake to Lebanon ceasefire offer

By Lara Marlowe in Beirut

Three of six crossing points between Beirut's Christian enclave and the rest of Lebanon reopened yesterday following a unilateral ceasefire offer by Syria's Muslim militia allies.

Shamir takes on right over his peace proposals

By Hugh Carnegie in Jerusalem

ASSUMING an unaccustomed role for such a pugnacious politician, Mr Yitzhak Shamir, Israel's Prime Minister, tonight took on the task of facing down heavy right-wing opposition within his own Likud party to his peace proposals for the occupied territories.

Thai power industry board row defused

By Roger Matthews in Bangkok

THE Thai government yesterday signalled the end of a bitter political row over the board composition of the country's electricity generating authority by removing the minister responsible and reinstating members sacked last week.

Uno determined to attend Paris summit

By Ian Rodger in Tokyo

Mr Somsuke Uno, Japan's beleaguered prime minister, yesterday expressed his determination to attend the summit of leading industrialised nations in Paris next week.

Chinese youth see foreign study as passport to hope

Peter Ellingsen in Peking looks at disillusionment behind the small mountain of visa applications

PUBLICLY, in awkward street interviews and workplace political sessions, the young people of China are toying the party line and endorsing the crackdown on free expression.

Uno determined to attend Paris summit

By Ian Rodger in Tokyo

Mr Somsuke Uno, Japan's beleaguered prime minister, yesterday expressed his determination to attend the summit of leading industrialised nations in Paris next week.

lined today as the election campaign for half the seats in the House of Councillors, the upper house of the Diet (Parliament) gets underway. The election is on July 22.

Other leaders of the ruling Liberal Democratic Party have ordered Mr Uno not to participate in the campaign, because they fear the recent lead publicly surrounding his affair with a geisha four years ago would cause further damage to the party's chances.

ashed yesterday, only 17.5 per cent of voters said they would support the cabinet while 73.3 per cent are against it. These ratios are more important than in other elections because 50 of the 126 seats being contested will be chosen on the basis of party shares of the vote at national level.

Mr Uno, the prime minister, ranked second on the list, with family wealth of ¥301.2bn (21.4m) on June 3.

Gandhi opts for tactical reshuffle

By K K Sharma in New Delhi

WITH both eyes fixed firmly on the coming parliamentary elections, Mr Rajiv Gandhi, India's Prime Minister, yesterday made minor changes in his Government. But by carefully not appointing any new Cabinet minister, he made sure that no aspirant for promotion was dissatisfied.

Chinese youth see foreign study as passport to hope

Peter Ellingsen in Peking looks at disillusionment behind the small mountain of visa applications

So far they have managed to deal with about 1,000 applications a month. At that rate the backlog will take years to process. "We've never had to process 30,000 visa applications before," an embassy official explained, "so I just don't know how long it will take."

Chinese youth see foreign study as passport to hope

Peter Ellingsen in Peking looks at disillusionment behind the small mountain of visa applications

PUBLICLY, in awkward street interviews and workplace political sessions, the young people of China are toying the party line and endorsing the crackdown on free expression.

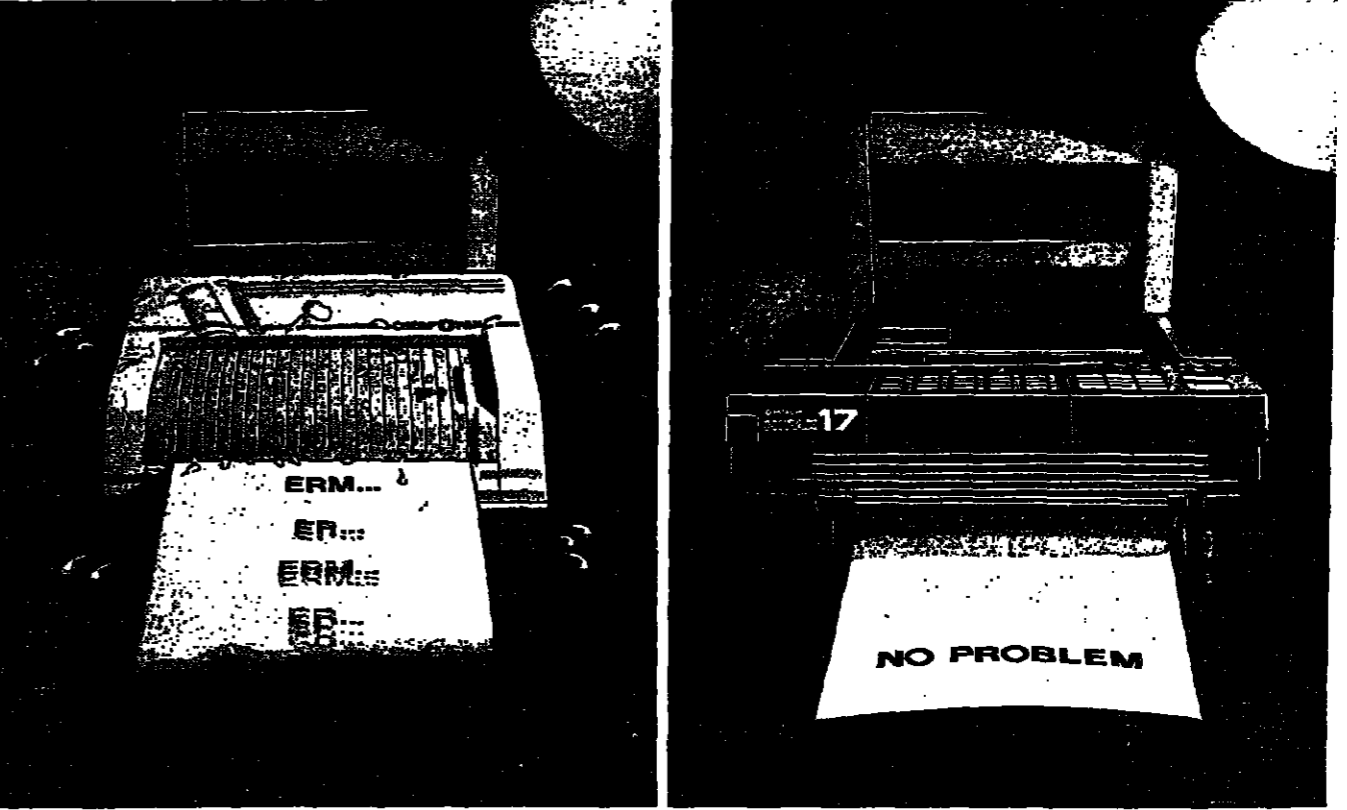
With air fare, tuition and living expenses it costs about \$9,000 for the short English courses, (an enormous amount in China), but that has not deterred young Chinese desperate to both improve their English and escape repressive measures now being enforced by hardline leaders.

But the delays will mean many students will not be able to begin courses this year, and will have to defer to 1990, which will involve further lengthy paperwork and consultation with Chinese security authorities.

Gandhi opts for tactical reshuffle

By K K Sharma in New Delhi

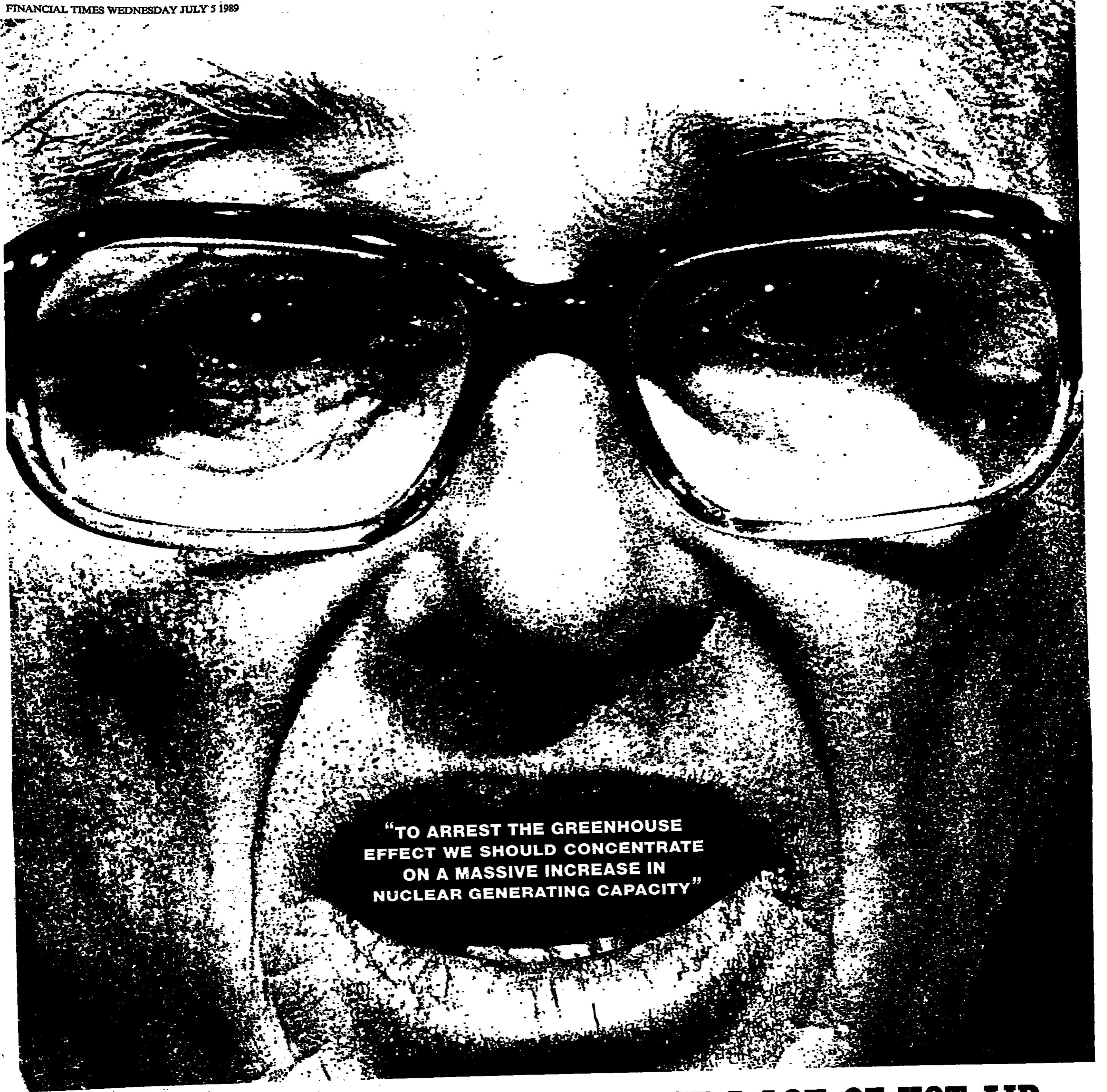
WITH both eyes fixed firmly on the coming parliamentary elections, Mr Rajiv Gandhi, India's Prime Minister, yesterday made minor changes in his Government. But by carefully not appointing any new Cabinet minister, he made sure that no aspirant for promotion was dissatisfied.



BEFORE YOU BUY A FAX MACHINE ASK IT SOME HARD QUESTIONS. For example: Q: Can you cut the messages I receive into neat pages? A: (If it's HIFAX) No problem. Q: Can you handle a batch of pages at once, so that I don't have to waste time hand-feeding them in? A: (If it's HIFAX) No problem. Q: There are some numbers I need to call regularly. Can I just press one button and walk away, knowing that if the line's engaged, you'll keep trying it for me? A: (If it's HIFAX) No problem. Q: Can you send good clear copies of photographs, small print, and detailed technical drawings? A: (If it's HIFAX) No problem. Q: Will someone (who knows what they're doing) come and install you for me? A: (If it's HIFAX) No problem. HIFAX is only sold through approved HITACHI dealers. To find out more, just complete and post the coupon, or telephone (0734) 311244. YOU'LL BE GLAD YOU CHOSE HITACHI PERSON TO PERSON COMMUNICATIONS

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"TO ARREST THE GREENHOUSE EFFECT WE SHOULD CONCENTRATE ON A MASSIVE INCREASE IN NUCLEAR GENERATING CAPACITY"

SCIENTIFICALLY SPEAKING, IT'S JUST A LOT OF HOT AIR.

Nicholas Ridley, the Government, BNFL, and the CEBB claim that nuclear power is an answer to the greenhouse effect. This view is mistaken.

Moreover, 100 of the country's leading scientists, doctors, and engineers, 40 of whom are listed below, have signed the following declaration:

"NUCLEAR POWER IS NOT AN ANSWER TO THE GREENHOUSE EFFECT."

The nuclear industry is right when it says that the greenhouse effect is a threat to civilization.

It is wrong when it says that nuclear power has an important part to play in reducing emissions of greenhouse gases.

This is so because the amount of carbon dioxide produced by coal-fired power stations around the world constitutes only a small percentage of the overall greenhouse gases currently added to the atmosphere.

Even a decision to eliminate that small percentage by replacing coal-fired power stations with nuclear stations is a mistake.

This is so because energy efficiency measures offer far more scope than nuclear, £-for-£, in reducing the demand for fossil fuels.

It is cheaper to save a unit of energy than to generate an additional unit.

And the scope for energy efficiency measures is huge in our energy-profligate world economy.

The hundreds of billions of dollars which would have to be spent on an expanded nuclear programme would drain the resources available for energy efficiency and other measures.

Energy efficiency measures can be introduced far more quickly than can nuclear power stations.

Time is not on our side when it comes to tackling the

greenhouse effect.

It takes a minimum of six years to build a nuclear power station, and a matter of months to implement energy saving measures.

Finally, the nuclear waste issue is unresolved.

Decommissioning has essentially yet to be addressed.

The problems of nuclear weapons proliferation remain.

And the track record of the nuclear industry involves a long history of over-ambitious appraisals of cost and reactor safety. An expansion of the nuclear programme will compound these problems.

The greenhouse effect is a serious environmental phenomenon which requires serious and urgent solutions.

Nuclear power is irrelevant to the prevention of global warming."

GREENPEACE

LIST OF SIGNATORIES

Prof Robin Bleasby C.B.E., F.R.S. Emeritus Professor of Experimental Philosophy, University of Oxford - Prof Jack Bagg Emeritus Professor of Physics Applied to Medicine, University of London - Prof John Burdand F.Eng., Professor of Civil Engineering, Imperial College of Science, Technology and Medicine - Prof Roy Butterfield Professor of Civil Engineering, University of Southampton - Prof John Christian F.R.S. Emeritus Professor of Physical Metallurgy, University of Oxford - Prof Paul Fitt F.R.S. Professor of Biophysics, University College, London - Dr Richard Fortey Senior Principal Scientific Officer, British Museum of Natural History - Prof Michael Green F.R.S. Professor of Physics, Queen Mary College, London - Prof Andrew Haines Professor of Primary Health Care, University College, London - Prof Denis Hall Professor of Physics, Heriot-Watt University - Prof Peter Higgs F.R.S. Professor of Theoretical Physics, University of Edinburgh - Prof Robert HM Professor of Physics, Newcastle Polytechnic - Prof Robert Hinde C.B.E., F.R.S. Royal Society Research Professor, University of Cambridge - Prof Dorothy Hodgkin O.M., F.R.S. Nobel Laureate Emeritus Professor of Chemistry, University of Oxford - Prof Brian Jarman O.B.E. Professor of Primary Health Care, St Mary's Hospital Medical School - Prof Tom Kibble F.R.S. Professor of Theoretical Physics, Imperial College of Science, Technology and Medicine - Prof Roy King Professor of Social Theory and Institutions, University College of North Wales - Prof Nicholas Kurti C.B.E., F.R.S. Emeritus Professor of Physics, University of Oxford - Prof Bernard Laske Professor of Geology, University of Glasgow - Prof Patricia Lindop Emeritus Professor of Radiobiology, University of London - Prof David Metcalfe Professor of General Practice, University of Manchester Medical School - Dr Steven Moorhead F.R.S. Reader in Geology, University of Oxford - Prof David Morley Emeritus Professor of Child Health, University of London - Dr Ian Munro Former Editor, The Lancet - Prof Ian Partridge F.R.S. Professor of Applied Mathematics, Queen Mary College, London - Prof Joseph Pihl Professor of Chemistry, Heriot-Watt University - Prof Carl Pilgoss Professor of Physics, Heriot-Watt University - Prof Keith Pattick Professor of Physics, University of Surrey - Dr Reginald Ralney F.R.S. Formerly Senior Principal Scientific Officer, Ministry of Overseas Development - Prof Martin Rees F.R.S. Professor of Astronomy, University of Cambridge - Prof Joseph Rothblat Emeritus Professor of Physics, University of London - Prof Michael Rowan-Robinson Professor of Physics, Queen Mary College, London - Prof Ian Smith Professor of Geotechnical Engineering, University of Manchester - Prof David Smythe Professor of Geophysics, University of Glasgow - Prof Fred Vine F.R.S. Professor of Environmental Sciences, University of East Anglia - Prof Alan Watson Professor of Physics, University of Leeds - Dr Michael Whelan F.R.S. Reader in Metallurgy, University of Oxford - Prof Maurice Wilkins C.B.E., F.R.S. Nobel Laureate Emeritus Professor of Biophysics, University of London - Prof Robert Williams F.R.S. Napier Royal Society Research Professor, Oxford - Sir Gordon Wolstenholme O.B.E. Action in International Medicine, London.

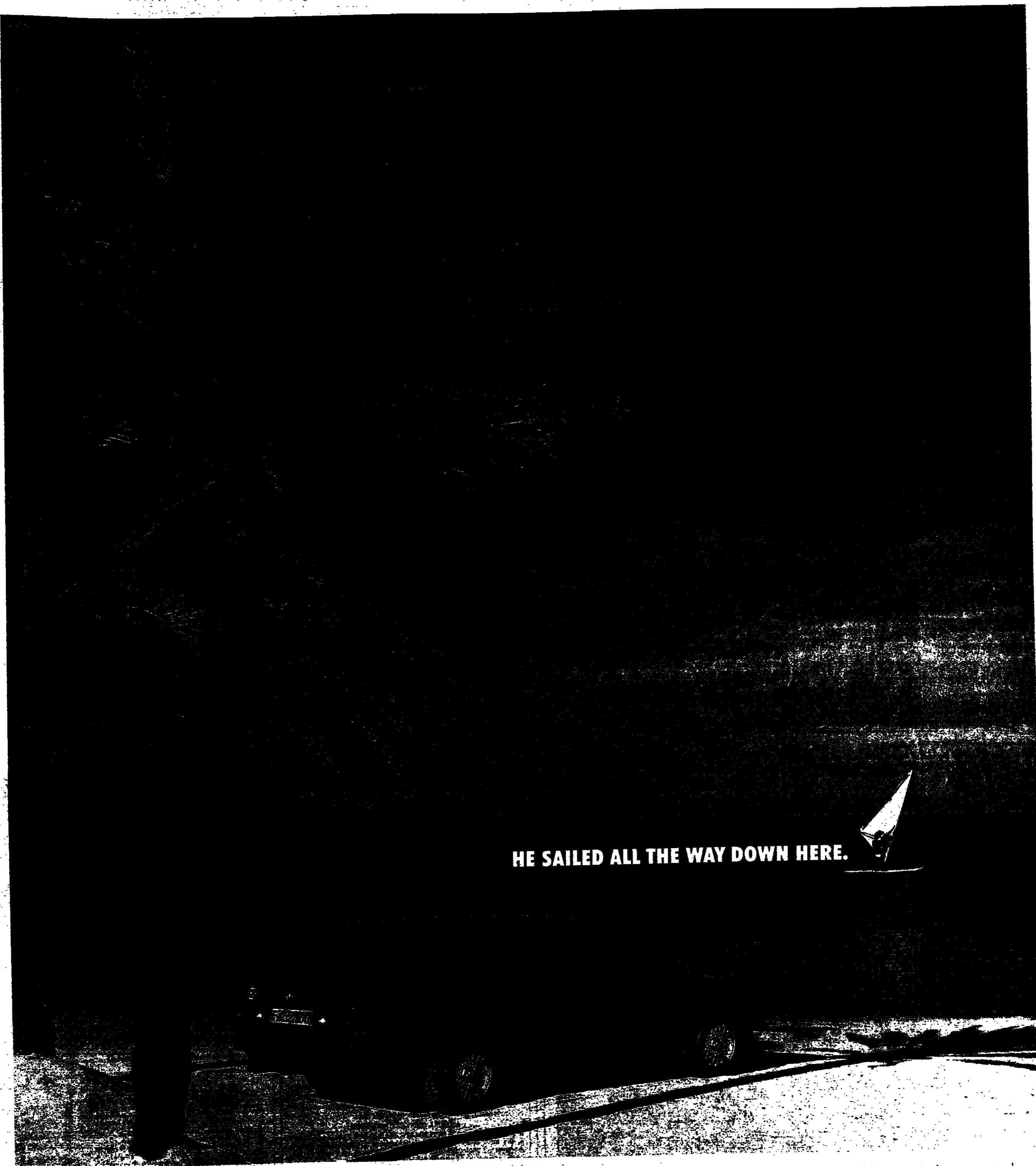
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HE SAILED ALL THE WAY DOWN HERE.

In any other car he might have found the trip down through Europe a long haul. But in a 325i Touring it was a breeze. Mind you, he did have the power of BMW's silky smooth, 2.5 litre, straight six at his feet. An engine which could launch him from 0 to 60 in 7.6 seconds. And produce 170 bhp with ease. It was also equipped with the very latest in sophisticated engine management. A third generation Motronic system that effectively 'tunes' the engine up to 300 times every second. Making sure the engine runs at its most efficient at all times. However, the 325i Touring wasn't just built to go like the wind. It was also designed to sail

in the direction it is supposed to. Thanks to a perfect 50:50 front to rear weight distribution, understeer and oversteer have been minimised. Whilst it has been given an exceptionally rigid bodyshell to make sure it stays taut even when the going gets rough. And how does it handle the bumps? Relax. Twin-tube, gas-filled shock absorbers front and rear give the optimum balance between stability and ride comfort. Naturally, the 325i Touring is fitted with ABS as standard. As are a host of creature comforts: power assisted steering, electric front windows, even a levelling control for the ellipsoidal headlamps.

A feature which enables you to keep your lights firmly fixed on the road out in front, by compensating for any load in the back. And you'd be surprised just how much you can stow on board. The fully carpeted luggage compartment measures a full 40 cu. ft. with the seats folded. If our wind surfer had wanted the extra room but not quite so much power, he might have chosen a BMW Touring with a 1.8 or 2.0 litre engine. As it was he took a 325i Touring on his travels. And now he can't wait to sail home.



THE ULTIMATE DRIVING MACHINE

THE BMW 325i TOURING COSTS £28,100. THE 320i TOURING COSTS £26,100. THE 318i TOURING COSTS £23,470. PRICES CORRECT AT TIME OF GOING TO PRESS, INCLUDE CAR TAX AND VPI BUT NOT DELIVERY OR NUMBER PLATES. INCLUSIVE DELIVERY CHARGE INCORPORATING BMW EMERGENCY SERVICE. £233 PLUS VAT. PERFORMANCE FIGURE SOURCE: AUTOCAR & MOTOR. ALL CURRENT MODELS EXCEPT 1800 AND 1800i. ONE-TIME (UNLEADED FUEL WITH NO MODIFICATION REQUIRED. FOR A 3 SERIES TOURING INFORMATION FILE, PLEASE WRITE TO: BMW INFORMATION SERVICE, PO BOX 46, HOUNSLOW, MIDDLESEX OR TEL: 01-897 6665 (LITERATURE REQUESTS ONLY). FOR TAX-FREE SALES, TEL: 01-629 9277.

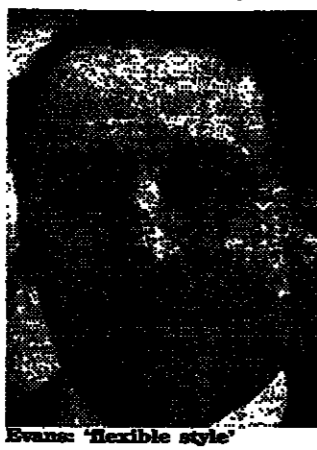
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UK NEWS

Electricity sell-off could force gas price shake-up

By Maurice Samuelson

SHARPER competition by the privatised electricity companies might force British Gas to vary the household tariff for gas in different parts of the country...



Evans: 'flexible style'

Gas's low level of debt, but that the company would not seek loan capital "for the hell of it". The company intended to concentrate on activities which it did well, such as exploration and development of promising gas resources in various parts of the world...

Doctors urge public outcry against health reforms

By Alan Pike, Social Affairs Correspondent

DOCTORS' leaders yesterday appealed directly to the British public to step up pressure against the Government's proposed National Health Service reforms.

with the results of the poll, conducted by Gallup on the Association's behalf between June 21 and 26. It shows that 71 per cent of adults disapprove of the proposals contained in the Government's draft health legislation...

interviewed - 63 per cent - thought that the draft law was a cost-cutting exercise. Among Conservative voters, 43 per cent agreed with view, while 39 per cent disagreed.

NHS is safe in the hands of the Conservatives. The poll results are significant for the BMA, since its leaders believe that their best chance of forcing the Government to modify its plans lie in convincing Conservative MPs that they are unpopular with voters...

Dr John Marks, chairman of the BMA Council, drew repeated applause and a prolonged standing ovation during a speech in which he called upon the public to wake up to what was happening to the NHS under the guise of reorganisation.

NatWest offers combined credit cards package

By David Barchard

NATIONAL Westminster, Britain's biggest commercial bank, yesterday unveiled a comprehensive credit card processing package for retailers aimed at taking business from Barclays and Lloyds banks.

Allied to reopen island distillery

By James Buxton, Scottish Correspondent

ALLIED DISTILLERS, the whisky arm of Allied-Lyons, is to reopen a malt whisky distillery at Ardbeg on the island of Islay, off the west coast of Scotland.

Whisky to be used in blending

whisky to be used in blending Ballantine's Scotch whisky, which Allied claims is the fastest growing major spirit brand in world markets.

Distilleries are being reopened

Distilleries are being reopened because individual groups are short of distilling capacity or anticipate shortages as stocks run down.

Housing starts fall sharply

By Andrew Taylor

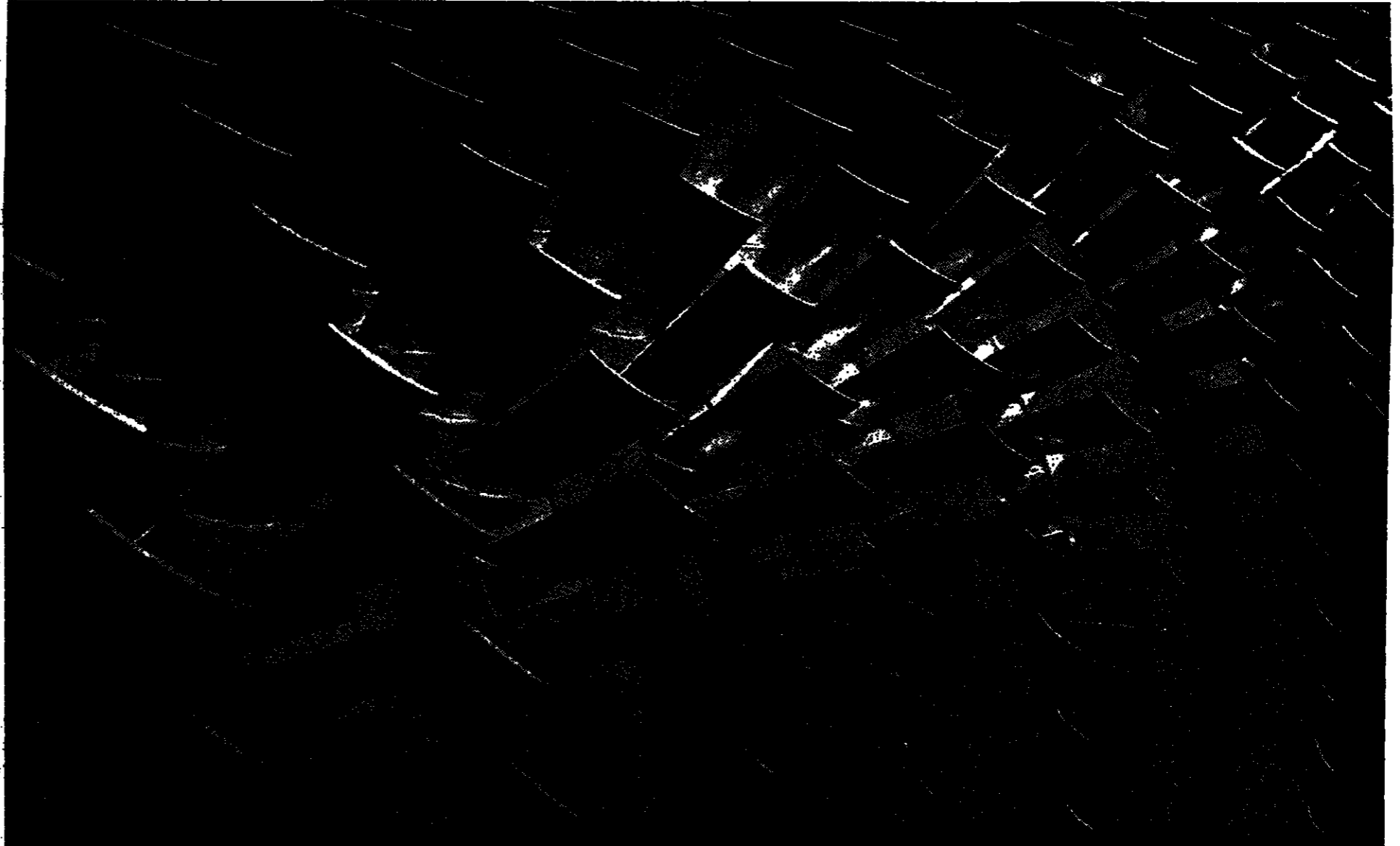
THE NUMBER of homes under construction in Britain fell sharply during the three months to the end of May, according to figures published yesterday by the Environment Department.

Machinery policy 'a failure'

By Nick Garnett

BRITISH manufacturing companies are failing to invest in sophisticated and flexible shopfloor machinery and will lose market share to French and West German competitors unless they alter their equipment purchasing policies.

We're only intolerant towards ourselves.



Child abuse numbers show dramatic rise

By Joel Kibazo

THE NUMBER of children registered as abused in England and Wales more than doubled in between 1983 and 1987, says a report published yesterday.

Sexual abuse was the category which saw the biggest increase, with a twelve-fold increase in registrations, from 5 per cent of the total in 1983 to 28 per cent in 1987.

We know ourselves. And you know that we take the maintenance of our aircraft very seriously. For our methods of testing, as well as our checking and service regulations, rank among the strictest in the world.



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10 PHONIC

MANAGEMENT

Earlier this year, Clive Wolman completed a part-time Masters of Business Administration course at the London Business School. These are his recollections
'How ever did I find the time?'

In retrospect, I - like most other people on the programme - cannot understand how I managed to find the time to devote to the course three weeks of annual holiday, one Friday every fortnight during term time, plus an average of six to 12 hours "homework" each week for three years.

Some people failed to find the time. The drop-out rate on our programme was higher than in previous years. Of the 50 starters, only 45 survived until the four four-hour final examinations held just before last Christmas. And 44 passed. The most common reason for dropping out was a change in job or family circumstances.

Some students thrived on the pressure. Tony Fowler, who started as a civil servant and moved into management consultancy during the three years, found it "very stimulating and, at the age of 30 or so, a great change being with people from different backgrounds. It made me very productive and positive at work."

But most students found the juggling act more difficult. Peter Riches, who works for Texaco, says: "I did not conceive how much I would have to adjust my life... it was essential to have an indulgent employer and an indulgent family."

The redeeming feature was that the head of the part-time programme, the Registry and all the administrative staff were consistently supportive and sympathetic to individuals and their personal difficulties.

The pressure of work varied greatly. There were two particularly difficult periods when there was a rush of assignments and exams. These were over the Christmas period at the end of the first year when there was a high toll in drop-outs with the end still far away - and in the January-March term in the third year.

I found the first two terms easy going. They were intended to be: students should not drop out in despair immediately. But those who were unacquainted with any of the four subjects we were studying at the time found the experience stressful.

It was only after the first two terms that we had to embark on seven elective courses alongside the 21 compulsory

ones - and to come in on at least one extra morning, afternoon or evening each week to do so. But, in spite of the official warnings and declarations of principle, we didn't have to show up all the time, or even most of the time.

LBS offers an unusually wide range of electives, about 30 every term, although many of them reflected the current - and sometimes obscure - research interests of the lecturers rather than genuine student demand. Some students argued that the programme could have been shortened and by the third year several elements were repeating themselves.

For example, privatisation was tackled, albeit in different ways, in two economics courses and in management policy, finance, management accounting and the government and industry courses.

The only drawback of the course was that in some

respects it was probably too sophisticated, academic and technical. Much of what was taught about the capital asset pricing model - and to a much smaller extent, modern portfolio theory - was well beyond the concerns of corporate treasurers or City practitioners. And we had to spend far too much time, both in the case studies and in the finals, carrying out routine calculations - rather than applying concepts - for the purposes of investment appraisal.

The divisions and disputes between business school finance and accounting departments are legendary. But the failure to integrate the different courses and to show how one approach could be reconciled with the other added to many students' confusion.

The other frustrating failure of co-ordination was between the teaching of operations management and the two one-week series of visits to factories. In the first year, we travelled to south Wales, in the second year to Singapore.

Many of the potential benefits from our factory tours were dissipated because we didn't know what to look out for or what questions to ask. (The current MBA courses are apparently being altered to

improve this problem.)

Although the MBA has traditionally been seen as a way into some specialist City jobs, the elective courses on small business, entrepreneurial management and new venture development were over-subscribed. But the students were divided about whether the programme was capable of fostering entrepreneurs, as well as corporate bureaucrats.

Tim Jackson left the PA Consulting Group in Cambridge after finishing the course to set up his own consulting company, Plextek, which specialises in electronic communications systems. "The MBA was not very practical," he says, "but it made it much easier to write a business plan. It teaches you how to think in terms of strategy and risk and return when quoting for a job."

The MBA enabled Peter Riches to move from the exploration department of Texaco, after 14 years, to become head of marketing development in its UK subsidiary. He highlights the disciplines for MBAs within large organisations. "A language barrier exists between the MBA student and someone with practical training and it can be difficult to communicate the concepts and principles without seeming arrogant," he says.

In spite of the reservations, our group agreed almost unanimously that the programme was enjoyable and that their investment in time and money had already paid off. In monetary terms, the investment was laughably low. For us it averaged only about £1,500 per year - and employers picked up that bill for most students. Now the fees have been raised to about £3,500 per year, because of the cutbacks in Government funding, but that still represents a subsidy of more than a third of the costs.

Well over three-quarters of the group were given a major promotion late in the course or immediately after it.

Some students were asked in the finals exams to carry out a discounted cash flow analysis based on a hypothetical student's earnings before and after the course. The correct answer was that the investment had a high positive value. Everyone agreed that reality approximated to the exam questions.

'We ended up fascinated by economics'

The case studies also focused successfully on a small number of industries, in particular US airlines.

Some students said they would have preferred a less conventional and more tailor-made approach. Gill Avery, who was promoted to be head of an organisational consultancy unit at British Telecom during the programme, feels that it relied too much on traditional teaching/lecturing methods. "Ideally the course would have drawn more on the individual's experiences in managerial positions," she says. "This could have allowed us to step back to review and plan our activities."

Two other weaknesses of the programme were commonly identified. One was that the enthusiasm for preparing cases and doing projects in groups died away after the first year. Most subsequent "group" assignments were carried out by group members individually on a rota basis.

Second, no lecturer made an effective assessment of participation in class discussions on case studies. Instead we all focused on the written assignments - both intermediates and final - and spent relatively little time preparing for class discus-

A couple of dozen senior civil servants listened incredulously to the man from Hanson as he explained his group's employee incentive schemes at a recent seminar.

It was not the methodology which had the pens suspended momentarily. It was the amounts of money. Tony Cotton, associate director, explained that Hanson, the Anglo-US industrial holding group, believes incentives work only if, potentially, they are big. For those employees who succeed by exceeding agreed targets, the reward needs to be large enough to buy a foreign holiday, or a car, for instance. In exceptional cases, it might be as much as 30 per cent of a salary which is almost certainly higher already than the public sector. Conversely, it could be zero.

In the civil service, pay is negotiated nationally by the Treasury and trade unions. Special pay allowances are creeping in to reward performance and difficult duties, such as recruitment in certain parts of the country and skill shortages. But the variable pay element is much smaller than at Hanson.

Ron Oliver has been chief executive of the government's Vehicle Inspectorate (it carries out the equivalent of the MOT for commercial vehicles and buses) for the past year. The VI was the first civil service operation to be set up as an agency with the task of carrying out executive work.

The VI has been set an "efficiency savings target". If it exceeds the target, there will be cash bonuses for all staff. A few people in key positions could also benefit from a scheme still under discussion with the unions and staff.

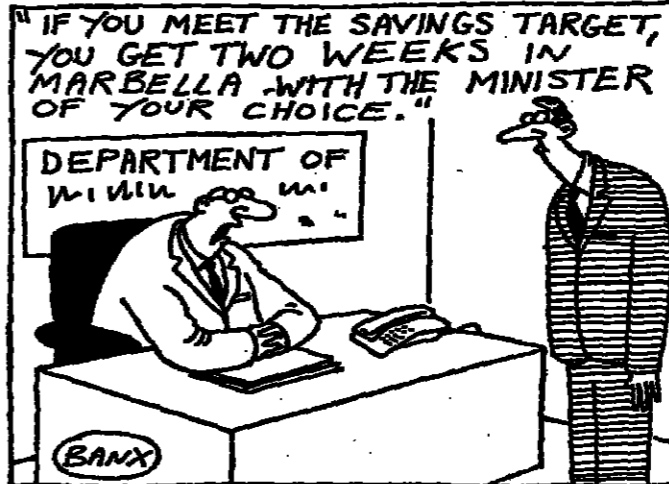
Ron Oliver, like chief executives in other new agencies, has a separate contract which provides for a bonus at the end of the period. But the amounts are likely to be small.

Tony Cotton believes the agencies must have more pay flexibility at their disposal if they are to work. Indeed, parts of Whitehall are increasingly thinking along the lines of incentives to motivate and improve performance in the public sector. That much emerged from the seminar, organised by the consultancy arm of Ernst & Whinney and the Cabinet Office.

The subject was the management of large dispersed organisations Hanson was a highly appropriate choice. The "hands off" holding company has

Whitehall counts the cost of staff motivation

Hazel Duffy reports on performance measurement in the civil service



many parallels with the sort of structure which Whitehall's optimists hope will emerge with the new agencies.

Candidates for agency status include the Department of Social Security - where John Moore, Social Services Secretary, plans to split his department into two or three agencies - the Employment Service, as well as more specialist activities like the Meteorology Office and the Ministry of Defence's research laboratories.

How will the Treasury and the department of which the agency will remain a part, delegate and yet still maintain control? The question will become more important as the agencies to be created, and their corresponding budgets, will be much larger than at present.

Private sector experience in delegation and control is worth considering. Charles Green, director and deputy chief executive, National Westminster Bank, explained how the structure was organised so that control could be exercised without excessive intervention.

The strategic framework is drawn up by a committee which meets five times a year. The group as a whole is directed by the people who have control of the business strategies.

The aim is to separate the people who run the group from the people who run the businesses. The latter must be given financial responsibility. They can take risks up to a prescribed level.

In the Department of Trade and Industry, a lot of attention is being devoted to this topic. The DTI's first agencies have come from its regulatory and research areas.

The chief executives report to a line manager (a high ranking civil servant), who is advised by a steering board of representatives from business and the public sector. The board does not make decisions.

Agency chief executives have been made the accounting officers for their agencies - a government move which was significant in terms of identifying them to Parliament. They can be questioned by the Commons Public Accounts Committee. They can also be called to appear before other Commons committees on matters which affect the public, for instance.

The permanent secretary of the department remains the departmental accounting officer. He can still be questioned on issues relating to the agency, although MPs will be encouraged to approach the chief executives directly.

To the outsider, these are arcane distinctions. But they matter within Whitehall, where the tradition of Parliamentary scrutiny viewed with respect and sometimes fear.

There is no equivalent in the private sector. National Westminster Bank is responsible of course, to shareholders, as well as its employees and customers. But there is no parallel with the National Audit Office and the public sessions of the Public Accounts Committee.

There need to be variations on the private sector theme:

- The civil service sometimes comes directly into contact with the public, for example in the Vehicle Licensing Centre. Sometimes it is a monopoly, sometimes a near monopoly. Only rarely is it in competition with the private sector. Customer discipline, such as on the banks and building societies, is therefore absent.
- Some civil servants want to give a better service to their customers. Ron Oliver is piloting a scheme for testing vehicles outside normal working hours. But the main discipline is the emphasis which the Prime Minister has placed on a more efficient public service. Performance targets are based on cost-cutting, not profit or market share.
- The dividing line between who does what at the centre and in the subsidiaries, or branches, is not always easy to draw in the private sector. But it will be more difficult in Whitehall. The operations to be set up as agencies will be more directly implicated in policy decisions taken at the centre.
- The implications of the agency movement on the traditional recruitment methods into the civil service - open competition and a career for life, which at senior levels spans more than one department - have still to be sorted out.
- More freedom for the chief executives to recruit staff and pay them according to the demands of the agency is a must.

Despite the differences, exchanges between civil servants and senior executives bring some benefits. Ideally, it would be more two-way. Middle and senior managers might even learn from the public sector. Most top civil servants probably still in their heart of hearts, are thrilled more by working with ministers than managing. But there is also a much higher awareness in Whitehall of what makes for good management than the private sector realises.

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The hidden operations that shape careers

By Michael Dixon

IT IS a truth universally acknowledged, that all people who read the Jobs column must be first-rate at what they do for a living. Even so, how much do you readers know about your underlying abilities?

Take for instance logical thinking, which people in jobs depending largely on mental work tend to believe they are good at. Can you work out the one certain conclusion that can be logically drawn from the following two premises?

1 - All of the bankers are accountants.
2 - None of the chief executives are bankers.

My reason for asking these questions is that after being a journalist for 23 1/2 years, I have just learned something that shook me to the boot-soles. And if that can happen to someone who in the course of his job has taken almost every standard psychological test there is, it seems a fair bet that a lot of other folk have long been labouring under a false impression about their basic approaches to working.

One of the fundamental influences on people's approaches was identified by the brain research of Professor Roger Sperry, which won him a Nobel Prize for medicine in 1981. He

found that the brain is divided vertically into two halves, each with a different function, and that people tend to operate primarily with one side or the other.

The right half deals with complex reality as a whole, building the details into a rounded picture much as the eye takes in a landscape. It is the right side which is thought to underpin artistic and other essentially "synthesising" activities including engineering design and the like.

The left half's function is to analyse the complex into various component parts, and sort them into rational order. The left side governs activities such as writing grammatical sentences as well as solving logical puzzles.

Now, having taken an interest in logic for some years, I have become fairly good at it. For example, I didn't have much trouble in solving the particularly hard problem cited earlier, the answer to which is "some of the accountants are not chief executives." So, as I also write (I hope) grammatical sentences for my near living, I have looked on myself as very much a left-side-of-the-brain operator.

Then the other day I went to a seminar held at the

Dartington conference centre in Devon as part of a worldwide project run from the International Management Institute in Switzerland. Unusually for a puikkah business school, the IMI has recognised that many if not most managers rely greatly on intuition in their work. It has therefore set up a detailed study of intuition with the aim of enabling executives to use it better.

The Dartington seminar was attended by 15 people from various fields of work, some of whom (including myself) have shown no evidence of being intuitive whereas others had proved themselves outstandingly so. For example, one of the latter is Mike Horner, engineering strategy manager for Digital Equipment Corporation in Europe, who is evidently employed first and foremost to use his intuition about new technological developments.

As for my own case, the information must have an important bearing on the question of career choice - which at present is usually a haphazard process indeed. If young people could be given a better understanding of their fundamental ways of operating, there might well be fewer misfits in the working world.

for the second day of the event, I'm afraid I do not yet know what conclusions the leaders of the study project reached. But one thing that did emerge clearly is that, whatever is happening in the Jobs column's brain at any particular moment, it is going on mostly in the right half thereof.

At which point a good many readers are no doubt asking "so what?"

Well, on the general plane, it seems to me that such information must have an important bearing on the question of career choice - which at present is usually a haphazard process indeed. If young people could be given a better understanding of their fundamental ways of operating, there might well be fewer misfits in the working world.

As for my own case, the information has come too late to be acted on even if I did not like being a journalist - which I do. Nevertheless it has been a help.

It is no secret to my colleagues responsible for getting the FT printed at the end of the day that, by journalistic standards, I am a painfully slow writer. But that is surely only to be expected of us right-brain operators, to whom writing is an unnatural thing to do. So

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Table with columns: Engine capacity (cc), Estimated annual value of car to employee when: No private-use petrol paid for, Private petrol miles p.a., All petrol and costs paid for.

HOW FREQUENTLY EXECUTIVES' CARS ARE REPLACED

Table with columns: Miles for which the same vehicle is kept, Chief executives, Other directors, Other top mgrs.

the discovery at Dartington has at least given me an explanation for my slowness, even if my colleagues might see it rather as an excuse.

Cars' worth

NOW to some information for left-hand-side-of-the-road users - readers in Britain who have company cars. The table above shows the value of four wheeled perches to their possessors, as estimated by the PA Consulting Group in its latest survey of executive fringe benefits in the UK. The top half of the table starts with various engine-

sizes. Then comes the worth of cars in each size-range to the users who have to pay for the fuel for non-business motoring. Next we have the value when the company funds unleaded petrol for 8,000 miles of private travel a year. The right-hand column shows the value when the employer covers all the cars' costs. The figures are not adjusted for income tax. The table's lower half indicates the mileages at which senior executives - first in companies with a turnover of more than £100m, then in those with less - are supplied with a new model.

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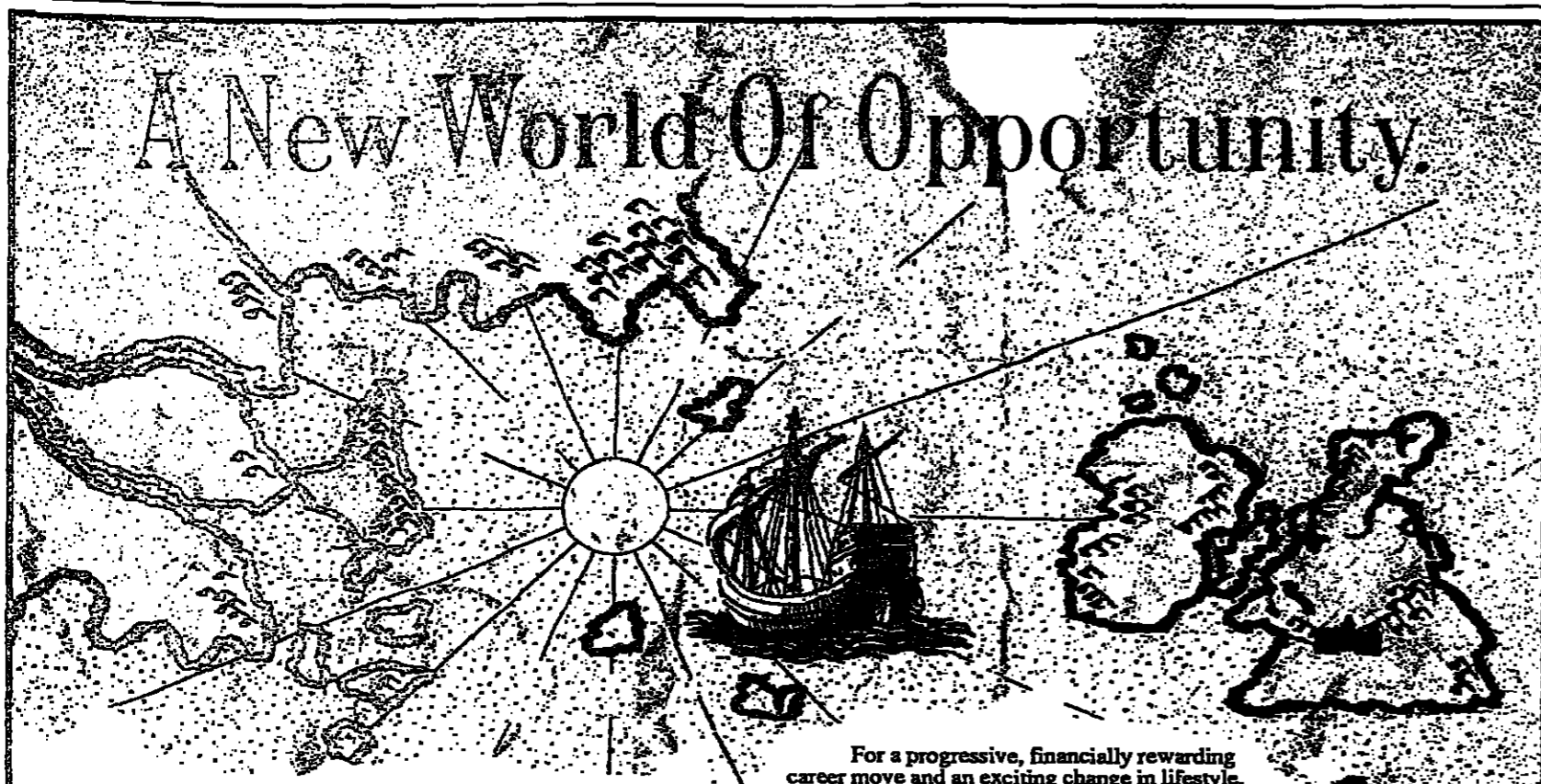
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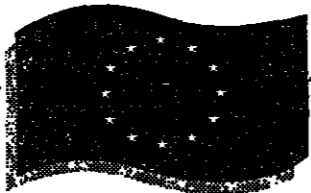
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ARTS

TELEVISION

No 'yoof' appeal in special programmes

The relationship between television and yoof (as youth will continue to be called, so long as Janet Street Porter looms large in the business) is still strained — thank goodness. Thank goodness, because the strain suggests that young people are still rebelling against the images and tastes of the older which is, surely, a sign of health in any society. That, anyway, is how it seems.

In reality the strain probably has more to do with puberty than anything else, indicating that, despite all the efforts of the feminists to turn us into a race of androgynous wimps, the sex still rises and from the age of about 16 to the age of about 24, sexual interests continue to represent a major preoccupation. Television is not only the most sexless of all forms of mass entertainment, it is also the most prudish. Young people consequently spend their spare time in pubs, country lanes, cinemas (which they frequent far more than older people) discos, disused aircraft hangars, and indeed almost anywhere rather than in front of the television.

In other words, the alarmingly low level of viewing among 16 to 24 year olds (they watch only 17 hours a week on average, compared with the national figure which is nearer 28) arises more from socio-biological factors than from any deep dislike of programmes. We know precisely what sort of programmes most people of this age prefer when they do decide to do a bit of viewing: *Coronation Street*, *The Bill*, *EastEnders*, *Neighbours*, *Top Of The Pops*, and *Break*; exactly the same programmes that are preferred by most people in other age groups.

All this has been known for a long time, yet in the last five years or so there has been great heart-searching among broadcasters because it is said that television is falling yoof. Of

course the increased programme activity in this area is due in part to the demands of marketing men. Ever since the invention of "teleshoppers", advertisers have been trying to refine the means by which they can target the yoof market.

But the effect is not limited to commercial television. Through the launch of *Network 7* on the commercial side, Janet Street Porter was offered more money to go to the BBC and organise similar programmes for them. Leaving aside the demands of the advertisers, the thinking seems to be that if you make special programmes for children and for elderly people, then you must also make special programmes for yoof.

This is not as logical as it sounds because whereas children do have fundamental characteristics in common (notably a lower intellectual ability than the average viewer) the same is not true of yoof — unless you count that burgeoning interest in sex. Broadcasters would run a mile rather than attempt to cater for the interest and incoherence of such moral giants as Lord Essex-Mog and Mary Whitehouse.

While the number of older people in Britain is rapidly rising, the number of young people is steadily falling. Between 1980 and 2000, numbers in the 15 to 24 age group will decline from 13.5m to 10.7m. That in itself could be a reason for shifting resources away from yoof and towards the aged. But the idea of attempting to make programmes specifically for those aged between 16 and 24 is, in any case, as absurd as trying to make special programmes for those aged between 31 and 39 or 43 and 55.

It is almost certainly true to say that, despite their declining numbers, there are more people in the 16 to 24

age group in the UK today who are interested in classical music, horse riding, amateur dramatics, skiing, wine, gardening, cars, chess, psychology, computers and photography, than ever before. Yet an awful lot of yoof programmes — in fact most of them — appear to have been produced in accordance with a book of rules which states that:

1. Young people are thick.
2. Young people have an attention span akin to that of a grasshopper.
3. Young people are interested in pop music, fashion, AIDS, and little else.
4. While viewers of all ages from 5 to 95 are perfectly happy watching presenters whose ages are quite different from their own, young people are incapable of tolerating anybody who is even marginally outside their own age group.
5. Though black people constitute only five per cent of the population, this proportion should be misrepresented by a factor of about ten in all yoof programmes.

True, not all these rules apply to all

yoof programmes, but I have never seen one yet where none of them applied. The two series which have caused most fuss recently are *Def II* on BBC2, an umbrella title for Janet Street Porter's programmes, and *Club X* on Channel 4.

Occasionally you will find something really excellent in the *Def II* slot. For instance *Three Wives Classic* was a 30-minute gem about wind-surfing at Tiree in northern Scotland, beautifully photographed by Garry Morrison and put together in a neat and telling way by director Hamish Barbour and editor Chris Mason. But it was a repeat of a programme originally transmitted in Scotland, and it is not clear what was achieved by hiding its national screening behind the *Def II* umbrella, except the absence of most wind-surfing enthusiasts.

Enough Guide To The World is just about the best travel programme running on television. The presenters, Magenta de Vine (she will probably regret that one day) and Sankha Guha, seem to have been chosen because they are good at programme presentation; both bright, both articulate, and she with a useful ability to inject the occasional squirt of acid. The producers still allow form to dominate content sometimes, but never to the absurd degree which ruined *Network 7*.

Even more infrequently you will find something worthwhile on *Club X*. There was, for instance, a weird but rather attractive ballet, danced in a night club by three ballerinas, accompanied by disco dancers and drag queens, performing en masse to *Abba* and *Dancing Queen*. And once in a while the "Buyones" spot with its review of forgotten kitsch achieves a wonderful atmospheric time-warp effect.

However, one presenter appears to have been chosen because she is

black and the other because he is Irish. Any other qualifications are being carefully concealed. The words used to introduce an item on photography were: "Now, these are some of Bruce Webster's photographs, now he is amongst a number of artists who have used the beautiful male body — right? — to compose photographs are erotic and stunning in their photography." Which looks awfully like ammunition for Prince Charles.

There is nothing wrong with "trend" programmes. Indeed, television is a particularly good medium for dealing with fashion, whether in clothes, dance, food, custom cars, or interior design. London Weekend's *Search Of Waterloo* proved just how well television can handle such material. The trouble is that by labelling it "yoof" and handing it over to the yoof producers with their belief in 30-second attention spans, and their "Right?" every seven words, you kill the thing stone dead.

Thus the objection to yoof programmes is not only that they are deeply patronising to the young, with their assumption that anybody between 16 and 24 must be a rock and roll wally with pot noodle between the ears. Worse than that, by driving subjects into a yoof ghetto, television ensures that all of us, whatever our ages, are deprived of intelligent analysis of current trends in the arts, entertainment, and contemporary culture in general.

Television should abandon the ad-man's trick of trying to target demographic groups, and simply make the best possible programmes on all subjects, appealing to all enthusiasts, whatever their ages. There is no law that says rock and roll, clothing fashion, the club scene, and avant-garde art have to be discussed or viewed exclusively by inarticulate teenagers.

Christopher Dunkley



Mabel Guzman and Aldo Parodi

La Negra Ester

RIVERSIDE STUDIOS

The fifth London International Festival of Theatre, LIFT, opened last night in Hammer-smith with a touching, colourful Chilean folk play about the love of a poet for a prostitute around the harbour of San Antonio in the 1940s. And if that sounds like a recipe for winsome ethnic sentimentality, do not be deceived. The show is simple and primitivist, but no more insubstantial than the love songs of Pablo Neruda or, for that matter, James Keats.

The poet here (present in the audience last night sporting a brown pork-pie hat) is Roberto Parra, impersonated on stage by a wonderful clownish mime, Boris Quercia, who resembles a sly amalgam of Groucho Marx and Don Ameche. He inveigles himself into scenes like a cat burglar, declaring his identity with snake-bipped sideways dance movements and a self-acting repertoire of shrugs and embraces.

The text of his affair with the exotic Ester (Rosa Ramirez) is based on a sequence of tangle stanzas, *decimas*, composed by Parra to reflect his historic infatuation. Around this couple, the broiled life is set to a compelling agenda of salsa — caketalks, tangos, mimos, waltzes and canes — played by a trio of musicians who switch instruments with a dazzling virtuosity. The basic line-up of trumpet and two guitars, but we also have Chinese blocks, banjos, a clarinet, accordion and even — for a home-coming of beautifully artificial verismo — an old wind-up gramophone.

A vanished era is evoked, which is just as well given the state of things under Pinochet since 1973. A subtle note in the LIFT newspaper suggests there are profound reasons for the absence of direct political comment or satire. It would be more honest to state merely that *La Negra Ester* is a characteristic LIFT catch of South

American exotic folk theatre, though I do not think it rates in the same class as the Brazilian *Macanaim* or the Mexican *Divas*.

The production of El Gran Circo Teatro sits well in the Riverside, a platform area bounded by naked coloured lights and a balis wood shanty town. A resident statue of the Virgin Mary is turned upstage when the whores assemble, one of whom is the director, Andres Parra, in drag. Eye make-up is pronounced, and I am talking only of the men. The broiled caters for all tastes, with the emphasis on the Oriental and a fetching hostess in stockings and suspenders belt.

None of this is gratuitous or unimpressive. The evening has an infectious charm of a love affair recollected in both anguish and tranquility. The "folk" look fits how it might have visualised, trained members of the Edmundo Ros orchestra, in nattily vulgar checked jackets and mustard shirts.

The rather casual dramatic interest is sustained with a number of set-pieces — a seaside party costumed in black and white ("A day off at the beach" reads the helpful programme synopsis at this point), the delivery of a bed to the brothel, a wedding party where Ester is charitably censured by the poet to a grateful old cobbler.

Through it all, Boris Quercia, in close-shaven stubble and a mood of despondent stoicism, floats on a jumble with Donald Duck's, moves with a fine and affecting insouciance. The show becomes the sum of its moods and musical effusions, and these are considerable. The big guns may yet be fired in this year's LIFT, but the jammers is off to a good start.

Michael Coveney

Schubertiade 1989

HOFHENSIM, AUSTRIA

There were moments during this year's Hofhensim Schubertiade when one had to pinch oneself to be reminded that this really is one of the great events in the European summer calendar — while putting up, for instance, with the antics of an accompanist who should perhaps not be playing in public (certainly not to a public that pays), or waiting impatiently for an illustrious String Quartet to find its form. But all that is beside the point: what makes Hofhensim unmissable is the privilege of spending evenings up to fortnight (a week is probably enough for all but the toughest) in the company of a composer who speaks with an intimacy and directness that bridge the years a good deal faster than the speed of sound.

In that context, the odd dull performance is easily to be tolerated. A greater danger than unevenness of quality lurks, however. Hitherto concerts, have been based on the enchanting but hideously unromantic Palace of Hofhensim, either the Rittersaal or the Courtyard; it is the intimacy of venues that lends the festival its special attraction, and for that one happily puts up with the occasional fiasco to the unlovely but acoustically ideal Stadl in Feldkirch, a charming little medieval town that nevertheless seems to have more than its strictly fair share of wines and druggies.

But the Hofhensim Palace is in urgent need of repair, an important international festival in this year's LIFT, but the jammers is off to a good start.

Michael Coveney

ever much it may interfere with the Schubertiade. This year there were no concerts in the Courtyard, and in a couple of years time it seems likely that the Rittersaal will be available only in the evenings to artists and audiences alike.

Meanwhile new venues have been found: the magnificent Baroque Basilica at Binsau on the north shore of Lake Constance, at which this year's festival opened *obna, alsa, wisch*; and the concert hall of the Vorarlberg State Conservatory in Feldkirch, which seats almost twice as many as the Rittersaal but whose acoustics are, on the misty side. Yet another Feldkirch hall will be tried out next year, and the fear on all sides is that the whole enterprise will slowly shift from cosy Hofhensim to more convenient, more economically viable Feldkirch. Whether or not the horde of British visitors (their presence betokened by the unmistakable whiff of damp tweed in inclement weather) will put up with this remains to be seen; there are so many of them that one is tempted to stop and rest on with something else (i.e. the next movement).

The *Lieder* programmes were devised by opus number and publication rather than theme, which meant that one heard any number of (justified) objections to the choice of the singers not a few problems. *Olaf Bir*, for one, had a stinker of a programme, and sounded tired into the bargain; for all the smoky sweetness of his half-voice (honour from Elymet's anyone longest a little edge of metal) in the tone to enhance his matches sense of line, Andreas Schmitz (Covent Garden's fine Guglielmo earlier this year) had a similarly tricky programme and the additional burden of the unexpected absence of his partner, which he shook off only for a resounding stirring "Gruppe aus dem Tartarus." Brigitte Fassbender, similarly burdened, nevertheless managed a triumphant "Schwanengesang" — her first performance in the festival — and wrung all our witters with the six *Hilne* settings (the "Doppelgänger" especially hair-raising). She is the most generous

and imperious of recitalists: her ringing of the last line of the Rellstab "Ständchen" ("Komm, heglücke mich") as an urgent order was one that few in the audience should have been able to resist.

Peter Schreier, in two recitals, peacefully accompanied by Andris Schif, dealt deftly with a mixture of the familiar and otherwise. The reporter in me compels mention of an accident to the tone nowadays when under pressure at the top, but the music-lover has to report ever-greater flights of unbridled passion and insight, especially in partnership with this prince of accompanists. The odd accident apart (they performed "Heidenröslein" in slightly different keys) these were occasions for joy untrammelled. An oddity like "Erlösung" was made to sound great, and Schif's performance of "Willkommen und Abschied" made it plain why it is so rarely heard: whosoever could play it with such precision and wit?

Schif's solo recital included the unfinished sonatas D568 and D640, those two supremely distressing outpourings from a mind on the point of disintegration, and the C-minor D958, which is scarcely less alarming. People who think of Schif as a courteous, detached, smiling, polite, and untroubled, nay, frightened at the grandeur and violence of his playing; by the end of the Malher Dance of Death that is the finale of 958, he looked as shattered as the audience in the Rittersaal felt. It could only, I think, have happened at Hofhensim.

Rodney Milnes

A Song in the Night

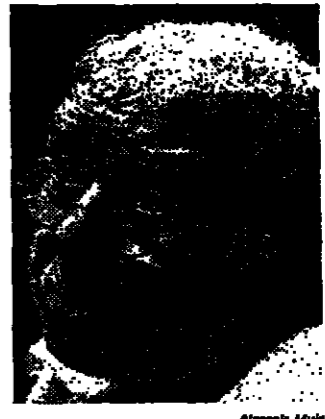
LYRIC, HAMMERSMITH

John Clare was born of Northamptonshire peasant stock in 1793 and died of a seizure at the age of 72, after more than 20 years in a lunatic asylum. The agonies and ecstasies of the poetry have given him the dubious honour of a ranking alongside Virginia Woolf for one of literature's most celebrated descents into mental breakdown. Both have now been taken up by director Patrick Garland, whose adaptation of Woolf's essay *A Room of One's Own* is no sooner ensconced in London than it is followed by this haunting evocation of demented genius.

Garland's contribution to the tradition of literary portraiture in contemporary theatre has been a heroic reminder of the dramatic power of words, even if one suspects the intimacy of this particular show would have been better suited to a more intimate stage setting. He has also provided an affirmation of the holding powers of a single actor working with a minimum of external support.

The actor in this case is a marvellous Freddie Jones, who enacts the stages, agricultural smooches, and the great eyes glinting mistily through little gold specs. It is the sort of performance that picks you up and carries you bodily along, through anecdotes and observations into little peaks of poetic conception and great troughs of personal despair.

Roger Frith's script gathers into a single portrait the jumbled delusions of a chronic schizophrenic, revealed through increasingly tormented scenes to Clare's family, and a body of poetry which seems to see through to the heart of the matter. Love and nature are abiding themes, the



Freddie Jones

former increasingly tied up with confused memories of his childhood sweetheart, Mary, and the latter a cruel reminder that he himself is "caged and living."

Clare's escape from a private asylum in Epping Forest is recounted with a feeling for every blister accumulated along the way, while his final capitulation to the shakes of terminal illness carries an almost unbearable courage. Studding the evening are the poems themselves, some surprisingly trite in metre and concept; others scorchingly familiar.

Claire Armitstead

ARTS GUIDE

THEATRE
London
 The Merchant of Venice
 Phoenix. Dustin Hoffman's Shylock is sympathetic, semaphoric-gesturing alien in Peter Hall's fine Venetian Renaissance production. Geraldine James as Portia (S86 2294).
 Much Ado About Nothing (Strand). Alan Bates and Felicity Kendal lead strong ad hoc company in turnabout farcical comedy with Cheek's early, strident Ivanov. Not to be despised (S86 2650).
 As You Like It (Old Vic). Yet more non-RSC Shakespeare, with an understated, beautiful production from Fiona Shaw in eclectic, enjoyable Tim Albery revival. Ambitious designs (S87 7616, cc 741 9399).
 The Black Prince (Alwreth). Ian McDiarmid gives the performance of a lifetime in his Harold's distillation of his own Hamlet novel. Witty black farce, vitriolic and entertaining (S86 6949).
 Thea (Olivier). Brilliant National Theatre version of Joshua Sobol's Israeli play about the last days of the Vilna ghetto and its resistance to the company. Moving and shocking. Nicholas Hytner directs. Bob Crowley designs, good music arranged by Jeremy Sams. July 7-10 (S88 2532).
 Single Spies (Queen's). The highlight of Alan Bennett's double bill is a comic confrontation between Fremella Bazzani and Bennett himself as Anthony Blunt in the royal picture gallery. Clive Francis plays Guy Burgess in a rebek of Bennett's fine TV film

An Englishman Abroad (784 11840).
 Bigelow (Victoria Palace). 1947 Richard and Louise "teacher-science" Scottish fairy tale is handsomely revived and well sung, less frail than expected (S86 2417, cc 828 2428).
 The Vortex (Garrick). Maria Allen and Rupert Everett in brilliant reimagined by Philip French of Noel Coward's 1924 study of drug addiction and mother friction. A must for yuppies (S79 6107, cc 741 9399).
 Henslowe (Vandenberg). Martin Jarvis and Joanna van Griensden in bleakly funny and experimental Alan Ayckbourn comedy of future shock and strained marriage. A tale of obsession, devotion, computer music, women as robots, gangs on the streets and a tag-of-love (S86 9987, cc 741 9399).
 Aspects of Love (Princes of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garrick's 1955 novella. Musically interesting and well directed by Trevor Nunn, a cast of 25 unknowns project the right sense of synthetic innocence. A probable, but unspectacular, hit (S88 6972).
 Ivanov (Strand). Alan Bates and Felicity Kendal lead a new ad hoc classical company in Cheek's first play, translated by Ronald Harwood, directed by Edgitha von Dorn. Bates' understated performance is the critical accolade a Simon Gray character (S86 16500).

New York
 Heidi Chasnovitz (Fifth Avenue). Wendy Wasserstein's award-winning drama covering 30 years in the life of a successful American baby boomer goes from support for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1980s, accompanied by the musical and emotional slaver of the period (S88 6200).
 Twelfth Night (Delacorte). Jeff Goldblum heads the cast in this free outdoor performance in Central Park that begins the New York Shakespeare Festival's nearly 30th year of culture by moonlight. Director Harold Cope has elegantly set the comedy in designer John Lee Beatty's version of turn-of-the-century Monaco. 51st Street entrance on the west side. Ends July 23.
 Last Life a Texas Cowboy (Arlene). A gripping tale in the set of a decaying town's big time opera. *Unconquered* makes a transcendent hit of this three-act play produced in London, but now with a local cast led by Philip Bosco and Victor Garber (S88 6200).

Shirley Valentine (Booth). Patricia Collins brings her West End triumph to Broadway. Directed by Russell's amusing and touching story of a Liverpool woman's awakening in the Mexican Sea. Screened among them East Germany, the Soviet Union, Sweden, South Africa, France, the USA, Britain, Germany and Italy.
 The Man for the Season (Broadway). From former theatre director Ivan Nagel, who formed the Theatre of Nations in 1979. Richard von Weizsäcker, West German President, is chairman of this year's festival.
Chicago
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magnificent spectacle of Victor Hugo's majestic sweep of history and the changes in the South over the past several decades (S88 4000).
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June 30-July 6
 In this production by Dorothy Loudon, and her black chauffeur, the changes in the South over the past several decades (S88 4000).
 The Man for the Season (Broadway). From former theatre director Ivan Nagel, who formed the Theatre of Nations in 1979. Richard von Weizsäcker, West German President, is chairman of this year's festival.
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SALEROOM

Top price for Piranesi

Old Master drawings, for years the province of the connoisseur, seem at last to be appealing to a wider market. Christie's auction yesterday brought in over £1.2m, with just 3 per cent unsold.

The top price was the £264,000 paid by the New York dealer David Tunick for a design by Giovanni Battista Piranesi for a monument in the classical taste. This drawing was part of his *Capricci* in the 1760s to the school of thought that argued that Greek classical art was the superior of Roman. Piranesi aimed to show the scale, richness and elaboration of Roman architecture. Another drawing from the same work went to another New York dealer, Ian Woodner, for £198,000.

A chalk drawing of a reclining youth, which carries the inscription that it is by Pontormo but which Christie's asserts is by one of his 16th century followers, Giovanni Naldini, sold for £198,000 to Peter Weiss, who is also a New York dealer. Christie's put a top estimate of £10,000 on it, but Old Master drawings is one of those areas where experts often disagree, and it is now up to Weiss to prove to the world that the drawing is by Pontormo rather than by Naldini.

In the sculpture sale a 16th century Venetian gilt bronze figure of Hercules attributed to

Francesco da Sant'Agata did well at £93,500, while a French 18th century copper statue of a goddess, attributed to Ponce Jacquot, made £77,000 in an auction which brought in £683,338, with 25 per cent unsold.

Over at Phillips, a still life of fruit and chestnuts by the 17th century Dutch artist de Heem was bought by the London dealer Johnny Van Heften for £145,000.

The Sotheby's silver sale totalled £456,192 with just under 15 per cent bought in. The dealer Koopman acquired a George I silver chocolate pot by David Tanqueray of London for £35,200. It bears the arms of the only son and heir of the 3rd Earl of Sandwich. A five piece communion set made realised £118,155 in 1795 by William Pitt. It was ordered by James Crauford, the Governor of Bermuda, for use on that island but never arrived there and remained for over 150 years in the vaults of the bankers Courts, which accounts for its fine state of preservation.

A Victorian officers' mess cigar stand in the form of a harnessed donkey, fitted with two lanterns containing a spirit lamp and a lighter, sold for £16,500 to Heritage, the London dealer. It was made by E & J. Barnard in 1864.

Antony Thorncroft

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Wednesday July 5 1989

Redefining the Exchange

HEART SEARCHING since last November within the newly constituted International Stock Exchange over its future nature and role produced its first tangible result yesterday with the proposal to hive off settlement into a separately constituted and owned clearing house. It is far more than a technical restructuring. What was once a core activity of the exchange is now to be separated, and the question is whether further surgery in other sections of the market unwieldy organisation will soon be seen to be appropriate.

Until Big Bang in 1986 the Stock Exchange's priorities were clear. It represented the interests of a relatively small number of firms, and it was motivated to exploit what effectively amounted to a monopoly franchise. That was tempered in practice by public interest considerations, but even so the exchange eventually ran up against the Office of Fair Trading.

Now things are different. Since the implementation of the Financial Services Act, the Exchange's surveillance role has become more specific, but many of its regulatory responsibilities have been passed on to the Securities Association. Meanwhile the exchange's membership has become broader. And without the ring fence of a commissions cartel, trading attitudes have become much more open and competitive.

High costs

The existing settlement system was in a typical way designed for the benefit of member firms. Although the Stock Exchange has never had the kind of expertise in handling mass financial transactions that has been developed by the commercial banks, it kept the settlement operation in-house. As a result, firms in the City of London have often exceeded £50 per bargain. This did not matter so much when the market was protected by minimum commissions. But it has become increasingly unsustainable.

Internationally, London has moved out of line both with the more commercially-driven markets of the US, and with

the politically controlled French equity market, where electronic settlement was implemented several years ago.

For several years the ISE in London has been struggling to develop versions of its own Taurus paperless settlement system. But it has been accused of unwillingness to consult other interested parties, and of failing to give the project a high enough priority.

Welcome initiative

So the Stock Exchange's latest initiative is logical and welcome. In essence, the plan is that responsibility for settlement will be transferred to a separate clearing house in which it will have no more than a large minority stake. The remaining interest will be spread across 20 or 30 banks, securities firms and institutional investors. The broad spectrum of participation across the securities industry will ensure that all views are represented. This will be important if the new clearing house is to make rapid progress in the international arena.

It is not, however, clear that the Stock Exchange has fully faced the implications of its own proposals. It is saying that the exchange staff will be unaffected. But a radical realignment of the exchange's organisation surely lies ahead. For instance, very similar arguments to those applied to settlement could be transferred to the devolution of the exchange's Topic information system. This is a profitable operation, but it was also conceived within the old monopolistic framework, and could be run more efficiently as a separate business - although the ISE will be very reluctant to concede ground in its long-running rivalry with Reuters.

Even the Seat prices service itself might equally be a candidate for separation, although Stock Exchange officials will argue strongly that this service remains central to the continuing responsibilities for regulation and surveillance. The core will remain. But exactly what that core should consist of is something that must now be determined by a much wider constituency than the old exchange was used to dealing with.

Co-operation in the Pacific

THE United States is jumping on to the bandwagon for a new Pacific economic initiative just in time to avoid being left out. It must now be careful not to try to grab the reins and overturn the entire project.

In recent years there have been competing ideas about forging some kind of economic framework within the world's fastest-growing trading area, Japan, Malaysia and the US are among the countries that have previously floated one or more ideas; all sank almost without trace.

Then Mr Bob Hawke, the Australian Prime Minister, devised a scheme for an institutional approach to collecting and analysing economic and trading data from the region which neither threatened existing regional political organisations nor gave any one nation a controlling influence. The Bush administration has recently declared its enthusiasm for the idea and Mr Hawke's painstaking diplomacy has secured the agreement of his core group of 10 nations to hold a ministerial meeting this year. It will almost certainly be in Canberra in November when most of the region's economic ministers will be on their way to Wellington for the Pacific Economic Co-operation Conference (PECC) meeting.

The region is awash with institutions - Asean, Anzus, the South Pacific Forum, the South Pacific Nuclear Free Zone and so on - but they are all primarily political or, like the PECC, have no permanent secretariat. Yet the Asia-Pacific region now generates more than one third of world trade. Per capita incomes in some Asian states are up to the level of some of the lower-income European states and rising fast. More than a third of US trade is now within this region.

Common interest

Mr Hawke has referred to his idea as a Pacific OECD. It is perhaps regrettable that the Paris-based organisation did not earlier take the initiative to admit some of the more developed Asian economies. Apart from Australia and New Zealand, Japan remains the sole Asian member.

None the less, the proposed Pacific organisation would represent something that the OECD cannot, namely, a group of countries which are at very different levels of development, but have a common interest in an open world economy. In this respect, the OECD is not the model and should not be. In another respect, too, the OECD should not be copied, since a smaller bureaucracy would be desirable.

But there is one respect in which the OECD is precisely the right model. The OECD is an organisation for co-operation and mutual discussion. Since the termination of its predecessor, the Organisation for European Economic Co-operation (OEEC), it has not been a trading bloc. Another discriminatory trading bloc is precisely what neither the world nor the Pacific countries need.

On the contrary, one of the most useful roles for the new grouping could be to promote a freeing up of the world trading environment by negotiating the removal of more trade barriers within the area on a non-discriminatory basis. Given that there is no intention of creating a trading bloc, there are also strong arguments for inviting other developing countries to join the grouping, as they turn successfully to more outward-looking policies. Chile and Mexico come immediately to mind.

Exclusion danger

The core group comprises Australia, New Zealand, Japan, South Korea and the six Asean states - Thailand, Singapore, Philippines, Malaysia, Indonesia and Brunei. Herein lay a problem: the US was exceptionally plighted at not being included - and the effectiveness of any Pacific economic and trading initiative which excluded the US would be severely circumscribed.

However, Mr Hawke was undoubtedly right to leave the US on one side until there was agreement within the core group. Several of its members have long-standing suspicions about the US, which have been exacerbated by Washington's increasing propensity to trade protectionism and retaliation. It was always the intention that the US and Canada would be included.

It is extraordinary that the Pacific nations are so lacking in a formal economic co-ordination



Hugh Carney and Andrew Gowers report on progress towards Middle East peace negotiations

Stone by stone, a bridge is begun

It may not yet be the stuff of front-page headlines, but something unusual has been stirring in the Middle East in recent weeks.

Almost imperceptibly, and amid denials from both sides that any such thing is happening, the outlines of an eventual negotiating process between Israel and the Palestinians over the future of the occupied West Bank and Gaza Strip are beginning to emerge. Although the exercise remains in a fragile and embryonic stage and the two sides seem as far apart as ever on issues of substance, the signs are that quickening American mediation is bringing them closer to confronting the critical choices which must precede any breakthrough.

Not surprisingly, neither of the principal protagonists - Israel and the Palestine Liberation Organisation - is finding this a comfortable prospect. Israel is in political ferment over a plan for elections in the occupied territories that was agreed by the National Unity Government in May, and over attempts by the Bush administration to translate this into a practical step towards a settlement. Palestinians, sceptical about the sincerity of Mr Yitzhak Shamir, the Israeli Prime Minister, are agonising over how much faith they can put in the US as a mediator following its decision to talk to the PLO last December.

Meanwhile, the cycle of violence and repression in the territories that has claimed 594 Palestinian lives and 21 Israeli ones in the last 19 months continues unabated. Although the uprising - or *intifada* - is the well-spring of current tentative peace efforts, everybody is aware that a particularly nasty turn of events could easily end this process.

The most intriguing element of the current equation is Israel, where Mr Shamir, a Prime Minister of impeccable hard-line credentials, finds himself under heavy fire from right-wing members of his own Likud Party over the peace plan. The proposals, to be debated at a crucial meeting of Likud's 2,600-member central committee tonight, call for elections in the territories to take place in August.

Whatever Mr Shamir's personal motives, the plan represents the first detailed peace initiative ever presented by an Israeli Government. That it should have come at all from this Government is remarkable, given the deep divisions between and within the two main components of the coalition - Likud and Labour - over the territories occupied since the Six Day War of 1967.

While the leaders of both parties oppose negotiating with the PLO and allowing a Palestinian state, their approaches to a settlement diverge, with Likud regarding Judea and Samaria (the West Bank) and Gaza as

rightful parts of Israel which should never be yielded, and Labour favouring an exchange of "land for peace".

These differences were submerged, but not dissolved, when the coalition endorsed the peace plan in May, and over attempts by the Bush administration to translate this into a practical step towards a settlement. Palestinians, sceptical about the sincerity of Mr Yitzhak Shamir, the Israeli Prime Minister, are agonising over how much faith they can put in the US as a mediator following its decision to talk to the PLO last December.

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Mr Shamir would not have produced such a peace initiative had it not been for US anxiety about the intifada

Shamir's right-wing opponents. The "refuseniks" are led by three Likud cabinet ministers and would-be party leaders, Mr Ariel Sharon, Mr David Levy and Mr Yitzhak Moda'i, ministers respectively for trade and industry, housing and economic planning. They will argue at tonight's central committee meeting that the peace plan is a cave-in to the *intifada* that ultimately threatens the security of Israel. They want to force Mr Shamir to accept unequivocally that no peace process can start until the uprising is crushed; that East Jerusalem Arabs be barred from participating in the proposed election; that a Palestinian state be specifically ruled out; and that the Government should commit itself to continued Jewish settlement in the occupied territories - conditions which from a Palestinian perspective would strangle the initiative.

The Prime Minister insists that he will not countenance any attempt to alter the peace plan, and he may well win the party showdown. But to pursue the initiative, he and Mr Moshe

Arens, the Likud Foreign Minister, are in the awkward position of relying on Labour support - in particular that of Mr Yitzhak Rabin, the Defence Minister and a pivotal member of the coalition. It is a curious echo of events 10 years ago, when Mr Menachem Begin signed the Camp David accords with Egypt and had to rely on Labour support against right-wing opponents including Mr Shamir.

Given the current plan's obvious ambiguities, Mr Shamir's efforts to sell it both to Likud hawks and to his potential Arab interlocutors resemble a precarious and slightly farcical tight-rope act. While the Israelis are always quick to accuse the PLO of saying one thing for Western consumption and another for their own people, Mr Shamir has been doing much the same lately.

At home, this involves unabating suppression of the *intifada*; unpromising statements about not giving up "one inch" of territory; and repeated insistence that progress on the election proposal be linked to moves to extend the Camp David agreement with Egypt, conclusion of formal peace treaties with Israel by other Arab states and an international effort to re-house Palestinian refugees.

In Washington, by contrast, he is out to assure policy-makers of his commitment to the negotiating process, and his willingness to consider any option on the table in talks on a permanent settlement. His Government has also been sending discreet and not-so-discreet messages soliciting support for the election proposals from the Arab world, including the PLO leadership in Tunis.

In recent months, it has allowed a number of leading Palestinians from the occupied territories to travel abroad, where they can talk to the PLO leadership. They include at least two figures explicitly named in Israeli court documents as members of or intermediaries with the PLO.

The irony of the position has not been lost on Israelis; nor has the fact that, however much Mr Shamir pretends to turn a deaf ear, the US is passing messages between him and the PLO. A senior Labour figure said: "We are negotiating with the PLO by proxy. There is no doubt about it." The Government will not sit down with any Palestinian from outside the territories, nor any from inside

known to be a member of the PLO. But its preparedness to acknowledge Palestinians "sympathetic" to the organisation would seem to leave room for some compromise.

This is where American mediation comes in. There is little doubt that Mr Shamir would not have produced such a peace initiative when he did had it not been for US anxiety about the *intifada*. Having put it on the table, he may have been disconcerted at the determination with which the Bush Administration - keen to encourage peace moves by the parties themselves rather than seeking to impose any grand design of its own - has picked it up and sought to flesh it out. Ignoring Israeli objections, American officials have been probing the PLO and trying to persuade its leaders to allow Palestinians within the territories to engage in talks with Israel about the election plan.

There was much consternation in

Mr Arafat will consider the proposed elections if they lead to discussion of a permanent settlement

Jerusalem over the recent speech by Mr James Baker, US Secretary of State, calling on Israel to "lay aside the unrealistic vision of a Greater Israel" and recognise Palestinian political rights. The balance was partly restored by a letter to President Bush signed by no less than 84 out of 100 senators urging full US backing for Israel's proposals. But the worry remains that Washington is in a mood to get tough.

Exactly what the Israelis are putting on the table is still clouded by the divisions within the Israeli camp. Israeli officials keep stressing the distance they are prepared to go towards meeting Palestinian demands for self-government. The peace initiative specifies that under interim self-rule Israel would only retain responsibility for "security, foreign affairs and all matters concerning Israeli citizens" in the territories. There is no mention of key issues such as water or land.

Hitherto, the PLO's response has been accordingly cautious. Officials have repeatedly insisted in public that

elections should take place under international supervision after an Israeli withdrawal from the territories, as in Namibia. This, say the Americans, is pie in the sky; nobody is going to "deliver" an Israeli withdrawal from the West Bank and Gaza on its own; a territorial deal is unlikely before a prolonged period of confidence-building; and making a precondition of Palestinian status is a virtual guarantee that no negotiating process gets off the ground.

But statements from PLO leaders do have a more realistic sub-text. Mr Yasser Arafat, newly named President of the national state of Palestine, has said he will consider elections so long as he can be sure they are part of an overall process leading automatically to discussion of a permanent settlement, and not merely a device to impose a limited form of autonomy on the inhabitants of the territories.

His perpetual worry is that the Israelis are simply trying to drive a wedge between Palestinians in the occupied territories and those in the diaspora - especially the refugees, without a resolution of whose plight it is hard to conceive of a stable settlement in the Middle East.

Nevertheless, Mr Arafat undoubtedly appreciates that current US diplomacy, though much slower-moving than he would like, presents him with an opportunity which he would be most unwise to squander. He still enjoys solid backing within the PLO - including from the leftist "loyal opposition" based in Damascus - for the peace initiative he launched last November. Arab states, while they will want to be involved in any eventual peace negotiations within the framework of an international conference, do not appear to be raising insuperable obstacles to his diplomacy.

Mr Baker's recent statements, and in particular the forthright demand that Israel "forbear annexation" of the territories, give the PLO something substantial to respond to in its dialogue with the US. With careful handling of the theme, Mr Arafat could succeed in focusing attention on a central question: does Mr Shamir's government really accept the idea of a settlement based on UN Security Council resolution 242 and the principle of "land for peace"?

"If the PLO comes up with serious demands, riding on the back of the US position, then it could present Shamir with a serious dilemma," said a senior Labour figure.

That choice would be between pursuing an almost irreversible process with an uncertain outcome, and blocking the whole enterprise. The latter course would precipitate the end of the coalition and bring about either a Labour coalition with the religious parties, or an election in which Likud would risk facing the electors as the party which ditched the chance of peace. It is a choice the Palestinians can force him to make.

Cashing in on GCHQ

Britain is to have its first spy museum - appropriately enough at Cheltenham, close to the Government Communications Headquarters, which as everybody must know by now is the place where British officials pick up signals from all over the world and is part of the basis of the special relationship with the US.

GCHQ has raised no objection to the plan and has accepted an offer to have a look at all exhibits before they go on view. The proposals are due to go to the Cheltenham Council for formal approval on Monday.

Peter Rollins, the local tourism officer, says that the idea arose out of research around the county about what people associated with Cheltenham. There was the Ladies' College, the gardens and the Cheltenham Gold Cup. But there was not much else apart from GCHQ, of which there was a surprisingly large awareness. Rollins decided to capitalise on it.

The museum will be called the Espionage Centre. "Espionage," says Rollins, "is very much part of the British tradition, of the literature and the culture, and that is how tourists will see it." It will be a mixture of fact and fiction, education and entertainment, he explains: James Bond and Kim Philby. There may be an espionage game and a kind of the conspiracy about what people are doing in the building.

The exhibits will be housed in a former art gallery that went bankrupt, and there will be room for expansion, should there be yet more great British spy stories to come. Initial cost of the project is around £1m, the opening tentatively planned for Easter and the entry fee should not be more than £3.

Rollins is anxious to stress that the Centre is in no way aimed at knocking GCHQ,

OBSERVER

Cheltenham is very proud of, and indeed very dependent on, the real thing.

Italy does it

The Organisation for Economic Cooperation and Development has confirmed what Italy has been claiming for the last two years. "Il Sorpasso" is a fact. It means that Italy has replaced Britain as number five in the ranking of the world's leading industrial countries.

The OECD has done it discreetly. But if you look at the tables in the Organisation's half-yearly Economic Outlook, published last week, you will find that Italy repeatedly appears in fifth place and Britain is number six.

OECD officials say that Britain's demotion reflects economic reality. Using 1987 figures for gross domestic product at the exchange rates of two years ago, the OECD has concluded that Italy's economy is bigger than Britain's.

Day off

"We'll be out of this tomorrow," said a London taxi-driver speaking of today's transport strike in traffic conditions that were already pretty bad. "Two cab loads of us are going off trout fishing up in Cambridge."

No parasols

The return of the hot weather seems to have caught London's bespoke umbrella-makers by surprise: there is a dearth of parasols in the capital.

T Fox & Company on London Wall - makers of the famous Fox Frame umbrellas - said the intricate embroidery featured on traditional



"70 per cent of middle larvae are in favour of water privatisation."

parasols made them difficult to manufacture. New Oxford Street's broly-makers, James Smith & Sons, were also out of stock.

The man at Swaine, Adeney, Brigg & Sons ("Whips & Umbrellas") was slightly more forthcoming: "Yes, we have parasols. But they're rather old, rather ornate, and made from rather rare materials." This was his polite way of saying they were rather expensive: £500 each, with cheaper "sun umbrellas" going for £50.

As for Harrods, the lady in the umbrella department seemed confused. Yes, they had parasols, she explained - but they were mainly for use in the rain.

Whipping power

In Pakistan these days the most important qualification to have on one's CV is a prison record. Even better to have suffered a few lashes in the struggle for democracy. This apparently qualifies one to enrol in the Prime Minister's

Placement Bureau and land a government job.

Such postings are so much in demand that a prison officer in Karachi has found a novel way to supplement his wage. For a small fee he will arrange to have aspiring government servants photographed in a tiny cell and even lay on a whipping to guarantee employment.

When Benazir Bhutto became Prime Minister in December, she did her best to give as many ex-prisoners as possible a job and by now has appointed more than 100 ministers and advisers. It is said that there are so many she fails to recognise them. Take the case of Naveed Malik, a former political prisoner but otherwise of no great distinction. He was a little surprised when told he had been made adviser to the Tourism Ministry with the rank of minister. But it was weeks before he hit the road. It came to a sad end when he met the Prime Minister at a reception. "This is not the Naveed Malik I meant," she said.

Friendly snake

Thailand is undergoing a huge political row over who runs the country's electricity industry. Workers are demonstrating, troops are on the alert in case of a national power failure, and rumours are flying in all directions. So when there was a loud bang outside the British Embassy in Bangkok and all the lights went out, it seemed something was up. But it was just another average day in the life of a diplomat. Having slithered up a pole and then attempted to cross from one high tension cable to another, an apparently amorous snake had created a spectacular short-circuit.

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صكنا من الامل

Terry Dodsworth analyses the latest moves in the long-drawn-out GEC/Siemens bid for Plessey

An exhausting endgame is almost ended

The denouement in the long-running bid battle for Plessey promises to be just as extraordinary as the drama that has preceded it. Already the contest has had virtually everything that a connoisseur of takeover plots could wish for — the battle of wills between Lord Weinstock, the General Electric Company's managing director, and Sir John Clark, Plessey's chairman; the complexities of a pioneering Euro-bid, linking GEC with Siemens of West Germany; Plessey's daring attempt at a counter-offer; GEC's decision to seek safety in a clutch of joint ventures; court-room battles; monopolies hearings in both London and Brussels; and eight weeks of secret negotiations with the Ministry of Defence.

Yet after this series of turns and counter-turns some eight gruelling months since the takeover offer was launched last November, GEC and Siemens are now talking of a complete change of course. The bid, they say, may be dropped because of difficulties in reaching agreement on the Government's terms for launching the takeover. Instead, they might buy Plessey's 50 per cent stake in GPT, the telecommunications equipment company it owns jointly with GEC.

Rationalisation will thus be allowed to proceed in the telecommunications area, where GPT will be linked into a pan-European group with Siemens; and Plessey will be allowed to escape, free to develop its defence and other interests.

But what does this change of tactics mean? It is a measure of the wariness with which Lord Weinstock is treated in the City that the news talks have not been taken entirely at face value. Plessey's share price, it is true, has fallen sharply as many investors concluded that there might not be a bid and took their profits.

But there is a widely-held view that the discussions are a

smokescreen — an attempt to undermine the Plessey share price, as one analyst put it, before launching a dawn raid. "Weinstock always hedges his bets," said another. "He's a racing man who knows all about gambling and these talks are a guarantee against failure to reach an agreement with the Government on the takeover."

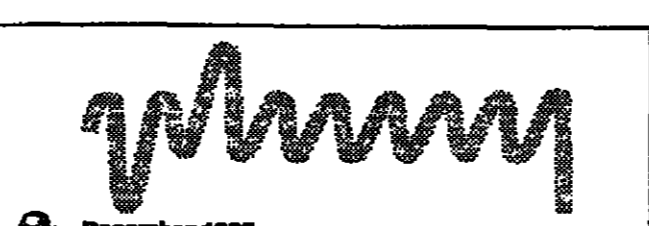
The City guessing game revolves around two main issues: ● Under the qualified approval of the bid given by the Monopolies and Mergers Commission, the Ministry of Defence has been given the role of negotiating and taking the lead with the bidders that will safeguard competition and protect British military secrets. The MoD has been trying to preserve as much domestic competition in this field as possible in recent years, and it is determined to build a secure ring fence around British military secrets to prevent them leaking into West German hands. There is probably nothing the MoD would like better than for GEC and Siemens to pull out, leaving the way open for the creation of two competing defence industry "pillars", strong enough to conduct essential research and form viable alliances overseas. Plessey, with the proceeds of the GPT sale, extensive interests in GPT and a new management team moving in at the top, might be an ideal base for this second competitive "pillar".

● The second issue concerns Lord Weinstock's management style. After two decades at the top of GEC, he is still at the centre of all the company's strategic moves. He runs the company through a devoted management structure but keeps a tight grip on the big decisions. As the history of the Plessey bid battle has shown, he is capable of great flexibility in pursuit of a single objective. Lord Weinstock is also capa-

ble of displaying a curiously detached attitude to the activities of his subordinates, talking about them almost as if they were independent operators. This sort of detachment, combined with his ability to influence the press and City opinion-makers, leads analysts to ask more questions about GEC's manoeuvres than they might at other companies. "Weinstock is always looking for options," says a City executive who knows him well. "He never goes down a single track either within the company or outside — and that's what's happening in these talks at Plessey."

So how do the options balance out in the current state of the takeover battle? The first possibility is that the GEC/Siemens consortium is still keen to press ahead with the takeover. On this theory, it expects soon to reach a satisfactory conclusion with the MoD, in the belief that the Ministry will eventually have to come up with justifiable proposals. The deal could then go ahead roughly as planned — but it would be based on a GEC/Siemens price perhaps 20p lower than it might have been before the talks on GPT. Alternatively, if the eventual agreement with the MoD turned out to tie the partners in too much red tape on competition and security issues, the GPT agreement would allow them to rescue something from the saga.

The second possibility is that the bidders' interest has shifted away from a complete takeover towards a more limited acquisition of GPT. This would give the consortium partners half the cake they were after, and should appeal particularly to Siemens, which would probably acquire about 40 per cent of GPT to further its European telecommunications ambitions. This option has gained in plausibility. A few weeks ago, it looked to GEC-watchers as though the



- December 1985**
Plessey rejects £1.2bn bid from GEC.
- January 1986**
Bid referred to Monopolies Commission, which recommends in July that it be blocked.
- November 1986**
GEC/Siemens joint company launches £1.7bn bid for Plessey.
- January 1989**
Lazard Brothers, Plessey's merchant bank, tries unsuccessfully to put together a takeover offer for GEC. Bid for Plessey referred to Monopolies Commission. European Commission also announces probe. Siemens and GEC raise their stake to nearly 15 per cent.
- February 1989**
GEC and Siemens revise structure of bid.
- April 1989**
European Commission gives provisional clearance to takeover of Plessey, followed two days later by the Monopolies Commission. GEC/Siemens begins negotiations with the Ministry of Defence on security and competition undertakings.
- May 1989**
Plessey offers to buy or sell its 50% share in the GPT telecommunications company to GEC.
- July 1989**
GEC/Siemens opens talks with Plessey over a deal on GPT.

company needed Plessey's order book to maintain its growth in defence. Since then, however, GEC has reported a 12 per cent jump in defence profits; and GPT has demonstrated its attractions by putting in a surprisingly buoyant performance. Again, however, there is the question of price. Plessey is believed to value its half-share in GPT (about 35 per cent of the group's turnover) at between £750m and £800m, as against a price of about £1.9bn which GEC/Siemens put on the whole Plessey group when they last bought shares in the market. These figures seem to provide the basis for a deal. But Lord Weinstock is not only a hard bargainer. So his main reason for continuing with the MoD talks just an attempt to use the continuing takeover threat to bounce Plessey into a more favourable price for GPT? Plessey executives are well aware of the dangers. They will want to avoid the charge that they are selling GPT too

cheap, or allowing GEC and Siemens to undermine the Plessey share price in preparation for a renewed bid. Attacks on Plessey's strategy are already beginning to fly around the City. Some institutions are complaining that the Plessey management is thinking of itself rather than shareholders. Many would probably prefer a bid — preferably well over the 200p level. These investors are clearly thinking about exit prices rather than what is best for national defence, or the ability of Plessey's new management team, or the prospects for growth in the company's new information systems businesses. Whether they will be able to make a decision on these issues may well be clear later this week or next. "My belief is that all the papers for either transaction will be ready this week, so that Weinstock will be able to make a decision on them in the next few days," says an analyst yesterday. "This end-game is almost ended."

Summit priorities Redirecting exchange rate strategy

By Martin Feldstein

Next week's summit meeting provides an opportunity to correct the official foreign exchange strategy that for the past two years has been driving real exchange rates in the wrong direction. Because participants in foreign exchange markets are sensitive to what they perceive to be the goals of government policy, what the national leaders say in the summit communiqué can matter more than exchange market intervention or small shifts in interest rates. The right message for the communiqué is that future movements of the dollar and other currencies must help to eliminate major trade imbalances. The key words should be "trade adjustment" and not "currency stability."

The emphasis in official pronouncements on exchange rates has been on stability ever since the February 1987 meeting at the Louvre where finance ministers promised that, despite the US trade deficit, governments would resist market forces that would otherwise lower the value of the dollar. Central banks would intervene to prevent sudden sharp exchange rate movements that could be characterised as a disorderly market. At first, foreign exchange markets were sceptical. But after nearly \$100bn of intervention in 1987 and a concurrent sharp rise in US interest rates, financial investors came to believe that the governments would achieve their goal of preventing a dollar decline. Yet the promise to prevent a decline caused it to rise. And although the dollar's recent surge above the assumed top of the range has raised doubts about the goal of stability and the ability of governments to achieve it, the original fear of a dollar decline has been more than offset by a speculative urge to ride its upward trend. The recent actions of the central banks are ambiguous indicators of the current goal of government policy. The substantial selling of dollars and the shifts in interest rates in Japan, the US and Germany are consistent with allowing the dollar to decline to a level that achieves trade balance. But these actions can be interpreted as evidence that the governments merely want to stop the dollar from rising as rapidly as it has recently. Only a clear statement at the summit can help financial markets to understand where the governments stand.

A renewed promise of exchange rate stability would definitely be the wrong message. Stability of the dollar at the current level would mean a widening US trade deficit and ballooning trade surpluses for Japan and Germany. But the promise of exchange rate stability is even worse than that. By promising that the dollar would remain in a relatively narrow band and that sharp short-term movements would be prevented, the official rhetoric has caused its real value to rise since early 1988 and to surge in recent months. The promise of stability made the dollar's rise an inevitable consequence of the higher US interest rates. Market interest rates in the US exceed those in Japan and Germany because the US inflation rate is higher. The higher US inflation would normally be expected to cause the nominal value of the dollar to fall gradually to maintain the dollar's real value and thus the competitiveness of US products. If the dollar did decline in this way, the fall would just offset the interest rate advantage, leaving a Japanese or German investor no better off with dollar bonds than with bonds of his own country. But with the official promise that it would not fall, the higher US interest rates have attracted funds to dollar investments and that has caused the dollar to rise. In recent weeks, this investor-induced rise in the dollar has attracted an influx of speculators who are betting that the upward momentum will continue. Even among those speculators who believe that the dollar's rise is unsustainable, many continue to buy dollars. They are convinced that they can make profits while the dollar rises and then escape from their positions when it begins to fall because the central banks will do whatever is necessary to prevent a sharp "disorderly" decline of the dollar. The official empha-

sis on stability thus contributed not only to the generally upward trend of the dollar over the past 15 months but also to its speculative surge. Even if the stability of nominal exchange rates could somehow be achieved, it would not be an appropriate goal in a world in which national inflation rates differ. In the 28 months since the Louvre meeting, the cumulative rise in the producer price level for US manufactured products has exceeded the corresponding rise in Japanese prices by more than 12 per cent. It would therefore have taken a 12 per cent decline of the dollar relative to the yen over these 28 months just to maintain the dollar's real value. Without that decline, US firms have become increasingly less competitive in world markets.

Experts disagree about just how much of a dollar decline is needed to eliminate the US trade balance or to shrink the current account deficit to a sustainable level. My judgment is that the real value of the dollar must decline at least 20 to 25 per cent relative to the yen and the D-mark. But it is not for the summit communiqué or the central banks to say what the appropriate exchange rates should be. Rather, they should make clear that they accept two principles: trade adjustment and no risk-free ride for speculators. Exchange rates should be allowed to shift over time in response to market pressures to facilitate trade adjustment. And speculators should not be protected against sharp temporary currency moves.

A clear statement of principles that emphasises trade adjustment and abandons dollar stability would help to move market sentiment and therefore the dollar in the right direction. Without such a redirection of the dollar, the pious hopes of preserving and strengthening free trade will be lost in the wake of a surging US trade deficit.

The author is president of the National Bureau of Economic Research, in Cambridge, Massachusetts.

LETTERS

Confidence-building measures for Hong Kong

From Mr Terence Ng.
Sir, I write in my capacity as chairman of the Hong Kong Association in expressing a view on the matter of the right of abode. This association is a local branch of the Institute of Chartered Secretaries and Administrators in the United Kingdom. We have a membership in Hong Kong of 1,900 professional and 3,600 student members.
Since the Prime Minister's visit to China in September 1982, when the future of Hong Kong was discussed, nearly 200,000 Hong Kong people have emigrated. Of these, a very high proportion was employed in professional and manage-

ment roles. The continuous brain drain, and disruptive effect on the economy and stability of Hong Kong society, is self-evident.
The recent events in the Peoples Republic of China have had a profound effect on the local population, resulting in an almost complete loss of confidence in the Joint Declaration and the future of Hong Kong after 1997.
I cannot see how the Government of the UK can achieve the object of maintaining and preserving, not to speak of promoting, the economic prosperity and social stability of Hong Kong as it has undertaken to do in the Joint Declaration,

unless the confidence of the Hong Kong people can be restored immediately.
Granting of the right of abode, giving assurance of a home of last resort to the 3.25m Hong Kong British subjects, should have a significant effect of restoring public confidence in Hong Kong. Otherwise there will be little hope that China will honour "one country, two systems," which is the essence of the Joint Declaration. It is therefore essential to restore the right of abode in Britain if the UK Government is determined to honour its undertaking in the Joint Declaration.
I fully support the views of the executive and legislative

councillors of Hong Kong, represented by their senior members, Dame Lydia Dunn and the Honourable Mr Allen Lee, that Britain need have no fear of a mass migration of Hong Kong people to its shores.
Britain's granting of the right of abode is a catalyst for restoring confidence, as well as a fulfilment of its moral obligations to its nationals in Hong Kong.
Terence Ng, Chairman, The Association of The Institute of Chartered Secretaries and Administrators in Hong Kong, Room 1403, Yue Xiu Building, 180-174 Lockhart Road, Wanchai, Hong Kong.

TV research should continue
From Ms Sarah Thama.
Sir, Mr John Belson of the Consumer's Association (Letters, June 27) discusses the future of research into the performance of television companies, and viewers' attitudes and preferences, following the projected demise of the Independent Broadcasting Authority's research department. A number of current functions of the IBA will not be applicable to the new Independent Television Commission. However, a research capability will be essential for the ITC in order to review licensees' performance effectively, and to inform decisions about the regulation of the wide range of terrestrial, cable and satellite television services which will be available to UK viewers.
Exact decisions about which IBA staff or departments transfer into the ITC is still some way off, but the continuing importance of research in the new regulatory environment should be underscored.
Sarah Thama, IBA, 70 Erompton Road, SW3

'Clocks were made for man'
From Mr T.H. Stewart.
Sir, I cannot understand this hoo-bah about GMT, BST, and Double Summer Time. Surely clocks were made for man, not man for clocks? If it does not get light till 10.30am in Skye in winter, why not open school at 11am?
Cows will get up when it suits them; there is no law of nature which insists that they be milked at (say) 7am. Indeed, why do the inhabitants of the Islands and the Orkneys not follow the habit of the Himalayan black bear (as reported on the BBC), and spend the winter in bear?
I must admit that, as a retired man myself, I can easily follow the example of the Himalayan black bear. Those who still have to "work from 9 till 5" may want to have the year or two to spend at lunchtime with a City friend? Will find this more difficult.
Harvey Stewart, Les Fosses, Rouillon, 71550 Anost, France.

Nothing to do with reason
From Mr Dennis Woodman.
Sir, Michael Prowse is a little unfair on the recent white paper on the reform of charity legislation (Lombard column, June 29). He notes that the finest legal minds have been unable to discover the common philosophy that runs through the Sermon on the Mount, Christian charity and the British Hedgehog Society.
In a single paragraph the white paper uses the words: "Not always tidy... sometimes confusing even to experts... rationale not always apparent... degree of uncertainty... complex... tangled... illogical" to describe the status of charity in English law.
It cannot be said that the authors are unaware of Michael Prowse's mockery, and the white paper invites further discussion on the orderly development of charity status. Given the ragbag Michael Prowse

lists inside the charitable net, he should have mentioned the philanthropic organisations, like Amnesty International, which fall outside.
Notwithstanding Justice Slade's definitive judgment on political activities in the Amnesty International case (*McGovern v AG, 1987*) and the discussions by the charity commissioners in their annual reports (and by other worthies elsewhere), the white paper recognises the continuing anxiety about what constitutes a political activity, and devotes an essay to the subject. Slade rested his case largely on the dictum of Lord Parker (*Boorman v Secular Society Ltd, 1917*): "a trust for the attainment of political purposes has always been held invalid... because the Court has no means of judging as a matter of evidence whether (the change in administration) would be for the public benefit after all the possible consequences, local and international, had been taken into account."
In Slade's highly revealing conclusion, rejecting Amnesty International's application for charitable status, he states: "Indisputably, laws themselves... will be administered by government authorities in a manner which many reasonable persons consider unjust, inhuman or degrading."
From which Michael Prowse can deduce that the administration of charity law has nothing to do with the opinions of reasonable men; we are left with the tasteless position that squashed hedgehogs are a suitable object of charity in the sight of the law — but squashed Chitzman are not.
Dennis Woodman, Oriental Textiles, 23 Sea Road, Milford-on-Sea, Hampshire

Emu in Ecu could mean write-off
From Mr Stewart Vaughan.
Sir, European monetary union (Emu) seems to have a more profound meaning for the French than even Mrs Thatcher fears.
French minister Mr Lionel Stoleru, interviewed in today's Figaro ("Le grand gagnant, c'est l'épargnant," June 29), states: "If we succeed in establishing monetary union in Europe, payments will be made in a common currency, in Ecus (European currency units). The Franco-German deficit will then have as much importance as that between Languedoc and Lorraine, that is to say, none."
Stewart Vaughan, 55 Avenue de la République, 92011 Paris, France.



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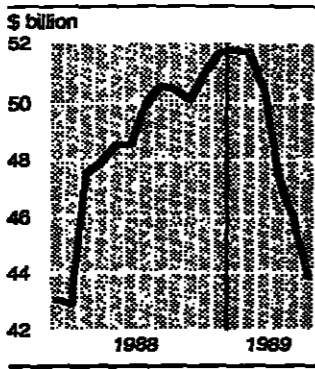


Support for pound causes record fall in UK reserves

By Simon Holberton in London

OFFICIAL INTERVENTION TO support the pound last month caused a record \$2.24bn fall in Britain's reserves of gold and foreign exchange in June, according to Treasury figures released yesterday.

UK official reserves



last month, the pound strengthened in European currency trading, and equity and

gilt-edged prices rose. Financial markets saw the official defence of sterling as indicative of the Government's desire to support the currency.

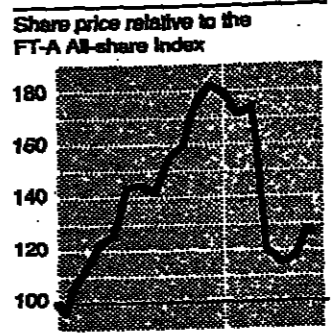
The Treasury, which usually refuses to comment on official market operations, reinforced this view when it said: "The fall in reserves clearly demonstrates the Government's determination to resist the depreciation of the pound."

Particularly encouraging for the pound is the expectation that the Federal Reserve, the US central bank, might move to lower US interest rates further this week.

A rather British compromise

After a decade of fitful debate, it will be hard to convince the outside world that the Stock Exchange has found the philosopher's stone for creating a brave new world of paperless settlement.

Scottish & Newcastle



reserves, sterling fell by 2% per cent in June, and had it not been for the end-month weakness in the dollar, the UK exchange rate would probably have been under even more pressure.

Japan reaps anti-nuclear fall-out

Robert Thomson in Tokyo analyses the growing polarisation of opinion on N-power in the run-up to the coming national elections

FOR obvious historical reasons, the Japanese are sensitive about nuclear matters. Now, after a strangely delayed reaction, opposition to nuclear power plants is being translated into political strength formidable enough to be a serious threat at coming national elections already clouded by the Recruit financial scandal.



Riot police remove demonstrators during a protest outside the Tomari nuclear power plant in northern Japan late last year

which controls electricity power to provide as much as 49 per cent of needed power by then. A sensitive problem is where to put the new power stations.

Plans for a plant on the Noto Peninsula were the central issue of a recent mayoral election in Suzu City. The election became a virtual referendum and although the incumbent mayor, who supports the project, was returned, his vote was topped by the combined total of two anti-nuclear candidates.

The Citizens' Nuclear Information Centre, which co-ordinates the flow of information among the various Japanese opposition groups, regularly distributes lists of products said to be contaminated.

London SE in joint clearing house plan

By David Lascelles in London

THE LONDON Stock Exchange yesterday invited users of the securities market to become joint owners of a new clearing house which would handle settlement services for dealers and investors.

The initiative is a major concession by the exchange to secure agreement on a new paperless trading system which it needs to compete in the evolving international securities markets.

He said it was vital for the London exchange to reduce the costs and risks of the present paper system, which must meet the challenge of competing markets abroad.

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STERLING

It is a measure of the recent improvement in sentiment towards sterling that the financial markets responded so positively to last month's record \$2.24bn drop in the UK's foreign exchange reserves.

The alternative and more gloomy interpretation is that sterling came under even more pressure than realised last month. Despite the expenditure of almost 5 per cent of the country's foreign exchange

S & N

In one sense, Scottish & Newcastle's latest shift in strategy cannot be faulted. The previous plan was to expand further into hotels, regional brewing or leisure, all rather expensive areas for a company on S & N's modest multiple.

Under the proposal, a new clearing house would be set up with the stock exchange holding a large though minority interest put by Mr Hugh Smith at around 46 per cent.

Toyota's European plans

Continued from Page 1 at its Hanover plant of a Toyota vehicle for sale in European markets under both Toyota and VW badges.

indicated that it also plans to begin car assembly. Honda already has a joint production agreement with Rover Group, which will be producing 30,000 to 40,000 Honda Concerto cars a year at its Longbridge assembly plant.

Austria seeks EC entry

Continued from Page 1 Austrian diplomats in Brussels stressed that the application did not diminish Austria's interest in seeing the wider EC-EFTA negotiations succeed.

Reservations about Austria's EC membership are not confined to Community institutions. Mr Manfred Wornier, secretary general of the Brussels-based Nato secretariat, said in a recent speech that the Atlantic Alliance was needed "to protect the emergence of a Western European identity."

Table with columns for location, temperature, and weather conditions under the heading 'WORLD WEATHER'.

Polish dissidents on stage

Continued from Page 1 price rises had been indispensable. The present budget deficit had been caused by delays in companies' tax payments.

The deputies from the 178-strong Communist Party group in parliament began collecting signatures to support a motion that would nominate General Jaruzelski as presidential candidate. A date is yet to be fixed for the presidential election which will be carried out by the 460 deputies in the Sejm and the 99 deputies in the Senate voting together.

Advertisement for Kuwait International Investment Company, featuring a hand holding a pen and a stylized logo. Text includes: 'IN INTERNATIONAL INVESTMENT, THIS IS OFTEN THE SHORTEST DISTANCE BETWEEN TWO POINTS.' and 'Kuwait International Investment Company'.

THE FUTURE OF
European Capital Markets

■ CAPITAL FLOWS ... 3 ■ MERGERS AND ACQUISITIONS ... 4 ■ BANKING, LAW AND ACCOUNTING ... 5 ■ INVESTMENT AND RESEARCH ... 6

Guy de Jonquières looks at how European capitalism is likely to evolve

Distinctive versions will endure

IS THE rough and tumble of Anglo-Saxon style capitalism set to spread across the European Community? How will it mesh with the diverse national financial cultures already in place? Will Europe converge in the longer term around a new capitalist model of its own?

Such questions are starting to loom larger as the Community prepares to face the uncertain challenges of a more integrated financial market, in which capital will circulate freely and many of the regulatory barriers which have long stifled cross-border competition are due to be eroded or removed.

that its recent history provides solid reasons for caution in pushing ahead too rapidly with deregulation. The unchaining of Britain's financial markets, it is often suggested, has inflicted a heavy toll on its economy by exposing its corporate sector to the capricious vagaries of speculation and dubious financial engineering.

Nowhere are hesitations and misgivings more clearly evident than in attitudes towards equity markets which, in most European countries, have traditionally played only a minor role in the financing of industry. The reason is not only that their market infrastructure is poorly developed: it is also cultural and sociological.

Many critics would argue that such measures to disempower shareholders are inconsistent with the goal of more open and vigorous equity markets and may ultimately impair these companies' ability to raise capital from international investors in the future. It is too early to judge whether that will be the case though, interestingly, Nestlé, the Swiss food group, evidently considers there are risks: it recently decided to relax its restrictions on foreign shareholders' rights.

It would be too simplistic, though, to view Europe's approach to the challenge of financial liberalisation simply in terms of Britain versus the rest. In every country, financial systems and the role they play in the economy have evolved differently, reflecting historical circumstance, the influence of different interest groups and the priorities attached to various economic and social objectives. These differences are underscored by a comparison of France, West Germany and Italy.

Ironically it is France, under a socialist government, which has moved fastest of all to embrace the tenets of Anglo-Saxon capitalism. Since emerging from an ill-fated experiment with a "siege economy" in the early 1980s, the government has cut back radically the extensive apparatus of state intervention and launched a wide-ranging programme to expose the economy to the discipline of market forces and wider international competition.

The once-moribund Paris Bourse has responded enthusiastically to the stimulus of deregulation, thereby gratifying the aspirations of the French authorities who want to make it Europe's second largest financial centre after London. In terms of capitalisation, it has now drawn level with Frankfurt and has four times as many companies quoted on it. The total value of equity capital raised on it reached a peak of FF62.8bn (€6bn) in 1988, more than six times the amount in 1981.

French industry, at all levels, today attaches more importance to the profit motive than in the 1970s and to the need to expand internationally, both within Europe and overseas. Last year the value of acquisitions made by French companies abroad reached FF120bn, more than twice that of foreign takeovers in France.

The change in the business climate has been marked by the emergence of a generation of buccannering younger entrepreneurs, who have built up

Stock market capitalisation
Equities as a percentage of GDP

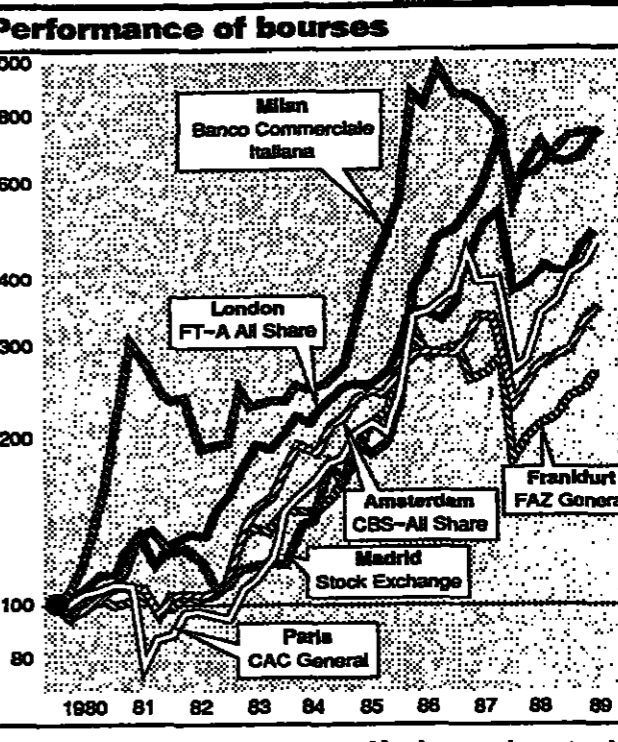
UK	86.9%
Netherlands	46.1%
Belgium	40.2%
Spain	26.1%
Denmark	25.5%
France	24.1%
W. Germany	21.1%
Italy	16.4%

Year end: 1988 Source: FRBEC

David Lascelles on Europe's financial centres

Pitching for a share of London's work

WITH THE approach of 1992 attention will turn to unifying Europe's markets. But in the financial services area, it has raised questions about where and how Europe will conduct its financial affairs in the decades ahead.



Mr Daniel Lebegue (left), Banque Nationale de Paris: financial markets have traditionally been tolerated as 'a necessary parasite'



Mr George Loudon (right), Midland Montagu: 'There is not a very deep conviction on the Continent that stock markets fit into the social structure'

dominant position, and that the Anglo-Saxon financial banking tradition of investment banking with its open markets, vigorous trading and transaction mentality will have a big influence on the shape of business elsewhere in Europe.

This view holds that London can only lose as other centres on the Continent adapt and make themselves more attractive.

When Sir Leon Brittan, the Commission vice president responsible for financial services, was asked what London could or should do to protect its position, he replied: "It's not so much a matter of what London does, but what happens in other centres."

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EUROPEAN CAPITAL MARKETS 2

As much a question of culture as of finance

Continued from Page 1
Corporate empires through acquisition, and by the increasing popularity of public takeovers (OTAs)...

as a bulwark against and counterweight to the presumed excesses and distortions of the free market.
In part, this is purely political rhetoric, intended to pacify the government's left-wing supporters...

commercial banks and their corporate customers may be starting to loosen up a little.
But probably the most important factor working in the banks' favour is the acute reluctance of most of German industry to turn to the stock market as an alternative source of finance...

notably the long-term prosperity of the firm, its employees and the community in which it is located, remains deeply rooted.
"Managements in Germany, if they are honest, will admit that they see shareholders once a year, and the Betriebsrat (works council) once a week..."

application of firmer professional management, the tendency of parties to regard key appointments in them as theirs by right still persists.
In the private sector, the four or five large industrial groups - including Fiat and the de Benedetti and Gardini empires - which account for more than three quarters of the capitalisation of the Milan bourse also conform to a similar pattern...

The defining characteristic of capitalism in Italy is not the relationships between industry and the banking system but the role of the family and feudal allegiance as the basic models of economic organisation.
Personal connections count for much in the construction of the complex networks through which these groups exercise control over their widely diversified interests...

practices of Italian capitalism. The question for the future is how far the latter can adapt effectively to the challenges of international economic integration, or whether they will be simply elbowed aside by the rude intrusion of external forces which neither know nor care about the Italian way of doing things.
It is clear that right across western Europe financial systems, and their intricate relationships with the rest of the economy, are entering a period of important change...

These developments seem likely to increase the power exerted by individual shareholders in such arrangements often depends less on the size of their holdings than on their standing with and influence over fellow shareholders.
Given the vigorous recovery of Italy's economy during the 1980s, despite the handicap of a chaotic public sector, it would be hard to argue that Italian industry's performance has been severely handicapped by a primitive capital market or its system of family-based capitalism...

West Germany faces a different home-grown challenge: for the first time, there are signs that the close ties between its commercial banks and their corporate customers may be starting to loosen up a little

West Germany faces a different home-grown challenge: for the first time, there are signs that the close ties between its commercial banks and their corporate customers may be starting to loosen up a little.
In practice, it is difficult to see how much the government can do without reverting to overt protectionism or compromising the thrust of the market-oriented reforms it has set in train...

the banks, therefore, face the prospect of having to fight harder for business in future. Some German analysts predict commercial pressures will oblige the banks to pay increasing attention to short-term returns, and that a more performance-oriented approach will be difficult to reconcile with the patient, long-term attitude which they have traditionally displayed towards their corporate clients.
Yet the banks are unlikely to be dislodged easily from their central position in the counsels of German industry. Their corporate relationships are in many cases cemented by a deep knowledge of companies' businesses and of their managements, derived from long-standing representation on their supervisory boards...

the banks' readiness to step in and support them if things go really wrong is also a source of reassurance which few companies would lightly discard - and one of which German bankers themselves are much aware. In the words of one executive of Deutsche Bank, after it rescued the troubled Klockner trading company last year: "Such events are a valuable reminder to the world...

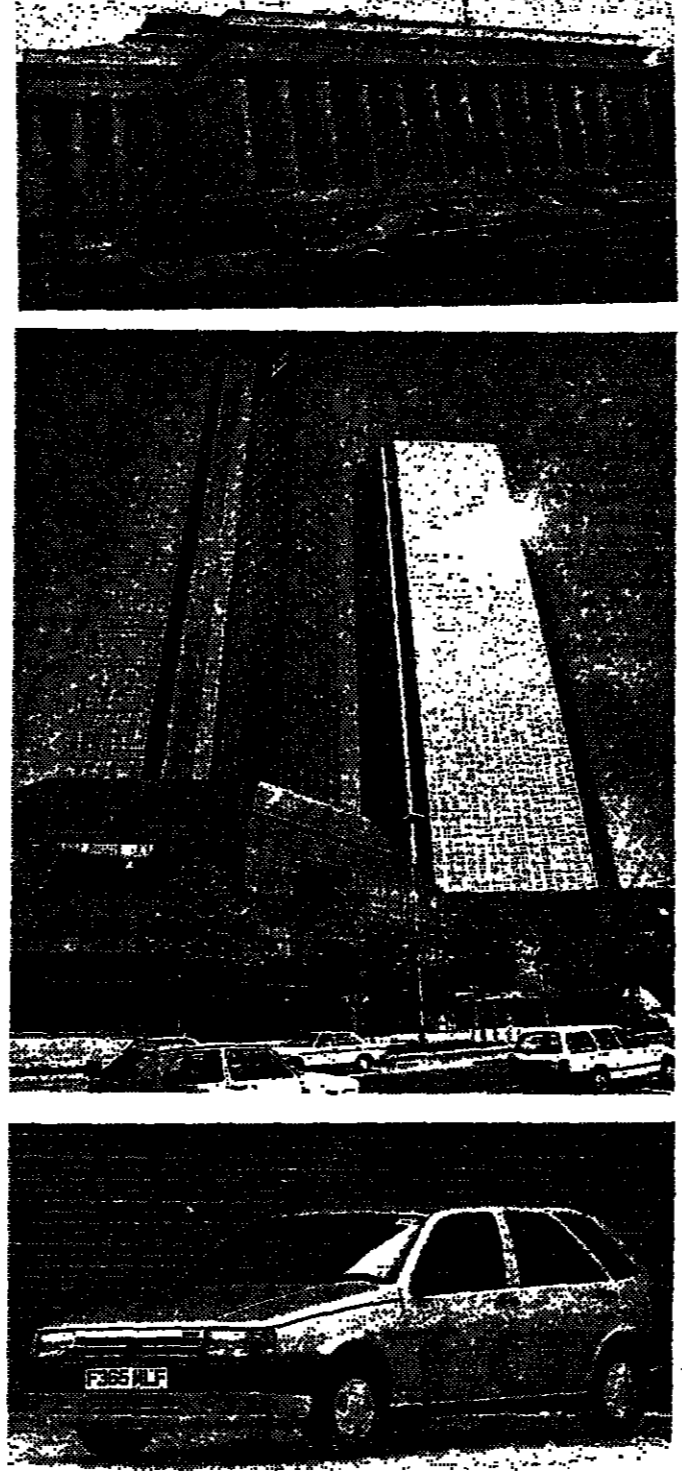
THE 1980s has been the decade of the relationship between industry and the City. That, in turn, has meant a fundamental shift in power away from corporate management towards the City and the financial institutions which act as shareholders or advisers.
The boom in corporate financial advertising, financial public relations and the investor relations industry, which has supplemented and often supplanted the traditional role of corporate stockbrokers, is an indicator of the attention that managers now have to pay to shareholders. The increasing use of employee shares and share option schemes, although partly the consequence of changes in the tax system, also highlights a greater concern to make the interests of managers and shareholders more congruent...

Thomas Tilling in 1983 set a new record for size at less than £1bn. In 1988, two hostile mega-bids, worth £2.5bn each, were successfully completed by Hanson for the Imperial Group and by Guinness for Distillers. The £2.6bn Minorco bid for Consolidated Gold Fields, thwarted in May, has since been followed by another £2.1bn offer by Hanson.
The growth in sophisticated techniques of capital-raising and financial engineering means that virtually no British company is now immune from a hostile bid on grounds of size.
The generally non-interventionist stance of the government since 1984 has also weakened the defences of incumbent managers, although the apparent lack of consistency over the last 18 months in the referrals of bids to the Monopolies and Mergers Commission has led to the withdrawal of several bids. But the most important factor has been the growth in the power of institutional shareholders, in particular the life insurance companies and pension funds. They now account for more than 65 per cent of the shares of UK companies. The pressure on the fund-managers to out-perform their competitors through higher investment returns have encouraged them to examine relations between the two.

One study argued that many takeovers work only by breaching the implicit contracts between a company and its employees - for example their expectations of job security.
In the long run, the placing of City-industry relations at an arm's length, transactional basis will lead to a similar deterioration in the relationship between companies and employees, the authors argue. Employees no longer trust their implicit contracts and their commitment weakens. Thus the change in the relationship between City and industry during the 1980s has merely brought a one-off gain by the price will have to be paid in the future.
There have certainly been some extreme and well-publicised examples of attempts to breach implicit contracts, for example in Hanson's moves to strip out the pension fund surplus of Courage Breweries. But most of the mainly anecdotal evidence suggests that takeovers, and the associated transactions, have improved British management and productivity.

Clive Wolman on the relationship between industry and the City
Era of shareholder power
It is difficult to judge how important a factor this is: a survey by MORI last year of 147 institutional investors and 355 investment analysts showed that only 16 per cent rated communications, openness and frankness as a major factor in judging a company's management.
But the conclusion fitted in with the trend towards the Americanisation of industry-investor relations. In place of the old relationship based on a network of informal and personal contacts - and often lethargy - the new relationship is on an arm's length and ruthless professional basis. The corporate stockbroker, with his long-standing and discreet contacts on the old Stock Exchange floor, is being replaced by the investor relations consultancy.
How much, if at all, has British management and industry improved as a result of all these costly exercises - both takeover battles and communications - and from the ascendancy of the shareholder and

the City's financial institutions?
The academic evidence, in particular a comprehensive study of UK mergers and acquisitions since the mid-1980s carried out by Professor Julian Franks of the London Business School, strongly suggests that takeovers do increase shareholder wealth. On average, the share prices of target companies decline relative to the stock market index over the three years prior to the takeover. But the bid is then completed at a sufficient premium to wipe out this loss and add a little more. Even the shareholders of the bidding companies, on average, gain slightly as a result of the bid. In addition, the advocates of the City and its practices in encouraging takeovers believe that the mere threat of a takeover has a powerful effect in pepping up corporate management.
What these studies do not demonstrate is whether these gains to shareholders are of benefit to the economy - or are merely the expense of other stakeholders in the company. One paper published in 1987 by the Financial Markets Group of the London School of Economics argued that many takeovers work only by breaching the implicit contracts between a company and its employees - for example their expectations of job security.



Pictured left: the Paris Bourse (top), Deutsche Bank, and the Fiat Tipo. Three symbols of Europe's different ways of doing things

KEY-POSITION WE ARE IN A UNIQUE POSITION TO HELP. Maybe it's the most secret banking secrecy in the world; maybe it's interesting business; maybe also it's just fun. Whatever it may be that makes you visit Tyrol or other parts of Western Austria...

Left to right: Lord Hanson; Sir Gordon White, Hanson Industries; Mr Rudolph Agnew, Consolidated Goldfields
Clive Wolman on the relationship between industry and the City
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EUROPEAN CAPITAL MARKETS 3

The flow of capital in Europe could match the pattern of trade imbalances, argues John Plender

Recycling West Germany's excess savings



Between 1990 and 2025 the population of working age in West Germany is expected to decline by more than a fifth

AS THE European Community moves towards the completion of the single market, trade imbalances in Europe are growing at an astonishing rate. More specifically, West Germany is now running a bilateral trade surplus with every country in the Community except Ireland.

The question is whether it matters. For, with the progressive removal of capital controls, it is quite possible that the German surplus will be offset by private capital flows, thereby avoiding "boom" and "bust". Yet those imbalances may simply reflect the forces of demography and of relative returns on investment in different Community countries.

West Germany is the first developed country to confront the problem of a shrinking population. Shrinkage started in the mid-1970s and is having a progressive impact. Between 1990 and 2025 the population of working age is expected to decline by more than a fifth. Little change is expected over the same period in the larger European economies such as Britain, France and Italy. But countries on the fringe of the Community such as Spain, Portugal and Greece will almost certainly show marked increases in numbers.

This is economically significant because a country with an ageing and declining population will save more and invest less than one with a population that grows. It is a reflection of the natural pattern of saving over people's lifetimes: youth borrows and spends, while middle age saves for retirement. It follows that a youthful, growing population will tend to save less. But if additions to the workforce are not to result in unemployment, there will be a need for a higher rate of investment to support faster growth. So it makes sense for West Germany's excess savings, which has its counterpart in the continuing trade surplus to be recycled to the rest of the Community.

The economic logic for this recycling exercise is further reinforced by the pattern of relative returns on investment. As Credit Suisse First Boston points out in a recent research note on capital flows and trade imbalances in Europe, the removal of exchange and other controls facilitates the flow of capital to regions, industries and companies where the marginal productivity of capital is highest. Often that will be where average productivity, and hence wages, which tend to reflect average productivity, are low. In other words the potential for super-normal returns from "greenfield" investment projects in the less capital-intensive economies of Europe encourages the import

of capital, production and jobs from savings-rich countries.

That rationalisation certainly corresponds neatly with the recent stampede by northern European businessmen into countries such as Spain - the Eldorado of the 1980s programme - and Portugal, both of which offer obvious labour cost advantages. But the traffic is not necessarily all North-South. Britain, too, is a relatively docile workforce. Hence the decision by Fiat, Europe's biggest car maker, to look at Britain alongside Spain and the Italian Mezzogiorno as a potential host for a new plant.

All this underlines the point that trade deficits should not be seen purely as the result of policy failure or economic weakness. It can also be seen as a result of policy failure or economic weakness. They may be driven by capital flows and be associated with an enhancement of the underlying capital stock. By the same token, the West German current account surplus, which has been running at over 4 per cent of GNP for the past three years, is not necessarily an indicator of economic strength. The other side of the German balance of payments coin is a shortage of investment opportunities in the domestic economy capable of matching the returns available elsewhere in the Community.

There is, of course, a risk in being the rest of Europe. It means relying on Britain, Spain and Greece not only to pay out German pensions but to pay them in pounds,

pesetas and drachmas that have not been devalued in the currency markets. Put another way, German businessmen have to know that exchange rates are unlikely to adjust to reflect high marginal returns in low-cost countries if they are to maximise the potential of the single market.

In practice, the existence of the exchange rate mechanism of the European Monetary System, in which realignments are becoming noticeably less frequent, appears to have greatly enhanced confidence in the stability of returns across Europe. This is certainly true of West Germany, where both direct investment and portfolio investment appear to have moved into a higher gear from around 1984 - though the flow probably accelerated partly in response to the threat, now defunct, of the introduction of a withholding tax.

The intriguing question that this raises is whether Britain, which now looks even more isolated after the Spanish decision to take up full EMS membership, can really have its cake and eat it. Why remain outside the "charmed" exchange rate circle. For this is a case of a trade deficit that does reflect policy failure. The very least that can be said is that running the biggest deficit in Europe with a currency that lacks the full EMS stamp of approval outside those average risks. And recent bouts of sterling weakness suggest that the British may end up paying a needlessly high price, in inter-

est rates, for Mrs Thatcher's doctrine of perpetually unripe time in relation to full membership of the EMS.

For those within the exchange rate mechanism the natural recycling process from surplus to deficit countries

The existence of the exchange rate mechanism of the EMS appears to have greatly enhanced confidence in the stability of returns

would, in an ideal world, continue smoothly until labour costs and investment returns across the Community equalised. The reality, even if the goal is ultimately reached, is likely to be more stressful, not least because individual countries do not start from a position of internal and external balance. Italy, for example, which offers potential for high real returns, though not perhaps on the scale of Britain or Spain, has a very high savings ratio of more than 20 per cent of disposable income and the biggest general government financial deficit of any OECD country.

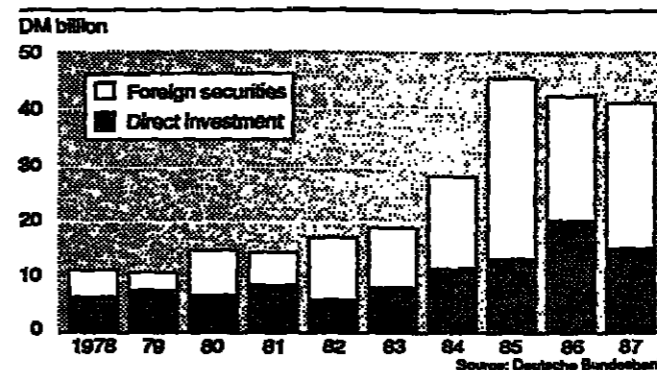
Since the public sector debt is of very short maturity, domestic monetary policy is exceptionally vulnerable to external influence. And the burden of interest payments, if the lira were to weaken, would be thoroughly destabilising for the whole economy. In the view of Dr Rainer Messer, head of Italy's biggest medium and long term credit institution, IMI, there is only a limited choice in relation to Italy's current account. It lies, he says, between equilibrium and a small deficit. In a world of free capital flows, there is ultimately no escape from exchange rate discipline over fiscal policy, even though active debt management can weaken that discipline by, for example, extending debt maturities.

Equally problematic is the source and direction of portfo-

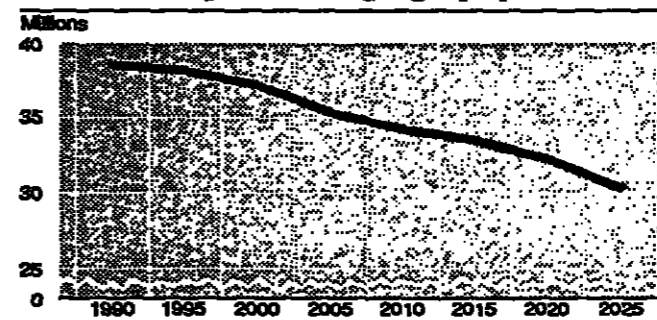
Germany, Italy and, to a lesser extent, France (where four times as many companies are quoted as in the Federal Republic) are reluctant to concede control of their companies to outsiders. This results in a much lower proportion of the continental European corporate sector being quoted than in the United States, Japan or Britain.

Yet the problem here may be more apparent than real, in the light of the structure of the German savings market. Germans have a powerful cultural antipathy for equity investment. Such is their lack of interest that more than half the equity trading on the Federal Republic's stock exchanges is generated by foreign institutions. Private domestic investors tend to regard equities as another form of bond - with some justice in view of management's lack of interest in raising dividends in line with profits. They became net purchasers of equities for the first time in years

W. German investment abroad



W. Germany: Working age population



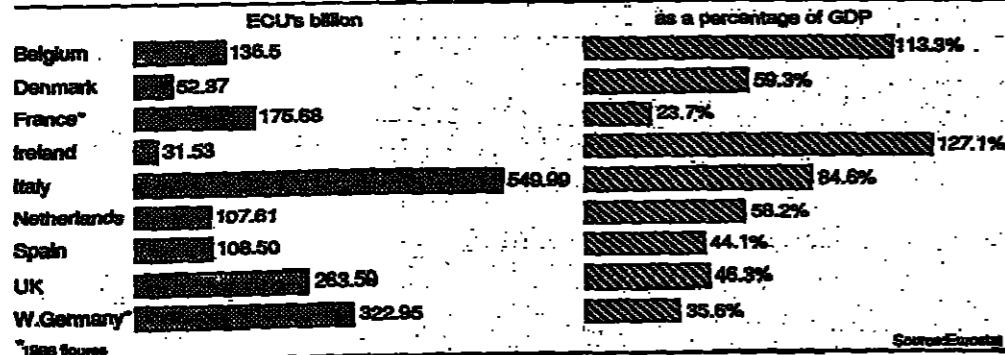
Real investment

Gross fixed capital formation, 1980 prices and exchange rates

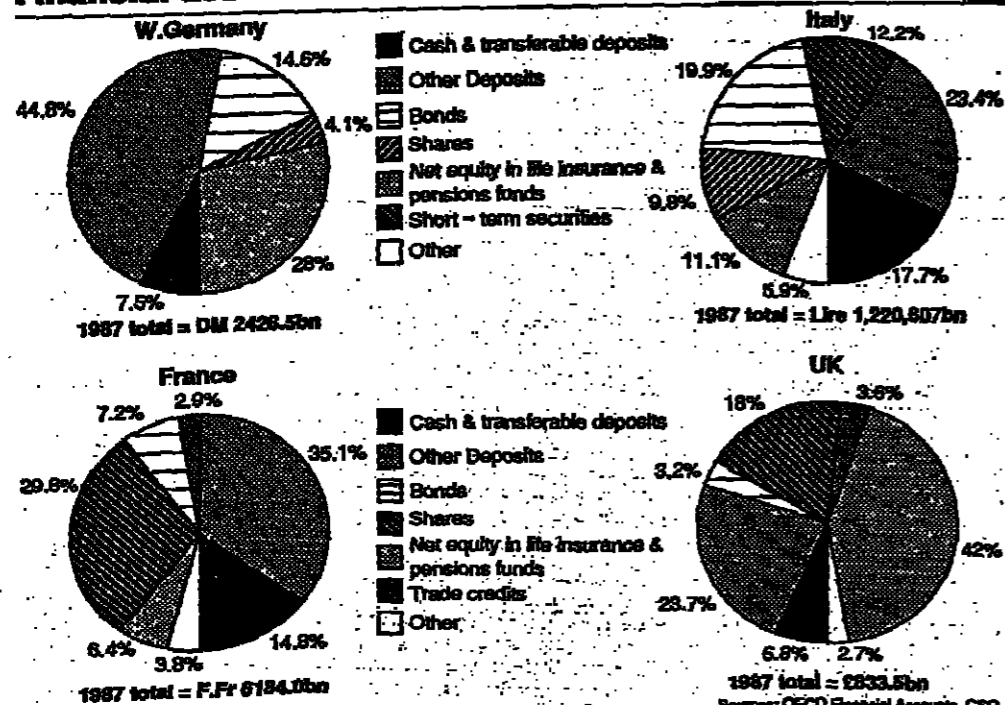
Country	% of GDP
Italy	16%
UK	16.5%
Spain	8.1%
Rest of EC	13.2%
France	21.1%
W. Germany	25.1%

1988 total = ECU 664.44 bn

Central government debt, 1987



Financial assets of the household sector



A much lower proportion of the continental European corporate sector is quoted than in the United States, Japan or Britain

No investment flows within the Community. An ageing population in West Germany or the Netherlands might naturally be expected to seek remunerative long-term assets in the rest of Europe to match long-term pension liabilities. Yet the ability of other countries in the Community to generate such assets is very limited. In the South, bond markets in Italy, Spain, Portugal and Greece are, to put it kindly, underdeveloped. As for equities, the size of Europe's bourses bears no relation to the strength of the individual economies.

Apart from Britain, the bourses tend to lack liquidity. Some, such as Italy, where five groups account for 90 per cent of the stock market capitalisation, are heavily concentrated. Even France, the best of the continental bunch, has not escaped regulatory scandals. The fact is that much continental European equity is of low quality, because the rights of the equity holder are very limited; and both the tax system and costs of flotation often make equity an expensive form of capital relative to bank finance or debt.

While privatisation has recently increased the supply of equity coming onto the market, entrepreneurs in West

after the 1987 Crash on the basis of a rise in dividend yield relative to fixed interest returns. Industrialists, meantime, traditionally looked to the banks for long-term capital.

As for the investment institutions, their scope for investment in equities is heavily circumscribed by law. More importantly, the occupational pensions system places little reliance on Anglo-Saxon-style funded self-investment, whereby workers pension contributions are invested in their own company. The pension reserve on the liabilities side of the balance sheet has its counterpart in assets such as the plant, machinery, debtors, investments and cash that are deployed in the business. And, by now, German industry's pension reserves constitute a more important source of long-term finance than the banks.

It follows that, direct investment apart, German pension contributions will probably

find their way to the rest of Europe via the banking system, the only question being how far the international banking fraternity manages to muscle in on the German domestic banks' act. Indeed, given the lack of well-developed securities markets capable of absorbing this flow, there would be greater trouble if the Germans were moving towards a funded pensions system more rapidly than they have so far been willing to do. Capital would tend to be diverted to well-developed Anglo-Saxon markets, thereby reducing the relative cost of capital to the Americans and British vis-à-vis the continental Europeans.

There is, none the less, a powerful case for enhancing the quality of European equity and debt markets by regulatory and fiscal means to facilitate a more efficient flow of long-term capital. As ever-increasing sums swirl around the system, the pressure for further financial liberalisation will also become more intense.

Governments will recognise that tax penalties on investment income, excessive regulation and inefficient financial markets are denying them a fair share of the European pensioner's nest egg, and thus the opportunity for lower interest rates and capital costs.

Demographic trends and the need for fiscal prudence may also impose pressure for independent occupational pensions funding in those countries like Italy which rely almost entirely on generous state pension schemes.

That said, there is no reason why the flow of capital in Europe should directly match the pattern of trade imbalances. The lifting of exchange controls provides access to the global market and the D-marks that the German investor puts into a Japanese or American company's Eurobond issue may end up financing the British payments deficit through those (or other) companies' direct investment flows. And the Euromarkets, the original rationale of which was to provide a cheap and flexible alternative to heavily-regulated domestic financial markets, will become more integrated with the markets to which they have been providing largely unregulated competition.

The wider question is how far capital market liberalisation in Europe will put pressure on the deficit-prone United States by opening up competitive investment opportunities in the Community and to what extent the German enthusiasm for perestroika will find an outlet in capital flows to the Soviet Union. It could be that East-West financial relations under President Bush will carry an echo of the row over energy relations in the

early days of the Reagan Administration. Yet, from a purely economic point of view, the countries of the European Community look a much safer bet to provide West Germany with a decent retirement income. Either way, recycling in Europe is undoubtedly set to become a new financial vogue.

BANQUE INTERNATIONALE A LUXEMBOURG

Substantial increase in profits for 1988

In 1988, Banque Internationale à Luxembourg (BIL) once again recorded excellent results. After allocation of Reserves net profits increased by 29.4% to Lux. Francs 1,416 million (US\$ 37.9 million) against Lux. Francs 1,094 million (US\$ 33.2 million) in 1987.

Gross income rose by 13.8% to Lux. Francs 10,446 million (US\$ 279.7 million) yielding a pre-tax profit of Lux. Francs 2,565 million (US\$ 68.7 million).

Balance sheet footings for BIL's 132nd financial year closed with an increase of 13.1% to Lux. Francs 418,304 million (US\$ 11,200 million). Growth in the Private Banking sector contributed significantly to this.

Net dividends are up by 15% on 1987, at Lux. Francs 500 (US\$ 13.39) against Lux. Francs 430 (US\$ 12.28) in the previous year.

1988 saw the formation of BIL PARTICIPATIONS, a new quoted Luxembourg investment vehicle, and the launch by BIL of 'IMMO-CROISSANCE', the first listed Luxembourg-based real estate investment fund.

BIL's Head Office is in the Grand Duchy of Luxembourg where it has a substantial domestic branch network. The bank also has a branch in London, subsidiaries in Lausanne and Singapore, and representative offices in New York, Frankfurt, Madrid and Tokyo. BIL is a member of ABECOR, one of the major international banking associations and though the majority of its shares are held by the public its two principal shareholders are Groupe Bruxelles Lambert and Pargesa.

Key figures for the 1988 financial year in millions of francs

	1986	1987	1988
Balance-sheet total	320,210	369,887	418,304
Customer deposits	235,350	288,010	319,663
Deposits of banks	49,573	43,689	51,991
Customer advances	78,638	82,567	89,765
Own resources provisions and borrowed capital	23,624	27,050	30,112
Gross cash-flow*	4,582	4,361	4,812
Net profit	827	1,094	1,416
Distributed profit	472	607	709
Net dividend per share	fr. 390	fr. 430	fr. 500

* Net profit plus losses on profits plus depreciation and provisions less earlier provisions released.

1 US\$ = 37.95 Flux (December 31st, 1988)

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EUROPEAN CAPITAL MARKETS 4

Merger control policy across Europe is in the melting pot, writes William Dawkins

The case for a single, simplifying regime

THE European Commission's plans to oblige big cross-border deals to seek advance clearance from Brussels have forced the 12 EC Governments to reassess their own very different attitudes to competition policy.

The outcome will be of supreme importance to the hundreds of companies seeking various kinds of cross-border alliances in the run-up to the 1992 creation of a single European market.

If the Commission gets its way, the EC regulation will override the complex web of differing national anti-trust rules which so complicate cross-border takeovers.

Brussels has already won the battle for a merger policy of some kind. The big question now is what form it will take - and member states are not taking to it easily.

For one thing, the larger member states do not like formally ceding this highly sensitive power to Brussels. It will make it that much harder for them to ban foreign attempts to take over companies of national strategic interest.

Yet European governments will, in the end, give some form of EC merger control regulation the unanimous support required, if only because Brussels already has extensive powers - yet ill-defined - in the form of the existing competition provisions of the Treaty of Rome.

Almost anything must be better than the current uncertainty over current EC rules. Almost anything must be better than the current uncertainty over how far EC competition rules can be applied to mergers, the argument goes.

It has been the biggest lacuna in EC competition law for the past 10 or 15 years, says Mr John Swift, a London QC specialising in competition law.

The lack of consistency between Europe's four most developed national anti-trust policies, those of West Ger-

Table with columns: Country, Bodies Responsible, Financial/Size Criteria, Voluntary Mandatory Notification, Max Fines, Ministerial Veto, Max time for investigation to open.

many, Britain, Ireland and France, is itself a symptom of their very different views of the wider role of competition policy.

The main area of conflict is the exercise of concurrent national legislations. How they are going to resolve that crucial area remains to be seen, says Mr Swift.

Equally, these differences bolster the Commission's case for a single simplifying regime.

Europe's anti-trust bodies have one thing - but only one - in common. They accept the basic tenet that merger control exists to control or ban attempts to create dominant market positions on the grounds that these will drive up prices and stifle innovation.

In that sense, they are all aiming at roughly the same target. Beyond that, the common ground ends. At one extreme stands the sophisticated West German Bundeskartellamt.

It prides itself on applying pure competition criteria, even though some suspect it takes an especially tough line against incursions by foreign companies on German territory.

At the other extreme, small countries like Belgium, the Netherlands and Denmark have no developed national anti-trust laws and are looking to Brussels to produce an off-the-peg merger control policy that they can neatly apply at home.

In that sense, their interests are directly opposite to West Germany's.

In the middle, the British Monopolies and Mergers Commission (MMC) and the Irish Examiner of Restrictive Practices, see competition as the mainstay of their anti-trust rulings, but also take account of whether mergers are in the public interest.

Then there is the fledgling French system, ostensibly based on competition but with a much stronger political input than the rest, in line with France's tradition of centrally-directed industrial planning.

What the Commission appears to want is to take the Bundeskartellamt as a European model and somehow fit it on top of the other vastly different national approaches.

The crucial question is one of what standards of competition policy you use. That matters much more than the mere numbers, says Professor Wolfgang Kartte, Bundeskartellamt President.

It's all very well talking about a one-stop shop for big mergers. It just depends on who is doing the shopping," adds Dr Martin Howe, director of the competition policy division of the UK Office of Fair Trading.

A quick comparison of the state of play in Brussels, Berlin, London and Paris, illustrates their point.

Most big cross-border takeovers already seek clearance from the Commission as a matter of prudence, even though existing competition rules only give Brussels legal power to get involved after the completion of the deal.

The most recent include GEC and Siemens' bid for Plessey, Metalbox Packaging's merger with Carnaud and Demeler-Benz's plan to buy a stake in Messerschmitt-Bölkow-Humboldt (MBH).

The proposed EC regulation would formalise this state of affairs by demanding pre-notification from mergers with a combined world annual turnover of Ecu5bn (E2.4bn) initially, dropping to Ecu2bn at the end of 1992.

Deals of that size would be exempt from the Commission's scrutiny if the smaller party has Ecu-wide sales of less than Ecu100m and if more than two-thirds of the combined turnover of the new group came from one member state.

For deals below these levels, national anti-trust laws take precedence, proposes the Commission.

Brussels is promising to use precisely competition criteria in its judgements. The northern liberal governments see that as an over optimistic promise, while the French, Italians and Spanish would like variously to see industrial and regional policy judgements to come into EC merger rulings.

The nearest national system to what the Commission is proposing is the Berlin-based Bundeskartellamt, itself modelled in 1958 on US anti-trust laws' rigorous use of pure competition principles.

It is also the only national anti-trust authority in Europe apart from Ireland, to insist on vetting big takeovers in advance.

The German body sees itself under threat from both Brussels and the Federal Government in Bonn. Instead, it is the Commission's fiercest opponent, for the EC proposal is an unacceptable threat to its considerable powers.

At the same time, the Bonn Government is expected in the next few months to overturn the authority's ban on the Daimler-Benz link with MBB, a rare and untimely slip in the face of the powerful Bundeskartellamt and one which might even prompt its President to resign.

What would the Bundeskartellamt's Dr Kartte most like to see? The chance that Brussels might succumb to those southern European pleas for the use of merger control as an instrument of industrial and regional policy, also stands to his colleagues at the British Office of Fair Trading and the MMC. For that reason, the London and Berlin cartel authorities both want any EC regulation to be enforced by an independent European anti-trust office that bears the same arm's length relationship to the Commission as they do to their own governments.

The British anti-trust system - like the rest of the UK's constitution - is more flexible than the German and EC equivalents. The Office of Fair Trading exists to advise the Department of Trade and

Industry (DTI) solely on the competition implications of mergers that interest it, a power introduced in 1965. It is then up to the DTI to decide whether to refer the case to the MMC, which also advises on the broader issue of whether the deal is in the public interest, though the 1984 Tebbit guidelines aim to give more stress to pure competition criteria.

Just what that means in practice is the subject of fierce debate.

A prime example is the MMC's decision last October to force the Kuwaiti government to sell its 21.6 per cent stake in BP on what it declared were public interest grounds.

Yet many lawyers argue that the MMC could equally well have done this for competition reasons. Curiously, the European Commission raised no objections. Indeed, it is remarkable that the Brussels and London competition authorities have so far produced very similar judgements on the merits before them, even to the extent of regularly issuing within a day or so of each other. The same cannot be said of the Bundeskartellamt's relations with Brussels.

Whatever the uncertainties, an important feature of the UK and German systems is that they keep a clear division between the body that makes competition decisions and the exercise of broader judgements. "There is a clear distinction between the way we and Brussels operate. We have a clear separation of powers and they do not," says Mr Stephen Burridge, secretary to the MMC.

Several competition lawyers argue that the extent to which member states will still get away with citing national interests to block big cross frontier mergers will make or break the future EC regulation.

Under the current Commission proposal, mergers that get Brussels' go-ahead on pure competition grounds could subsequently be blocked by national authorities if a legitimate national concern is threatened, like the plurality of the media or the financial soundness of the bidder.

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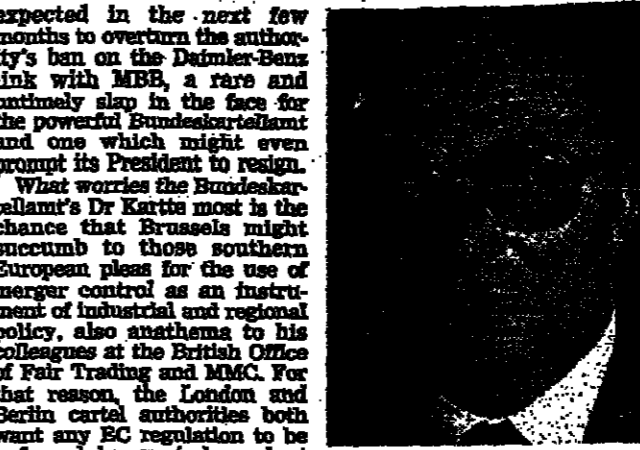
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How far will member states get away with citing national interests?

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Nikki Tait looks at attempts to harmonise European bid practice

Implementation proves to be a minefield

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ANYONE SEEKING a quintessential European issue would do well to alight on the matter of harmonising takeover practices between the European Community nations.

The desirability of the aim may be broadly agreed. But practical implementation of the objective is nothing short of a minefield.

Essentially, the arguments raised as a result of the attempts to harmonise bid practice fall into two categories. On the one hand, there are the very broad issues which any extension of the "Anglo-Saxon" mould of financial practice inevitably provokes.

For example, does a ready market in corporate assets create economic and managerial efficiency? Or does it lead to an unwelcome emphasis on short-term financial performance? Moreover, if the answer rests in some sort of compromise between the unfettered rule of the market and hefty corporate protection, where should the balance be struck?

On the other hand, there are the narrower, practical problems which deep-rooted cultural, regulatory and economic differences between the various countries pose.

An American mergers and acquisitions specialist well-versed in handling the problems of cross-border acquisitions in Europe sums up the problem neatly: "You've got the Dutch with their poison pills, the Germans with the banks, the French with their government agencies and the Italians with their cross-holdings," he commented. "Try to harmonise that!"

Nevertheless, the pressures to move forward in some fashion are mounting. The recent public given to 1982 and its implications, plus the growing realisation that barriers are likely to ease if not vanish entirely, does appear to have stepped up the pace of European acquisition activity - in particular, the cross-border variety.

Table with columns: Country, Main Regulatory Agency, Minimum Disclosure Level.

Moreover, in terms of number of acquisitions recorded, the figure goes up from 93 to 170. While the precise figures must be viewed with some scepticism, the scale of the increase is probably a fair guide.

"Measured in terms of numbers of deals," said the accountants, "the significant increase was in the middle market

(under \$100m), where EC purchasers turned away from North America, preferring to buy cross-border inside the EC."

If this reversal of previous trends continues, it may provide proof that, as 1982 approaches, European companies are concentrating on strategic restructuring within Europe in preference to purchases outside the EC.

The pressure to lay down some strictures on how acquisition activity should be conducted is a practical one. To date, the most obvious initiative has come from the European Commission.

This takes the form of a "takeover directive" wending its way through the various Brussels-based bodies - with the likes of the Economic and Social Committee and the European Parliament taking a look. No final word on the directive from the European Council is expected until the end of June next year.

The main aim of this thirteenth directive was to set out some basic ground-rules which should be adopted in bids for EC companies. In many respects, it adopted the principles already delineated in the UK Takeover Code, by far the most sophisticated and developed takeover regulation within the Community.

their international commitments," it said.

On the thorny question of regulation, it suggested that rules are unlikely to be effective unless policed by an official regulatory body. That, coupled with the EC directive that would be binding on the UK Takeover Panel, provoked some worries in London that the Panel's rather unusual non-statutory status might again be threatened.

But overall the prevalent feeling certainly among international investment banks and legal firms - is that this "common takeover code" has only limited immediate relevance while some very substantial unlevel playing fields remain between the different member countries.

"It could be a helpful move, but it will not solve some of the basic barriers to bid activity," commented one London-based law firm.

In exemplifying the problems, it is difficult to know where to start. In West Germany or Holland, for example, the number of hostile bids can be counted on the fingers of one hand. In the Netherlands, in particular, the potential use of anti-takeover devices is a significant deterrent.

The techniques range from proxy shares, which give the holders, usually foundations controlled by company managers, the main say in important decisions, through to non-voting certificates issued to common shareholders, whose voting rights are exercised by "administration offices" who usually side with management.

The issue cropped up with a vengeance in the domestic battle between Elsevier, the Dutch publisher and its target, Kluwer back in 1987, and provoked

any quick extension of takeover fever looks unlikely.

some moves to review and temper the use of these anti-takeover devices. But, for those who already have them in place, there is little sign of much early change.

Some of the barriers to a ready market in corporate assets are less subtle still. In Italy, the Netherlands and West Germany, for example, there is no threshold at which an acquisitive shareholder needs to declare his stake. Add on the problem of "bearer shares" and the simple mechanics of establishing the shape of a company's share register becomes a bug task. Besides bearer like these, any quick extension of "Anglo-Saxon" takeover fervour throughout the Community looks unlikely.

Who's who in the M&A business

Houses crowd in on the act

THE PROSPECT that 1992 will lead to a wholesale restructuring of the industry has sent a thrill of anticipation through those people who make their living advising on mergers and acquisitions - chiefly the merchant and commercial banks. There is scarcely one of them that has not formed a special unit or department to think up bright ideas for, and transact, cross-border mergers. Even the Japanese banks, laggards in the M&A business, are showing strong interest.

However, all of them face two big questions: Will 1992 actually meet the great expectations that have been built up for it? So far, the restructuring of Europe has been conspicuous more for the absence of big deals, though there are signs of life among smaller companies, and among big companies taking small stakes.

Since so many houses are trying to get in on the European M&A act, how can any one of them differentiate themselves from the others? Do the EC-based houses have any advantages over non-EC houses, particularly in bringing outside companies into the market?

Most of the activity so far is based in London, traditionally the home of European M&A. But there are increasing signs of activity abroad, for example in France where Crédit Commercial de France, the large commercial bank, has targeted the M&A business, and where the French arm of Lazard's is a market leader.

"We do think 1992 will do something. We think that customers will need more pan-European service," says Sir Kit McMahon, the chairman of the Midland Bank, which has been building up its European merchant banking operations through a series of banks such as Trinkaus & Burkhard in Germany, and Euromobiliare in Italy. These will try to do deals alongside Midland's London merchant bank, Samuel Montagu.

Top UK merchant banks are traditionally strong in Europe, having concentrated on the US and south-east Asian markets. But houses like Morgan Grenfell and Barings are all now claiming European expertise of one kind or another. Kleinwort Benson has focused on France and Warburg has just added a Spanish office to its European network.

Hambros has taken the process one stage further by joining a network of six banks in Italy, Spain, Portugal, Germany, Belgium and Denmark. Although it was slow to get started, Hambros' European M&A unit made its first profit - of £3m - last year and is now paying its way, according to Mr Chips Keswick, the chief executive.

Hill Samuel has tried a different tack: it has formed alliances with small but entrepreneurial investment banking and venture capital companies dotted around Europe, aiming at the smaller end of the corporate market. Hill Samuel takes the view that there will not be many mega-mergers because the large companies are not available, but there will be a lot of restructuring lower down.

Table: Completed European Transactions (\$bn) for 1988 and 1st 1989.

In Japan a combination of growing Japanese interest in the science of corporate finance, and the Japanese corporate community's eagerness to be established in the EC by 1992, has prompted Japanese institutions to set up their own M&A departments.

Nikko Securities Europe is among them. Mr Yoji Shirakawa, the chairman, says that the predominant approach of Japanese companies will be to buy small stakes in European companies, and then enlarge them as they become more familiar with the market.

Delwa Securities has sought alliances with European institutions to handle cross-border deals. It has an agreement with Crédit Agricole, France's largest bank, and an Italian unit, IFIL, which is controlled by the Agnelli family.

Among the Americans, the most conspicuous have been the leading investment banks including Shearson Lehman, Morgan Stanley, Goldman Sachs, Salomon and First Boston, all of whom specialise both in intra-European and transatlantic dealmaking.

Mr Simon Orme, the head of international M&A at Morgan Stanley (which claims to have done the largest amount of European deals in the first quarter of this year) believes that US houses have an advantage in that they are not rooted in one particular European state. "It is easier for a US bank to deal with pan-European issues," he says.

Morgan Stanley now has 34 professional handling European M&A based in London, its "action centre". Most other US investment banks also centre their operations in the UK, and serve local markets either by travelling or opening branches. But Kluwer Reesby, the subsidiary of General Electric, has a strategy of forming alliances with continental merchant banks, such as SOPAF of Italy. The recent cooperation agreement between Salomon and Istituto San Paolo di Torino was also indicative of this trend.

French merger control, created by a 1986 law, is in its infancy by comparison. Ostensibly, there is a UK and German style separation of powers in the shape of a Competition Council, which advises Mr Pierre Bergouy, the economy and finance minister, in the same way that the OFT advises Lord Young, the UK Trade and Industry Secretary. Yet Mr Bergouy appears to override his anti-trust advisers more easily than his counterparts elsewhere. The most recent example being his March decision to block the takeover of Spontex, the household sponge maker, by SMI, the US conglomerate, against the Competition Council's advice.

His anti-trust advisers have a far wider view of the role of merger control policy than their European counterparts. They speak of taking into account the broad development of the market and using competition policy as an economic tool, primarily to curb the inflationary influences that monopoly price distortions might bring. Many corporate lawyers take a more cynical view. "The government used to use exchange controls to keep foreign investors away. Now that those controls are going to be phased out, the government is using competition rules to take over the same job," says one.

Several competition lawyers argue that the extent to which member states will still get away with citing national interests to block big cross frontier mergers will make or break the future EC regulation.

Under the current Commission proposal, mergers that get Brussels' go-ahead on pure competition grounds could subsequently be blocked by national authorities if a legitimate national concern is threatened, like the plurality of the media or the financial soundness of the bidder.

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Sir Kit McMahon

(above), Midland Bank chairman: "We do think 1992 will do something. We think that customers will need more pan-European services"

a place in the EC market, but also to facilitate Japanese-EC deals. "We shall be the prime contact point for companies dealing with Japan," says Geoffrey Bell, Guinness Mahon's chairman, who also foresees rising Japanese acquisitions in Europe.

In which bankers are trying to make themselves distinctive to their clients: one is by touting their knowledge and contacts in particular markets; the other is through their reputation as astute dealmakers. Mr Orme at Morgan Stanley predicts that the EC M&A business will not only become more voluminous, but also more aggressive as markets open up. He foresees more hostile bids on the Continent, and the spread of leveraged buy-outs. Companies will also handle their resources more aggressively, for instance by gearing up on their real estate. All this will require top class financial advice.

Union Bank of Switzerland also hopes to use its European network of contacts to win corporate advisory and financing work. Mr Stephen Brisby, the vice chairman in charge of corporate finance at its London-based investment bank UBS Phillips & Drew, sees particular scope in the mid-size sector where UBS has exclusive sale mandates for continental companies and holds controlled auctions.

"There's a lot of restructuring about to begin," he says.

David Lascelles

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EUROPEAN CAPITAL MARKETS 5

BANKING

Lure of cross-selling

GERMAN BANKS have traditionally enjoyed far greater freedom than their competitors elsewhere in Europe to cross functional boundaries within the financial services sector. Does this mean that the German universal banking model will become the norm in the brave new single European market?

It is tempting to assume so, given that the Community's new Banking Directive will remove the remaining regulatory boundaries in Europe to universal banking. In due course, all financial institutions in the Community will, as the Germans and Swiss have done for decades, be permitted to run deposit-taking and lending functions in tandem with securities and fund management business. Yet experience in the 1980s suggests that the universal banking model is not one that is easily exported.

In London, where Big Bang opened the way for banks to break and make markets in domestic equities and gilts, most institutions with strategies based on being all things to all men subsequently had

Such attitudes will be harder to sustain in a single market. If there is a characteristic model for European finance in the 1990s, it may well have more to do with conglomerate retail financial services than anything that goes on in the sophisticated securities markets in London or the very corporate minded banking systems in the Federal Republic. For the most striking fashion in financial diversification is the move by insurers into banking and vice versa.

Here the French are in the vanguard, and the pioneering is being done with the blessing of the government. Groupe des Assurances Nationales (GAN), the smallest of the three state-owned insurers, this year took a controlling stake in the public sector banking group Crédit Industriel et Commercial (CIC). The logic lies partly in the capital-rich insurance company helping CIC meet tough new capital adequacy ratios. In another all-public sector deal the country's biggest insurer, Union des Assurances de Paris, has established cross-shareholdings Banque Nationale de Paris, to cement a relationship that involves cross-selling of products.

The potential for selling insurance products through bank branches has been most dramatically illustrated in a move from banking into insurance by Crédit Agricole, France's biggest (and mutually owned) retail bank. In the space of three years its newly founded insurance subsidiary has rocketed to number two in the French insurance league table and to number six in the insurance industry.

There are remarkable similarities here with another retail bank with a less than dynamic reputation, this time in Britain. For some time the Trustee Savings Bank has been elbowing aside the giants of the insurance industry in a profitable march up the league tables. The lesson has not been lost on the Big Four British clearing banks, whose insurance operations have been expanding fast from a low base. Or, indeed, on some insurers: while the authorities have traditionally frowned on bank-insurance mergers, this did not prevent the big Scottish mutual group Standard Life from taking a minority stake in Bank of Scotland, which now exclusively markets Standard Life's products.

The trend is equally apparent in West Germany where the Aachener and Münchener insurance group bought a controlling stake in Bank für Gemeinwirtschaft in 1987. But here the focus of all attention is on the battle between the two titans of the respective industries. After years of deliberation Deutsche Bank has finally started to sell insurance products, while Allianz is returning the favour, having fired an early warning shot with the acquisition of 23 per cent of Bayerische Hypotheken

und Wechsel Bank in 1986. It now has a marketing agreement with Dresdner Bank. And, in the Netherlands, the third largest insurer, Amey, is swapping share stakes with the biggest Dutch savings bank, Verwilghed Spaarbank.

Everywhere the search is on not for the depositor's or policyholder's franc but for the saver's franc, pound or D-mark. The intriguing question is how far the search will cross national boundaries. On right takeovers of banks by insurers are likely to be rare: even in Britain, which is relatively liberal on foreign takeovers, the Governor of the Bank of England, Mr Robin Leigh-Pemberton, has made it clear that foreign takeovers of clearing banks are unlikely to be welcome. In Italy Professor Romano Prodi, head of the state holding company IRI, which owns a large chunk of Italian banking, argues that there will ultimately be a wave of takeovers in European banking, but on the basis only of reciprocity. In the meantime, down payments, in the form of minority stakes in Italian banks, are acceptable.

How far the risks have been assessed is another matter

That indeed has been happening. Allianz, through its recently acquired subsidiary Riunione Adriatica di Sicurtà, has been nibbling away at the Italian banking sector. Allianz recently attracted headlines in Spain with its purchase of a small stake in Banco Popular; the Spanish bank will market Allianz products through its branches. In a rather different permutation, Istituto San Paolo di Torino has teamed up with Britain's Guardian Royal Exchange in a joint venture to buy three Rome-based insurers. Assurances Générales de France, meantime, earlier this year bought 5 per cent of Spain's Banco Atlantico.

How far the risks have been properly assessed is another matter. Insurance is a capital-hungry business and banks are heavily dependent on their depositors' confidence. If one or other runs into trouble there is a risk of cross-infection. Those who have been mesmerised by the cross-selling potential in insurance and banking would do well to consider the experience of Allied Irish Banks with its acquisition of the Insurance Corporation of Ireland in 1983. After incurring huge losses in the following two years, the insurance company had to be rescued by the Irish government to prevent serious damage to the banking parent. Such upsets, though not necessarily on the same scale, may well recur in the choppy climate of the liberalised single market.

Jon Pfender

David Buchan looks at progress towards a single legal and fiscal framework

Obstacles to the European company



Mr Bangemann (left), will try personally to win Mrs Thatcher over

THERE IS renewed interest, but still pitifully little progress, in creating a common Community legal and fiscal framework for European companies.

The reasons for the increased interest in this area, at least in Brussels, are not hard to guess. Whatever the success, so far, of the 1982 programme in breaking down barriers to trade, it remains clear that an average European company cannot operate in the single legal or fiscal environment that its Japanese or even US competitors enjoy in their home bases.

The European Commission admits that its earlier drive to harmonise member states' company law (which was quite successful in making accounting practice and publication more uniform) ran out of steam some time ago.

Some Commission officials also feel that the heavy Community investment in cross-border technology research programmes (such as Esprit, Race, Brife) may not produce the proper pay-off for lack of sufficient pan-European companies. Ironically, business sees part of this problem as lying in the Commission anti-trust rules. As a senior Philips lawyer recently complained, the Brussels trust-busters will not permit research and development agreements in which the partners agree to exploit the results of their joint R&D in certain limited markets only. But, as the lawyer noted, companies often feel they must have such agreements to avoid the risk that "by co-operating they will create new competitors on their own product markets".

However, there is clearly a rising trend of mergers and acquisitions, though, so far, resulting more in purely national pan-European companies than in cross-frontier, pan-European companies. There is thus a desire, at least among the Brussels bureaucrats, to

ECs ever getting the approval of EC governments, now as before, is the worker participation provisions. These appear to have broad support from most governments, and from a majority in the European Parliament - which will be even larger after the recent left wing electoral gains there. But the bedrock of support comes from West Germany. Bonn has always insisted that no EC measure aimed at facilitating mergers or takeovers can be allowed to let German management escape entirely from the obligations of the Federal Republic's highly-structured co-determination, which puts workers on the boards of all medium to large German companies.

This is, of course, anathema to the present UK government which believes in workers own-

ing shares rather than participating in management. Mr Martin Bangemann, the EC Commissioner responsible for company law (though not tax) matters, is holding fire on his ECS proposal until he has had a chance to try to win Mrs Margaret Thatcher, the British Prime Minister, over personally. There is a very outside chance that he might succeed, given that the ECS is only an option for companies - none need adopt it - and those that do would have a choice of forms of worker participation. However, the issue is complicated by the broader row between the Commission and the UK over the former's planned social charter of workers' rights that would include worker participation.

The German *Mitbestimmung* (co-determination) law applies to companies with more than 500 workers. Precisely because of this, Bonn was able to join other EC governments back in 1985 in agreeing to something called the European Economic Interest Grouping (EEIG), a legal framework for cross-border joint ventures employing fewer than 500 people, without demanding any worker participation element. From July 1 this year setting up an EEIG becomes theoretically possible in all 12 countries, but this depends on national implementing legislation which only a minority of member states have yet passed.

Because of the limitation on its size (which was crucial to its very creation), the EEIG may not be very widely used. But several consortia, particularly in the service area, have already expressed interest.

Two double taxation proposals are equally stalled. One would require EC tax authorities to accept binding arbitration in the event of a dispute between them about transfer pricing, and the tax implications, within a multinational straddling their borders. The other would abolish withholding taxes on dividends paid by a subsidiary in one EC state to its parents in another EC state. However, these are the sort of fiscal wrinkles that need to be ironed out if the Community is ever going to be a real single market.

They include the big European television companies, such as Philips and Thomson, which have already formed themselves into an "economic interest grouping" in France (which has been the model for the EC plan), for the promotion of high definition television.

The key to exciting business interest in the ECS idea lies in its proposed tax provision. Under this, parent companies would be allowed to deduct the losses from any branch in another EC state from their taxable income at home - just as companies can generally consolidate the profit and loss of branches within a single country. Whether, however, governments are ready to surrender any part of their tax sovereignty is highly doubtful. There is also a serious question of whether the ECS should have a special fiscal carrot like this, or whether such loss consolidation should not be extended to all businesses.

The Commission has tried this year, so far without success, to revive ministerial interest in passing three company tax measures dating from the late 1980s and mid-1970s. One of these would postpone the levying of capital gains tax on the assets of a company being absorbed by a second company in another member state. At present, because governments refuse to allow companies to leave their jurisdiction without hitting them for capital gains, true cross-border mergers are very expensive. The Commission plan would register the tax liability of the company being acquired but defer actual payment until its assets were eventually realised (through de-merger or liquidation).

Worker participation rules are anathema to the UK government

An EC code of conduct has been proposed for takeovers

put some order into the takeover trend. It has proposed an EC code of conduct for takeovers. It has also inserted into a raft of company law proposals measures aimed at protecting the rights of workers in the event of takeovers or mergers.

Most prominent among these proposals is the revived plan for a European Company Statute (ECS). The aim of this idea, which has been hanging around for some 20 years, is that any company which chooses to incorporate itself under such a statute would be set free of member states' company laws, though not taxes. In the Commission's view, it would not only be a remedy for the lack of harmonisation of national company laws among the Twelve, but would create the right psychological vehicle for cross-border mergers, since national sensitivities would not suffer if two companies merged themselves into a "European" business.

The chief obstacle to the

ing shares rather than participating in management. Mr Martin Bangemann, the EC Commissioner responsible for company law (though not tax) matters, is holding fire on his ECS proposal until he has had a chance to try to win Mrs Margaret Thatcher, the British Prime Minister, over personally. There is a very outside chance that he might succeed, given that the ECS is only an option for companies - none need adopt it - and those that do would have a choice of forms of worker participation. However, the issue is complicated by the broader row between the Commission and the UK over the former's planned social charter of workers' rights that would include worker participation.

The German *Mitbestimmung* (co-determination) law applies



Elbowing aside the giants

cause to re-think. Losses or below average returns are still the order of the day in the new liberalised environment. British, American and French and even Swiss commercial banks that hoped to exploit the new opportunities to conduct securities business in London vary in the degree of frankness with which they admit to having shot themselves in the foot. But their experience, and that of most other players in London, is a salutary reminder that, while the banking systems of West Germany and Switzerland are liberal, in the sense that there are few regulatory boundaries based on function, their profitability has been buttressed by cartels and restrictive practices.

The 1982 process is bound to mean that German banking will be subjected to more competitive pressure. And the universal banking model, with its emphasis on long-term lending and equity stake holding in industry, is, anyway, in flux. The Bank for International Settlements' new rules on capital adequacy penalise large (and thus relatively illiquid) banks. The relatively illiquid bank holdings of equity shares, so adding to existing pressure from politicians to divest.

A senior executive of one of the big three banks in Frankfurt detects a sea-change, arguing that while the banks have always thought in volume terms and ignored the bottom line, they are now being forced to think again as their margins come under increasing pressure. So, too, he adds, with fund management, which has not been performance oriented.

FINANCIAL INFORMATION

Where knowledge is power

MARKETS FOR capital, like those for anything else, do not work well without adequate information. And in Europe, at the moment, the ideal of full and comparable information is far from being achieved.

The disparity in Europe's national accounting systems shows through most clearly in the presentation of financial information. The same financial events lead to very different reported results under different accounting conventions.

This was well documented in a survey from Touche Ross last month. Touche took a model company and recast its financial results in the accounting languages of a number of European countries.

Not surprisingly, the "bottom line" which would be achieved under each convention differed greatly. Net profits ranged from just over Ecu130m (E88m) for Spain, Germany and Belgium, with France, Italy and the Netherlands in between.

More interesting is what happened when alternative accounting treatments, allowed in each country, are applied. The Belgium and Spanish "profits" could be jacked up to almost the same level as those shown in the UK, after a little judicious use of each country's accounting systems.

German profits, on the other hand, could not be lifted far, but could be lowered dramatically. At a pinch, the German company could have come up with profits for the year of just Ecu27m. This sensitivity analysis shows the full extent of the problem.

The question being asked in some quarters is whether any of this matters. The problem is not presentation but disclosure, say many analysts. What matters is not the bottom line, but the amount of information available to help the reader understand the bottom line. This view holds some water.

Joint author of the Touche study, Mr Andy Simmonds, says that Royal Dutch/Shell reported a fall in profits in 1987 but an increase in 1988; with a different treatment of its deferred tax charge, this picture would have been reversed.

The very fact that Mr Simmonds was able to make this observation shows that the company discloses enough in the notes to its accounts to help readers reach their own conclusions. However, not everyone believes that the people who drive share prices read the small print and make these

accounts, while outsiders have to put up with a low level of published information by way of national standards. This hinders outsiders: it makes it more difficult for foreign banks to break into the German corporate lending market, for instance. This problem is not solely one of accounting, but is a product of the different financial cultures around Europe.

At a practical level, differences of accounting are a costly annoyance for companies wanting to raise capital abroad. They must recast their figures in the language of each

country where they want to raise capital publicly.

The EC has already done much to tackle these issues. Its fourth directive (on the form and content of company accounts) and seventh directive (on consolidated accounts) have led to considerable standardisation in general terms. The problem is how to make the next step, to the more detailed accounting rules without which true standardisation cannot be achieved.

The directive-based approach of recent years would not achieve the necessary results. It takes years for directives to be agreed and enacted in member states - far too long given the pace of innovation in financial markets. The fourth directive, a draft of which was produced more than 20 years ago, is still not part of national law in some countries.

Many accountants fear that the European Commission will seek, instead, to establish a European accounting standards board, with the power to make accounting rules in much the same way as the Accounting Standards Commit-

What matters is not the bottom line, but the amount of information available to help the reader understand the bottom line

mental adjustments.

Whatever the pros and cons of the argument, the real problem comes when there is no information to enable a company's accounts to be deconstructed. In areas like depreciation policy or stock valuation, there is often no way of comparing companies.

These differences throw up a number of problems as the European Community moves closer to the free movement of capital:

- Investors may find it difficult to make informed comparisons between companies based in different countries. It will also be difficult for companies wanting to acquire, form joint ventures with or grant credit to companies elsewhere in the Community: they will have no standard yardsticks with which to form their opinions.
- Some investors have access to information not available to the market as a whole, and so are at a competitive advantage. German banks are an obvious example. Sitting on the boards of companies in which they have invested gives them access to management

tee in the UK and the Financial Accounting Standards Board in the US.

Opposition to the idea of European accounting rules was expressed most forcefully recently by Mr Hermann Nordemann, president of the Fédération des Experts Comptables Européens, the representative of Europe's leading accountancy bodies. There is no place for European rules, he said: only truly international ones, which are recognised in New York as well as London or Paris, will do. Otherwise, Europe will become an "accounting ghetto".

Mr Nordemann has thrown the FEE's weight behind the International Accounting Standards Committee (IASC), which is currently trying to hammer together a set of accounting standards which are acceptable to all the major stock markets around the world.

However, two things may prompt the Commission to go against FEE's wishes and act in its own right. First, the IASC solution could take years. Its approach, of seeking consensus around the world, is likely to be a slow one. The Commission may decide that the internal market will be harmed without adequate attention to this area, and so attempt a faster solution itself.

Second, the consensus approach to accounting rules is well tried in countries like the UK and US, but is less familiar in continental Europe, where accounting often follows tax law. The Commission may prefer a system with legal backing, under its own control, to one which is produced by an international grouping of accountants.

Whatever way it goes, the Commission will have to make its mind up soon if Europe is to have a truly free capital market.

Richard Waters

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EUROPEAN CAPITAL MARKETS 6

Competition heats up between financial centres

Continued from Page 1
 continental Europe," with the backing of local and central government, the central bank and a wide range of practitioners and professions. But how ambitious can a relatively small place like Amsterdam hope to be?

Paris, once a financial backwater, has made great efforts to modernise itself, reflecting the ability of the French to unite in pursuit of a clearly-identified national goal. As well as the reform of the stock exchange, easing of foreign exchange controls and partial privatisation of the banking system, it has included acceptance of the dominance of the Anglo-Saxon culture in international finance.

The implications of these changes reach beyond the EC to neighbouring countries. Their hopes and fears can be illustrated in two further examples.

Zurich, centre of the highly regarded Swiss universal banking industry, and possible haven for business driven out of the EC by internal harmonisation. But it is highly taxed, capitalised and short of skills, and suffers from fears that business will actually move in the opposite direction - into the EC.

What future is there for a small regional financial centre outside the EC, such as Stockholm? Although the Swedes have taken large strides to deregulate their financial sector and introduce the most modern trading systems, doubts about its future are adding the financial sectors voice to calls for Sweden to join the EC.

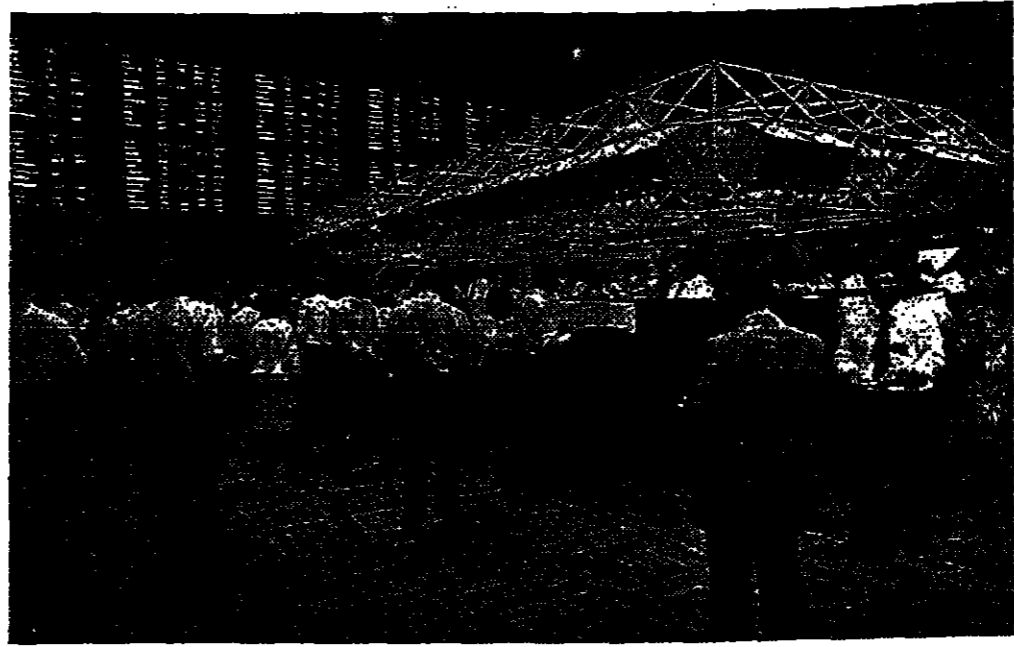
Given that the creation of a single market should iron out the most important regulatory differences between financial centres, the considerations that will shape the future are more likely to depend on how efficient individual centres are, and how much expertise they can muster.

On the securities side, stock exchanges almost everywhere have proved to be highly conservative institutions which cling to their privileges, so the pace of change varies widely.

Although London was first to embark on a large reform with the Big Bang in 1986, it has encountered problems since then which have given fresh heart to continental centres. Excessive regulation, high costs, gross over-capacity and, most recently, new rules which have, in many people's opin-



The Bank of England has played a leading role in promoting the City's interests in Whitehall



Frankfurt Stock Exchange: debate continues about the unification of regional stock exchanges

ion, reduced the transparency of the London market and made it less attractive.

This, along with improvements carried out in continental exchanges, has made some of the trading that was done in London of continental stocks and bonds migrate back to their domestic markets.

The distance that this process can go is still limited by the absence of needed reforms in continental exchanges. The quality of research and the sophistication of institutional investors are other factors that come into play. In West Germany, the long-running debate about the need to unify the country's eight regional stock exchanges in Frankfurt has, so far, produced little in the way of change.

Furthermore, the absence in West Germany of a large fund management industry, due largely to the different way West German companies fund their pensions, means that the securities industry that is independent of the big banks is very small, as is the amount of research that is done.

The West German financial system has served the country well, but will it always do so? "You can't continue to have a highly developed industry with a less-developed stock market,"



	UK	W Germany	France	Neth	Italy	Spain
1983	42.28	38.28	12.83	10.50	3.87	0.68
1984	48.28	34.40	10.15	12.44	4.05	1.78
1985	78.38	94.21	19.82	19.99	15.35	3.18
1986	113.00	130.33	47.80	26.06	38.35	10.71
1987*	516.88	472.29	95.88	36.32	32.38	29.93
1988*	360.98	407.93	69.28	30.69	31.71	20.83

*Outward and intra-market business
Source: FTB

Sir Leon Brittan (left): "It's not so much a matter of what London does, but what happens in other centres"

Mr Roelof Nelissen, (right) chairman of Amro Bank, is optimistic: "I think we have created a sense of urgency"



introduces a withholding tax without consulting Frankfurt was seen as a blow to the West German investment industry.

Although the proposal has now been withdrawn, it highlighted the gulf between politicians and practitioners.

Furthermore, the Bundesbank does not see it as its role to promote Frankfurt, and it stands aloof from much of the debate, except insofar as technical controls over trading D-Mark denominated bonds is concerned.

By contrast, the Dutch authorities have got closely involved in trying to promote Amsterdam. The central bank is behind the initiative, and the government pledged to cut stamp duty (though the government has yet to say what it will do).

Mr Roelof Nelissen, the chairman of Amro Bank, Holland's biggest securities dealer, is optimistic: "I think we have created a sense of urgency."

A reasonably high degree of consensus is also seen as one of London's greatest strengths. Traditionally, governments of all hues have respected the City's value as a national asset, and the Bank of England has played a leading role in promoting its interests in

at Indonesia, one of the French banks which has decided not to transfer the bulk of its international securities operations to London.

Even in Paris, some observers doubt the willingness of the big banks to yield up their traditional hold on the securities business and allow genuine competition.

There are difficulties getting into the issuing syndicates. "People are not as united here as you might think about the

need to make Paris a major financial centre. In many ways, it's still a cosy club," says one foreign banker.

Similarly in Italy, efforts to open up the Milan stock exchange have been resisted by the big banks, and companies have been discouraged from listing their stocks.

In Amsterdam, the stock exchange is determined to maintain a strong central trading floor as a focus for Dutch stocks, according to its presi-

dent Baron van Isterum. But plans to improve the trading system have encountered resistance from the jobbers, and quaint practices, such as anti-takeover barriers, remain.

The need for consensus between government and the financial services industry is also emerging as a factor in the prospects for financial centres, particularly on matters of tax and regulation. The decision earlier this year by the Bonn government to

Whitehall, and internationally. In a study which the Bank made earlier this year of London's prospects as a financial centre, it concluded that the breadth and depth of the financial services presence was such that it was not under any immediate threat. But there might be a loss of non-UK securities trading as other centres deregulated.

Commodity-type trading, particularly in the wholesale money and securities markets, which depended on no particular expertise or location, might also seek out other homes, where it was cheaper or more convenient to do business.

A development which could have a highly symbolic influence on the aims of the European market will be the location of a future European central bank.

Sir George Blunden, deputy governor of the Bank of England, recently made a strong pitch for it on the grounds that London was the natural place for its operational centre. The policy-making arm, like the US Federal Reserve System, could be elsewhere. Whether the French or the West Germans could persuade the Bank to remain in London, Amsterdam has hopes of being chosen as the compromise location.

Whatever changes occur they seem unlikely to alter Europe's basic financial structure, with London's breadth and depth ensuring its continued dominance of the title zone, with other centres serving a regional role.

This is to some extent recognised. Paris, for example, sees its main competitor for the place of "leading continental centre" not in London but in Frankfurt.

Future issues which could change the picture include the influence of a common currency. If it is D-Mark based, will that raise the importance of West German markets?

If the continental universal banking culture prevails (and the new Banking Directive favours it) could that undermine the Anglo-Saxon culture where functions are traditionally more separate? And if communications technology renders geography irrelevant, will business relocate to the most congenial surroundings?

Answers to these questions may not come until the next century.

David Lascelles

EUROPE'S national markets for investment-related financial services are divided by much more than just boundaries. They are separated by culture, taxation and history.

From the end of 1982, life insurance companies and other financial groups will, in theory, be free to sell their products throughout the community. Mutual fund managers, in fact, will be able to sell certain products freely as soon as October this year, under separate legislation for UCITS (Undertakings for Collective Investment in Transferable Securities).

But being given legal authorisation is one thing, finding sales outlets could be quite another. "I don't think 1982 is going to be an instant event," says Mr Keith Bedell-Pearce, marketing director of Prudential Assurance.

Certainly, a Bank of England directive published last month on preparations by the UK's financial services industry for 1992 concluded that a community-wide market for retail financial services would be slow to develop.

An opinion survey conducted by the Bank suggested that a state of cross-border acquisitions was unlikely. However, second-tier institutions might merge for defensive reasons, and these mergers might often be within the same country.

Germany is the country that perplexes investment institutions throughout the rest of the EC. It is potentially the biggest and richest investment market, heavily populated with well-off ageing savers. But the market is almost completely controlled by a small number of banks, with some closely-associated life insurance groups. Breaking into this ring, or somehow by-passing it, promises to be hazardous and expensive.

The long shadow of Bernie Cornfeld, moreover, still hangs over the German scene. At its peak in 1968, IOS (Investors Overseas Services) was selling offshore funds at the rate of \$150m a month into Germany - almost half its total sales volume. But Bundesstag legislation rushed through in June 1969 effectively cut off the German retail market from subsequent foreign intruders, however legitimate.

Domestic regulation in Germany is heavy-handed. Security counts for everything, innovation for little or nothing. In fact, it may be seen as positively dangerous. The investor will not lose his savings, but neither is he likely to receive value for money.

In Britain, by way of contrast, many of the domestic savings institutions feel open to attack. There is an almost complete emphasis on independence of intermediaries, and a great deal of direct selling. The banks and building societies are trying to develop their business, but still have a com-



Bernie Cornfeld: his shadow still hangs over the German scene

Investment-related services Security counts for everything

paratively small share, except perhaps in mortgage-related savings plans.

Determined foreign institutions can therefore invade the UK market through a ready-made independent distribution network, though in the past more have done so from the US, Canada and Australia than from the Continent. That could now change.

Elsewhere, the picture varies considerably. The Bank of England survey indicated that most UK institutions are initially targeting France, Italy and Spain because of size and wealth or, in Spain's case, growth potential.

Although truly independent intermediaries are absent in most countries, some, such as France and the Netherlands, permit direct mail and telephone selling. On the other hand, in Portugal only depositary banks are allowed to sell UCITS. The only way to get into the Portuguese market is, therefore, to do a deal with a bank, on terms which are obviously unlikely to be worthwhile.

However, the advantages and disadvantages can balance up. Uncompetitive German life contracts and dull bond funds will never find a market in Britain. But British flair and innovation might create an

impact in Germany, if only they could ever find a way in. British expertise in personal pensions, for instance, is at this stage irrelevant in other EC member states other than Spain, but demographic pressures could well prompt a more general change in attitudes on the Continent on retirement provision.

All over the European Community, those involved in financial marketing are poring over 1992 strategies. What are the alternatives? Takeovers and mergers provide one, although the scope is limited in most countries. An exception is the UK, where Compagnie du Midi's acquisition last year of Equity & Law, a leading life office, was an example of 1992 in action.

London is a repository, in particular, of global fund management skills. So last year, too, Dresdner Bank took over Thornton, the unit trust group, and more recently the French bank Société Générale has acquired Touche Bonnaert. By such deals, not only will the Continental institutions gain footholds in the UK market, but they will be able to offer competitive products at home through their domestic networks.

For smaller British fund managers, the alternative is to do deals with Continental banks. For instance, Wardley in London has signed up to manage portfolios for institutions in Spain, France and elsewhere. In some cases, its own funds are being marketed initially, although with the expectation that local products will be launched when demand has been stimulated.

"They have the distribu-

tion," says Lord Buckinghamshire, Wardley's chairman. "We don't see any point in trying to compete on the distribution method."

This could be useful business while it lasts, but the external manager role is fundamentally an insecure one: as soon as the Continental bank has developed its own skills it will want to take the business back in-house.

What other strategies are being followed? Well, there is the Luxembourg option. Queues of institutions, including many from Britain, have formed to set up Luxembourg-based UCITS, which have certain advantages such as freedom from withholding taxes, and greater consumer acceptability in some countries. But France is in the vanguard of attempts by Brussels to impose tax harmonisation on Luxembourg. And a Luxembourg base does not really provide any real answer to the Community-wide marketing problems.

Another possibility is to set up loose groupings. Last month nine European insurance companies, including TSB Trust Company of the UK, established WEKO. This is described as an information sharing and technical exchange network, possibly leading to commercial projects, which could include the launch of a joint Sicav, or mutual fund.

Then there is the joint venture approach. An excellent example of this was the move by Prudential Assurance of the UK and Benetton of Italy to set up Prudential Vita in 1988. The Pru could supply the insurance expertise, while Benetton was able to offer an innovative distribution channel.

Keith Bedell-Pearce of the Pru reckons that the demand for financial products in many member states is much the same. So why are there such big differences in the markets? "In a lot of the EC countries the provision of financial services is still primarily product-driven," he says.

To a large extent, this is caused by regulatory differences. German insurance regulations determine not just that insurers must be fit and proper, and solvent, but also that they must charge certain levels of premiums and invest in particular assets.

There is plainly a long way to go before such regulatory variations are ironed out. But, in due course, once the frontier barriers are brought down, the good regulation will start driving out the bad, as customers for financial services begin to realise that they can get a better deal in another country.

Barry Riley

Patrick Harverson looks at equity research departments

A weapon in the battle

THE BUSINESS of researching European equities is enjoying something of a renaissance. Demand from UK and overseas investors for European equities is such that international banks and securities houses are fast expanding their European research departments, both in the numbers of markets and stocks covered, and the numbers of analysts employed.

Behind the growing investor interest in European equities are a variety of factors. The consistently strong performance of the continental European markets has attracted the attention of fund managers searching for new profit opportunities while the UK market languishes. The approaching unification of European markets in 1992 highlights the potential for joint ventures and mergers which require greater information on European industries and companies.

The widespread deregulation of financial markets throughout the Continent has improved access to European equities, while the growth in trading on the London Stock Exchange's Seaq international system has stimulated interest in a far wider range of European stocks among international investors.

All the big firms accept that equity research departments are an important weapon in the battle to win a slice of this fast-growing market, which in London, alone, sees roughly \$400m-worth of shares turned over in one year.

Considerable amounts of money and time has been spent in the past two years on building up research facilities to meet the demand from investors for information on European equities.

Most houses now cover the leading stocks in seven countries: West Germany, France, Switzerland, Italy, Netherlands, Sweden and Norway. A growing number offer research on Spain, Finland and Denmark, while several provide coverage of more outlying markets such as Austria, Portugal and Greece. Analysts, previously confined to the big firms of one hand, now number in the tens, while most firms worth their salt claim to research several hundred European stocks.

However, there is a problem over what firms mean by "coverage". As some European fund managers find to their cost, a broker that claims to cover several hundred European stocks can often supply full analysis of only blue chip issues, while research on others, particularly second-line stocks, is sketchy at best, and non-existent at worst.

A quick straw poll among European fund managers

Top 10 London-based Firms Researching Continental European Equities*

Firm	Stocks		Markets		Analysts
	UK	Foreign	UK	Foreign	
Barclays de Zoete Wiedt	228	7	26	13	13
BNP Securities	175	12	10	27	13
James Capel	240	10	9	20	20
Country NatWest	350	9	12	16	16
Hoare Govett	300	2	6	8	8
Wheeler Bondson	353	7	12	17	17
Smith New Court	350	6	11	14	14
Swiss Bank Corporation	200	7	12	17	17
UBS Phillips & Drew	200	12	11	14	14
Warburg Securities	521	11			

*In alphabetical order, in terms of numbers of stocks and markets researched and analysts employed

found that while most were satisfied with the quality of research on leading stocks in the big continental markets, they were unhappy about the lack of coverage of second-line stocks.

One such fund manager is Mr Michael Woodward of Edinburgh-based Ivory & Sime, who commented: "The amount of time and resources devoted to researching smaller companies in Europe is still pitiful."

Mr Woodward's thoughts are truly pan-European product. The lack of a tradition of comprehensive stock analysis is perhaps one reason why continental research is regarded as inferior to the UK variety. Pay and the lack of training are two others. Mr Marc Perrine, chairman of Pereire-Tod, the London research operation of French broker Rodeleux, agrees that the quality of research in France is not as good as in the UK. He explained that in France good

best service to their clients, some firms are offering a new approach to equities research - cross-border analysis. In contrast to the traditional practice of dividing analysts into country specialists, the new approach organises analysts on sector or industry lines.

The result is that fund managers are offered analysis of sectors where international forces are particularly at play. The industries that are most commonly researched on a cross-border basis are insurance/banking, chemicals/pharmaceuticals, motor, electronics and oils.

The growing technical complexity of industries makes specialisation necessary, say supporters of cross-border analysis. Critics claim that the new approach is unnecessarily expensive and poorly tailored for the needs of fund managers.

One head of a UK research department which sticks to the old approach claims to have found no real demand for cross-border analysis among his clients. "Ninety-five per cent of funds managers classify their portfolios by country, so if you want to run a profitable and effective business you had better organise it on a national basis. Anyway, sector analysis imposes a whole new layer of costs because sector analysts tend to be additional to those who research national markets."

However, no firm yet relies solely on cross-border analysis: most try to manufacture a happy mix of the two styles, with the emphasis still favouring the traditional country by country approach. "At the moment stock prices are moved more by local market conditions than cross-border conditions," explained an senior analyst.

A team of well-respected analysts can help a UK firm win new business from UK clients, or a US firm win more from American clients; but can good research attract business from say, French, German or Swiss institutions? It is an, as yet, largely untapped and potentially huge market.

The answer so far seems to be no. Most investing institutions remain loyal to their traditional research on domestic stocks. And when they need information on lesser-known overseas companies, they tend to go to a firm from the country in which that company is based.

As one head of a London research operation put it: "I think that we are still some way from the day when a fund manager in Germany calls up a broker in Spain about a stock in Italy."

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FINANCIAL TIMES COMPANIES & MARKETS

Wednesday July 5 1989

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INSIDE

**Home-front problems
dog German bankers**

When more than 1,000 West German public-sector bankers recently met in Cologne for their regular gathering, the theme was On the way to Europe, 1992. But, as many of the delegates were painfully aware, most of the problems facing them are home-grown and much more immediate. In the first of three articles Haig Simonian examines the general difficulties confronting the banks, particularly the wholesale Landesbanken. Page 21

Clearing the blockages
Computer software developers are becoming convinced that a cure for the world's software crisis is at hand. Called object-oriented programming, it is faster and more flexible than conventional methods and should ease the infamous information systems backlog. Alan Carne reports. Page 29

Bitter feelings over coffee pact

The demise earlier this week of the International Coffee Organisation pact has left consumers and producers sharply divided. While coffee prices tumbled on the news, there were mutterings that the agreement was deliberately murdered, with the two largest producers, Brazil and Colombia, blaming the intelligence of the US, the biggest consumer, for the failure. David Blackwell reports. Page 30

Received wisdom challenged

According to conventional wisdom, equity gains on Wall Street should have kept pace with the sharp decline in bond yields over the past month and a half. Yet last week, when US bond prices hit their highest level for more than two years, shares suffered their worst falls since the dismal days of the 1987 crash. With hindsight, nobody should have been taken unaware by this divergence from the norm. Anatole Kalitsky explains why. Page 40

True buccaneer

Company chairmen who enjoy going on the acquisition rampage often find themselves being described as "buccaneering" in the financial press. It might be said that such an adjective - with all its piratical overtones - have seemed more appropriate than in relation to Philip Birch (left), chairman of the Ward White retailing group. If not exactly an old seagull, his years in the merchant navy do give him a degree of nautical credibility. Moreover, he has taken an almost impudent delight in the spoils of deals that have made his company one of the UK's largest retailers. writes David Waller. Page 28

Ready to pounce

BP's decision to sell its global coal interests and the likely sale of Gold Fields of South Africa if the Hanson bid for Consolidated Gold Fields of the UK succeeds, have attracted the keen interest of South African companies. None more so than General Union Mining Corporation. Anthony Robinson looks at the group that is poised for expansion after foundering earlier this decade. Page 22

Market Statistics			
Base lending rates	38	London share service	36.27
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Chief price changes yesterday

FRANKFURT (DM)			
Alcoa	1948	+ 41	545
Comcast	281	+ 8	47.5
Karatid	578	+ 9	
Stamco	557.9	+ 11.9	
Maniococo	246	+ 0	1670
Thyssen	232	+ 5.5	1670
FTSE (FTSE)			
Riase	228.8	+ 11.2	21.40
Stalalco	454.9	+ 21.3	2790
Svalkabo			
US Markets closed.			
LONDON (Pence)			
Alcoa	280	+ 45	541
Alcan	280	+ 18	510
Bechtel	180	+ 15	375
BP & Co	180	+ 17	328
B&W	142	+ 5	328
B&W	142	+ 5	328
B&W	142	+ 5	328
B&W	142	+ 5	328
B&W	142	+ 5	328
B&W	142	+ 5	328
B&W	142	+ 5	328
B&W	142	+ 5	328

West Germans rush to buy while stocks last

Haig Simonian explains why foreign acquisitions are so tempting to the country's food retailing chains

It may be committed to expanding internationally, but last week's West German newsflash that "Tengelmann takes over Herta", probably over-reached even the ambitions of the privately-owned company now locked into a bitter battle with Aldi (see page 28) over the UK supermarket chain. The Herta in question turned out to be a small sausage-maker in the Rheinland. But the news was a further example of the limited acquisition opportunities currently available to Germany's food retailers and their consequent need to look abroad.



Erivan Hank bid was joint decision with Jim Woods of A&P

In that respect, the Gateway bid, which is being masterminded by the Great Atlantic & Pacific Tea Company (A&P), the US supermarket chain in which Tengelmann owns a controlling stake, is no more than the most striking example yet of a trend that has been gathering pace for some time.

Tengelmann has been leading the pack in Europe, it already owns stores in Ireland and Austria. But it was the decision in January 1979 to buy 47 per cent of then-ailing A&P, later increased to majority control, which remains one of the biggest foreign acquisitions by a German retailer and the Gateway bid.

Speaking in London yesterday, Mr Jim Woods, chief executive of A & P, stressed that the Gateway bid had been very much a joint decision by Mr Erivan Hank, who heads Tengelmann, and himself. Foreign sales now account for some 55 per cent of Tengelmann's turnover - by far the biggest proportion of any German retailer - with A&P responsible for the lion's share. A successful bid for Gateway would raise sales, which amounted to DM380m (£18.5bn) in the last business year, by a third again.

The reasons why so many German retailers, especially on the food side, are looking abroad are, in the simplest terms, domestic expansion is being hampered by a stifling mixture of slow, if not declining, population growth and ever tougher monopoly controls, which have restricted rationalisation and led to spiralling prices for any takeover candidate available.

"I'd go so far as saying there is no longer a free market in retailing in Germany," says an executive from one leading group which has regularly come up against cartel constraints. "The regulators would prefer to let a company go bust than allow it to be bought by one of the big supermarket groups."

The problem of limited volume growth has been exacerbated by a continuing number of small shops being opened. Thus, while the big chains like Aldi, Tengelmann and Rewe, Leibrand and Netto, closing smaller units in favour of more efficient, big stores, the number of small food shops is only declining slowly.

Worse still, big supermarkets in attractive out-of-town greenfield locations, which many in the industry see as the most efficient - and profitable - outlets in Germany, are now all but impossible to open on account of extremely tough municipal zoning rules and vehement opposition from existing

out-of-town hypermarkets in Germany, are going on, and have either sold out or gone public. The same applies to the Schuper and Wehman families. But companies like Tengelmann, owned by Mr Hank, a direct descendant of the company's founding family, Aldi, and, in mail order, Quelle and Otto Versand, remain private.

Many are also extremely secretive, helped by domestic legislation which allows private companies a reasonable degree of freedom in withholding financial information.

Tengelmann only published its first balance sheet in 1971 in response to new laws, and fully consolidated figures will only appear when new European Community rules come into force in two years' time.

Profits information is even scarcer. Competitive considerations, German "understatement" and concern to avoid unnecessary attention from the taxman are all part of the gutter press is also a potent motive. Speculation about the "billions" owned by the leading retailing families like the Hants, Belschins (the major shareholder in Metro), Leibrands, Schickschons (Quelle) or Hertz (Schibos) is a regular feature of the press.

Nowhere is silence taken further than at Aldi, the discount retailer owned and run by two brothers, Mr Karl and Mr Theo Albrecht, which has thrived on the simple concept of no frills, limited-range selling.

Aldi's secretiveness also has personal grounds; Mr Theo Albrecht was kidnapped for DM7m in 1971, and the family has gone to ground ever since. Even the simplest corporate information is withheld, helped by the decision to split Aldi into more than 30 legally-separate regional units, each of which is too small to be caught in the disclosure net.

The restricted information from the private companies allows speculation and gossip to thrive when it comes to developments abroad. But Aldi is already dipping its toes into the UK market, where its plan to open a small number of stores and has already become the stuff of grocery trade gossip. In addition to this, Otto Versand has regularly been tipped as a possible buyer of a UK mail order group.

Why the interest in the UK? Higher margins than in Germany and the fact that it started buying into Furr's, a retail group in Texas and New Mexico in 1985. Two years later, Furr's paid \$11m for the El Paso division of Safeway.

But, while both Asko and Masca are quoted, what particularly distinguishes the German food retailing scene is the dominance of a handful of huge privately-owned firms. A number of quoted supermarket chains, like Sainsbury and Tesco, dominate the market; the leading German names, like Metro, Leibrand, Aldi and Tengelmann are all still privately owned and often run by highly-motivated family entrepreneurs.

Some, like Mr Karl-Helmuth Klipp, whose Masca group pioneered

Gateway bidders hot up war of words

By Nikki Tall in London

THIS WAR of words between the two bidders for Gateway, Britain's third largest food retail group, intensified yesterday, with Isosceles attacking the soundness of its US rivals' financing package and questioning the responsible programme envisaged.

By contrast, Newgateway, the vehicle through which corporate finance boutique Wasserstein Perella and Great Atlantic and Pacific Tea Company is making its recommended offer for Gateway, hit out at Isosceles' planned trading strategy. It also mounted another assault on the paper element in Isosceles' cash and paper alternative - claiming that this was a "high-risk investment".

From Gateway, there were official figures for the year to April 28. These had been forecast as part of the group's defence, and in the event showed pre-tax profits of £314.7m in the 52-week period, on sales of £4.52bn, slightly higher than the £313.7m suggested in the company's defence document. Earnings per share of 17.7p compared with a forecast 17.3p after a tax charge of 257m, against the 260m estimate.

The Isosceles attack centres on the Newgateway financing. It argues that at current interest rates, a full-year cost of servicing the senior and mezzanine debt could be £350m - with an additional £48m payable to A&P on the junior subordinated debt - against Gateway's pre-interest profit of £238m.

The UK bidder points out that Newgateway has not disclosed the banking covenants dealing with interest cover and asset disposals, and points out that senior and mezzanine loan details do not appear to have been finalised.

It also raises questions over the absence of a clearly-stated disposal programme. Mr Jim Wood, A&P's chief executive, has previously suggested 300 stores might be sold, and yesterday said 10 London superstores would form part of this plan.

But Mr Wood went on to criticise the Isosceles plan to pull out of superstores altogether.

Meanwhile, Wasserstein Perella argued that Isosceles' equity stake would be a risky investment, could be illiquid and might come under selling pressure.

Newgateway later defended its funding, pointing out that it has always suggested that the mezzanine element would be refinanced fairly quickly, and that commitment letters from the banks had been received.

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Krupp predicts return to profit

By David Marsh in Bonn

FRIEDRICH KRUPP, the West German steel and industrial group, yesterday predicted it would return to profit this year after a net loss of DM 202m (£103.3m) in 1988.

Group turnover in the first five months of 1989 rose 24 per cent to DM6.4bn compared with the same period last year, of which DM3.6bn came from steel activities. Incoming orders rose 21 per cent in the six months.

Mr Gerhard Cromme, the new chairman of the management board, claimed that 1988 and 1989 would go down as years of "structural change" and said that the recent period of "turbulence" in the company's fortunes now belonged to the past.

He said turnover for the whole year would rise a less rapid 12 per cent to about DM16.5bn against DM14.7bn in 1988.

At the company's annual press conference in Essen, Krupp officials gave no information on the progress of the company's talks with the state-owned steel and engineering concern, Salzgitter.

News of the contacts on co-operation between the two companies surfaced last month, but both Krupp and Salzgitter say they are at a very early stage and do not yet have the character of "negotiations".

Mr Cromme, the former head of the company's publicly-quoted steel subsidiary, said the greatest loss-maker last year was its plant engineering unit, Krupp Industrietechnik, which recorded a deficit of DM412m. Losses here would be substantially reduced this year.

Operating income last year of DM127m was more than swallowed up by outgoings connected with restructuring, centring on the gradual shutdown of the Rheinhausen steel mill on the Rhine. Steel operations last year made a profit of DM485m against only DM38m in 1987. Engineering, electronics and trade activities turned in earnings of DM178m, against DM285m.

The overall 1988 loss - on group sales up only 4 per cent - was struck in spite of DM132m in extraordinary earnings, largely the result of the sale of 50 per cent of Krupp's trading subsidiary to Lohrino of Britain.

Mr Cromme said Krupp had no intention of keeping loss-making activities indefinitely, and pointed to the possibility of further investments, without giving details.

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Nomura strengthens ties with Matuschka

By Haig Simonian in Frankfurt

NOMURA Securities, Japan's largest stockbroker, is supplementing its planned 5 per cent stake in the Matuschka Group, a West German fund management and financial services company, by taking a 25 per cent share in MAT Main Anlage Trust, Matuschka's Frankfurt-based fund management operation.

The news comes just as the German partnership is putting the finishing touches to its plan to sell small equity stakes to a number of institutional investors from the US, UK, Italy and France, as well as Nomura.

Details of that transaction will not be available until the end of August, but Mr Rolf Christof Dienst, one of Matuschka's partners, yesterday confirmed that none of the five shareholders would have more than 5 per cent of Matuschka, while some would have appreciably less.

Nomura, which last year paid \$100m for a 20 per cent stake in Wasserstein Perella, the US mergers and acquisitions specialist, first disclosed its plan to take a stake in Matuschka last January. The German company has made a name for itself in innovative financial services, including

cross border M&A and management buy-outs.

The decision to buy separately into MAT Main Anlage Trust, which is being done through Nomura's German subsidiary, reflects the growing interest among Japanese institutions in investing in European financial markets, said Mr Dienst. The two companies would also co-operate in their Asian investment policy.

Separately, Matuschka announced two further deals to strengthen its position in Europe. First is the creation of a new venture with Akros, a leading Italian investment bank, to advise on international investment policy.

Meanwhile, Matuschka is itself buying a 14 per cent stake in Compagnie d'Investissements Astorg, a French quoted investment group specialising in medium-sized companies from Credit Lyonnais.

The stake, costing some DM35m to DM40m (£20m), should strengthen Matuschka's presence in the French market, notably for M&A deals, where it already works closely with Compagnie Financiere de Suez, Astorg's main shareholder.

Thistle hotel sell-off to fund S&N drive into European leisure arena

By Ray Bashford in London

SCOTTISH & NEWCASTLE Breweries yesterday unveiled a new corporate strategy which calls for the sale of more than £60m (£932m) of assets and a concerted drive into the European leisure industry.

The Edinburgh-based brewer ended weeks of speculation by announcing the proposed sale of its Thistle chain of hotels; the acquisition of a majority stake in Centre Parcs, a Dutch holiday village operator, and the purchase of the 50 per cent it does not already own of Funtun's, the UK leisure group.

Mr Alec Rankin, chief executive, also announced a 22 per cent growth in pre-tax profits to £1232m in the year to April 30, and described the plan as an opportunity to realise gains on low yielding assets and invest in "exciting new and exciting".

The diversification into leisure is taking place against a background of uncertainty in the UK brewing business as the Department of Trade and Industry considers last March's recommendations from the Monopolies and Mergers Commission for a "historic reshaping" of the industry.

Several City analysts saw the move as an attempt by S&N to offset the potential downturn in beer sales it may experience if the DTI reforms lead to height-



Alec Rankin: "new and exciting" investment

capital gain on an asset that was giving an unacceptably low yield of 4 per cent.

Sources close to the company said the sale could return at least £700m, while analysts' forecasts varied widely, with a low of £825m.

The sale is expected to be concluded within three months. There had already been 30 expressions of interest.

S&N is taking a 65 per cent stake in Centre Parcs, the owner of 13 holiday villages in the Netherlands, Belgium, France and the UK, with most of the holding coming from a charitable Dutch foundation. It is paying £216.5m in cash and will also assume the group's debt of £200m.

The company will not be able to pick up the remaining 35 per cent for at least three years, under an agreement with the Dutch.

Strengthening its place in the UK leisure business, S&N is paying the equivalent of £90m for the remaining 35 per cent stake in Funtun's, which operates 20 holiday centres. The deal comprises £5m cash and the issue of 16.7m S&N shares, which after the announcement yesterday closed at 380p, down 5p. See Page 18; Results and Centre Parcs profile, Page 28

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INTERNATIONAL COMPANIES AND FINANCE

3i surges to record £232m profits

By Charles Batchelor

BRITAIN'S enterprise culture is alive and flourishing to judge by the 1988-89 performance of 3i, the country's largest venture capital company. An important barometer of the unquoted business sector, yesterday reported record business and profits levels in the year to March - and says it plans to open continental European offices in the run-up to 1992.

The group's total return after tax rose to a record £232m (£860m) from £133m the year before and exceeded the previous record of £191m in 1986-87. Investments also reached a new high of £581m compared

with £587m the year before, although much of this increase was due to a rise in property investments.

Some measure of the pace of economic activity among the small companies and management buy-outs that 3i funds is reflected in the fact that almost a quarter of all investments - £1.1bn worth - the group has made since it was founded in 1945 have been done in the past two years.

Despite the sharp increase in interest rates in recent months there has been no sign of a slackening of activity in the current year, 3i reported.

For all the success of

Britain's enterprise economy, 3i, like many other UK venture capital groups, looks increasingly to continental Europe for growth. It opened an office in Strasbourg on Monday and plans to open further offices in Lyons, Madrid and Milan in the next nine months.

Despite the overall increase in 3i's investments, some important sectors of its activity are starting to mark time, reflecting the growing difficulty for the venture capital industry in finding good deals.

3i completed 106 buy-outs worth £161m last year, a slight decline on the 109 deals worth £191m the year before. It also

saw a fall in start-up financing, with 222 deals worth £51m being done last year compared with 276 deals worth £93m in 1987/88.

However, management buy-ins, which involve an outside management team taking control of a business, did well, increasing to 42 deals worth £15m from 29 deals worth £10m last year.

3i is an unlisted company owned by the Bank of England and seven commercial banks. Sir John Cuckney, the chairman, said yesterday that 3i and its shareholders had considered a stock-market listing.

Lex, Page 18

Wiggins Teape plans Portuguese paper plant

By Joan Arledge

WIGGINS TEAPE, the European pulp and paper subsidiary of BAT Industries of the UK, has finalised plans for a £280m integrated paper machine in Portugal to be built by Soporcel, Europe's largest eucalyptus pulp producer. Wiggins Teape has a 42 per cent stake in Soporcel.

The new machine is to be built alongside Soporcel's pulp mill, which produces 220,000 tonnes a year of eucalyptus pulp.

This will be the company's first paper mill in the country. Construction is due to start in August following approval by Soporcel shareholders later this month. Production is due to start in 1991. There will be 220,000 tonnes annual output of office communications paper.

According to Martin Broughton, the newly-appointed Wiggins Teape chairman, the move is to satisfy increasing demand in southern Europe. "Sales will be Europe-wide although our prime market is Spain and Portugal," he said.

Portugal was chosen for its low production costs. "We want to be cost-competitive. This has a big cost advantage for the Iberian market," said Mr Broughton.

The move will be backed up by a \$70m to \$80m investment in forestry in Portugal to provide a cost-effective supply of raw materials. Wiggins Teape has already committed \$40m to growing eucalyptus trees there.

UK property group shares up on news of possible bid

By John Thornhill in London

SHARES IN Arlington Securities, the UK property group, rose sharply yesterday when it announced it had received an approach which might lead to a bid for the company.

The shares closed at 260p, up 45p, giving the company a market value of £261.5m (£615m).

The potential predator was not known last night, but was probably attracted by the relative cheapness of Arlington shares when set against the potential value of its development programme.

Property development companies such as Arlington were the darlings of the London stock market before the October 1987 crash, but since then have been out of favour

because of the institutional preference for a strong asset backing. Arlington, however, has substantial assets through its land holdings.

The group is one of the British leaders in business park development, a phenomenon imported from the US which has spread rapidly throughout the south of England. Expansion has meant that Arlington has about 1000 acres awaiting development, and recently was selected to create a new business park at Calda.

Arlington has diversified into retail property and is involved, often in joint ventures, in a series of projects which should provide a revenue stream from the early 1990s.

In the year to March 3i, Arlington reported a 50 per cent rise in pre-tax profits to £23.2m.

At the year end, it had a net asset value of £23.1p per ordinary share, although this figure did not take account of the increased value of its development stock, which professional valuers had assessed at a pre-tax surplus of £57m, equivalent to 72p per share.

The Kuwaiti Investment Office has a 16.15 per cent stake in Arlington, but no other outside investor is known to have a discernible stake.

The group was built up by Mr Raymond Mould and directors hold 14.5 per cent of the equity.

Générale shares row blows over

By Tim Dickson in Brussels

THE ACRIMONIOUS row over how Générale de Banque handled its offer for sale of an 11 per cent stake in Société Générale de Belgique appears to be blowing over. The Brussels Stock Exchange listings committee has agreed that the shares should be quoted.

Générale de Banque made it clear last week that it rejected allegations from Belgian stockbrokers that the allotment of 5m shares reserved for the Belgian stock market was "discriminatory" and that it did not intend to change the method of allocation.

It defended its decision to satisfy up to 75 per cent of small applications - while institutional and professional investors got just 25 per cent of what they asked for - on the grounds that members of the underwriting syndicate were all treated in the same way while those outside it also received "uniform treatment."

The Stock Exchange committee, which last week had been asked to suspend SGB shares as a protest, has decided that the shares will be listed on the Brussels cash market and on the computer assisted trading system.

"The committee," said a statement, "has decided that the disagreement... does not constitute a reason for suspending the quotation."

Investor buys into Georgia Gulf

By Roderick Oram in New York

MR HAROLD Simmons, the prominent Dallas investor, has taken an 8.3 per cent stake in Georgia Gulf, a producer of commodity and specialty chemicals.

The stake was disclosed in a regulatory filing by NL Industries, another chemical maker which Mr Simmons won control of three years ago. NL said that the shares were for investment purposes and that it may decide to buy more.

The news triggered takeover speculation about Georgia Gulf, pushing up its share price late on Monday by 17 1/4 to \$39 1/4. This valued the company at almost \$1bn.

The Atlanta-based company was created four years ago through a \$257m leveraged buy-out of the chemical operations of Georgia Pacific, a forest products company. It made an initial public offering of its shares in December 1986 at \$19.50 a share.

Like its competitors, Georgia Gulf is enjoying booming chemical demand and prices. Its net profits doubled last year to \$193.6m, or \$6.75 a share, on revenues of \$1.06bn against \$707m a year earlier. In the first quarter of this year net earnings rose 44 per cent to \$55.4m, or \$2.12 a share. Analysts are forecasting full-year

profits of around \$7.75 to \$8 a share. The company has little debt.

It has two integrated lines of commodity chemicals. A salt dome on long term lease provides raw materials for chlorine and caustic soda. The soda is sold to the pulp and paper industry and the chlorine is combined with purchased ethylene to make vinyl chloride monomer which is sold or turned into PVC.

In the second line, it buys benzene and propylene to produce cumene which it turns into phenol and acetone. These are used by plywood and paints businesses.

Alusuisse acquires Cellu-Craft

By William Dufforce in Geneva

ALUSUISSE, the Swiss aluminium and chemicals group, announced yesterday that its US subsidiary had bought Cellu-Craft, a packaging company with plants in Illinois and Florida, for an undisclosed sum. The US company employs 380 people and is expected to reach \$70m in sales this year.

Cellu-Craft, which specialises in flexible, customised packaging for the food market, fitted "perfectly" into the Swiss group's strategy of

becoming a major supplier of packaging to food, pharmaceutical and cosmetic producers, the announcement said.

Alusuisse Flexible Packaging makes a complementary range of products.

The Swiss group, which has gone through a far-reaching corporate restructuring under new management in the last three years after running up losses of SFr1.3bn (\$778m) in 1985 and 1986, has switched strategy from primary aluminium production towards more

sophisticated products.

The packaging sub-division, set up last October, has been expanding by takeover and now accounts for about a quarter of the SFr1.2bn sales of the aluminium division. Last year Alusuisse bought William Gerfeld, an aluminium container producer in Birmingham, US, and took a half share in Waldenhammer Packaging, a West German instant food packaging company. It also has interests in two French and another German company.

IBM 'losing vital market share'

By Alan Cane

INTERNATIONAL Business Machines (IBM), the world's largest computer manufacturer, is losing the market share in Europe on which it depends for nearly half its world-wide profits.

The latest annual figures published by Datamation, the US data processing magazine, show that IBM's 1988 European revenues from information systems were \$20.5bn.

It is the first time the US computer group has broken the \$20bn barrier in Europe, and the revenues are almost four times the turnover of the leading indigenous company, Siemens of West Germany (\$5.29bn).

However, IBM's share of the

\$90bn European marketplace for information systems fell to 31 per cent in 1988, down from 33 per cent in 1987 and 42 per cent in 1984.

Last year, European revenues accounted for 34 per cent of IBM's corporate sales and 43 per cent of its profits.

The Datamation figures reveal the extent to which changes in the computer marketplace, brought about by the availability of low cost microprocessor-based systems which outperform conventional mini and mainframe computers, are affecting even the largest computer companies.

Datamation comments: "As hardware increasingly becomes

a commodity product and the open systems standards movement that began in the late 1970s creates new dynamics in the European hardware industry, the competitive focus is on electronic trading links, networks services and mission-critical systems."

A consequence has been a slowdown in the US which cost IBM a 27 per cent fall in profits there in 1988, and which is causing most of the US-based suppliers difficulty in sustaining high growth rates.

Siemens took top place in Europe among indigenous information systems suppliers, followed by Olivetti of Italy, Groupe Bull of France and Nixdorf, also of West Germany.

Gotthard Bank sees income rise

By William Dufforce in Geneva

GOTTHARD BANK (Banca del Gottardo) said yesterday that its 1988 net earnings should be higher than last year's SFr41m (\$24.5m) in spite of large increases in general expenses and personnel costs, writes William Dufforce.

Operating profit, before depreciation and provisions, for the first half of the year had exceeded "by far" the corresponding figure for 1988. Sumitomo Bank of Japan has a majority stake in Gotthard.

German electricity utility undergoes restructuring

By William Dufforce in Geneva

RWE, the West German electricity utility, is to push through a radical restructure to make the group more competitive, Reuters reports.

Under the plan RWE becomes a holding company handling five divisions: energy, mining and raw materials, oil and chemicals, machinery and industrial plant construction and waste disposal.

The restructuring will become effective in the first few months of next year. The holding company will control finances, plot strategy

and control quality. The energy activities will be combined in a new company, RWE Energie.

The Rheinische Braunkohlenwerke unit which now comprises the raw materials and mining division will be given a new name, Rheinbraun.

The oil and chemical operations, which RWE acquired following the purchase of Deutsche Texaco, has changed its name to RWE-DEA. The group waste disposal activities will be concentrated in RWE Entsorgung.

Tisco lifts S&L stake to 49.5%

By R.C. Murphy in Bombay

TATA IRON and Steel Company (Tisco), India's only private-sector integrated steel company, is to buy from British Steel a 38.5 per cent stake in Stewarts and Lloyds of India.

Tisco already holds 10 per cent and after Indian regulatory approval will come close to majority control. Tisco earlier bought S&L's holding in Indian Tube, a steel tube manufacturing company.

Pre-tax profits at Tisco rose to a record Rs1.80bn (\$107.2m) in the year to March.

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For a copy of our International Brochure and/or our 1989 Annual Report and Accounts, please contact Miss Jacqueline Duff, Corporate Marketing Department, Debenham Tewson & Chinnocks, Stencroft House, Palmers Square, London EC4P 4ET. Tel: 01-236 1520.

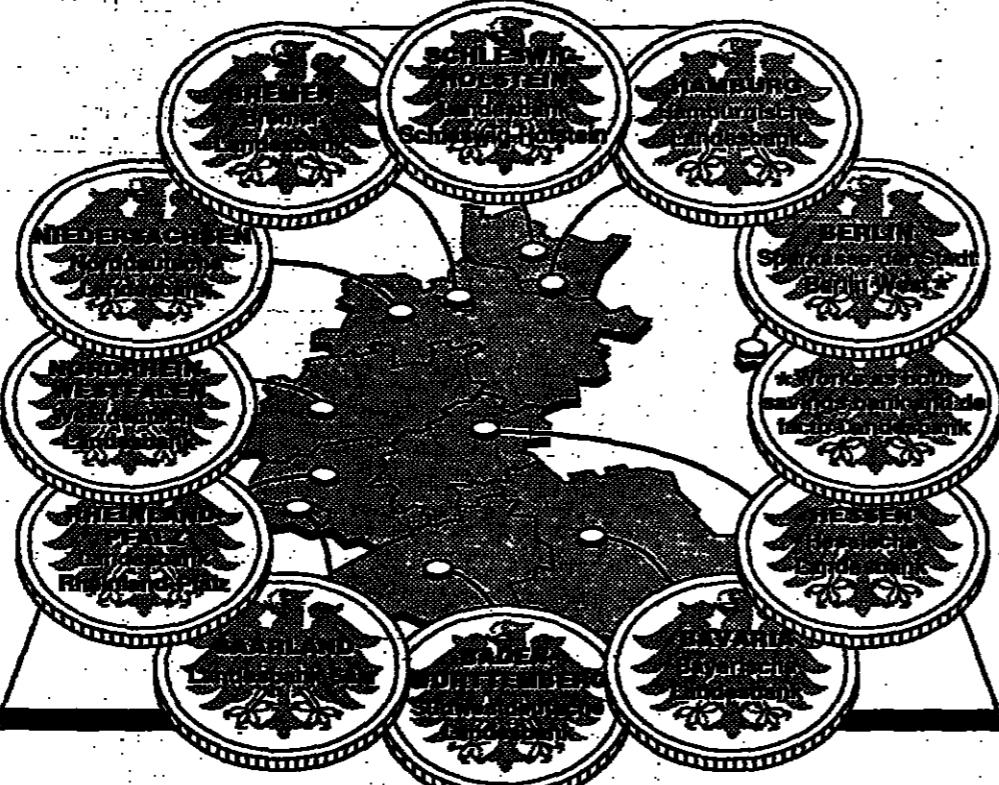
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INTERNATIONAL COMPANIES AND FINANCE

Landesbanken feel the strain

Haig Simonian examines the pressures on a banking relationship

Last month more than 1,000 West German public sector bankers got together in Cologne for their regular three-yearly gathering. This year's theme was 'On the way to Europe, 1992. But, as many of the delegates were painfully aware, most of the problems facing them are home-grown and much more immediate.'



Little should divide West Germany's 684 municipally-owned savings banks (Sparkassen) from its 11 Landesbanken. The savings banks stick to retail banking for private clients and small businesses, and pass on more difficult or specialised tasks to the Landesbanken, which provide the savings banks in each state with wholesale banking services, such as foreign exchange and securities trading.

Partial operating profits at Westdeutsche Landesbank (WestLB) and Bayerische Landesbank, the two biggest Landesbanken, fell by 15.2 per cent and 6.4 per cent to DM792m and DM449m respectively last year. Both are predicting lower profits for 1989.

branch of Deutsche Bank rather than huddling to work through the Landesbank. Not all savings bankers have their heads in the sand, however. In recent years, the biggest urban savings banks, notably the Landesbank Sparkasse Stuttgart, the third largest, with DM20bn in total assets, have been trying to break away from official restrictions and expand their services.

desbanker and big savings banks are being soured by competition, relations with the small and medium-sized savings banks have also suffered as the Landesbanken have had to raise charges. Add to that the possibility of greater competition after 1992, and the outlook for the public sector banks looks bleak.

The problem has surfaced in declining market shares and dwindling profits - often at the hands of the country's universal banks which have been pushing hard into retail banking. Even Germany's co-operative banks, which face substantial structural problems, appear to be coping better with the more competitive climate.

The main problem among the public sector banks is that each side blames the other for its difficulties. While the savings banks criticise the Landesbanken for expensive foreign expansion and rising charges, the Landesbanken say it is up to the savings banks to pass on enough business to warrant the heavy investments they have made.

Under its chief executive, Mr Walther Zigel, the Stuttgart bank has been leading the drive into new services like securities trading, bigger lending and taking stakes in com-

pany - the first step to winning hotspots - as well as foreign representation. But it is savings banks' very heterogeneity which is part of the problem. Over DM27bn in total assets separates the biggest savings bank, the Hamburger Sparkasse, with assets of DM27.4bn, from the smallest, the Gemeindefsparkasse Bayreuth/Dumme, with just DM46m.

Both Sparkassen and Landesbanken rely on maturity transformation between borrowing and lending to make most of their money. With a steep yield curve, that means easy income for the Sparkassen in particular, which do not have to bear the sort of costs being incurred by the bigger Landesbanken, which have moved into new services, especially in investment banking.

Cultural differences play a part. The head of a small provincial savings bank, or the municipal official on its supervisory board, probably finds some Landesbank salaries excessive. Certainly, concern about the competitive pay pressure after the Bang cuts little too at a savings bank.

Two broad options are emerging for the public-sector banks. The first involves rationalising the number of Landesbanken to a maximum of five, possibly even three, to increase competitiveness and achieve economies of scale.

NOTICE TO BONDHOLDERS
COMPAGNIE GENERALE DES ETABLISSEMENTS MICHELIN
MICHELIN ET CIE
FFF 1,500,000,000
6% Convertible Notes due 1998
Holders of the FFF 1,500,000,000 six per cent Notes of Compagnie Générale des Etablissements Michelin (the "Company") issued outside France in August 1988 and convertible into "B" shares of the Company are hereby invited to attend a General Meeting of Bondholders on July 24, 1989 at 10.00am at the registered office of the Company in France, at Clermont-Ferrand (Puy-de-Dôme), 12, cours Sablon, in order to decide upon the following agenda:

State aims to sell all its Air Canada stock
By Robert Gibbons
In Montreal
THE SIZE and price of the coming Air Canada stock issue has been paid to shareholders on the books of the above Company as at 31st March, 1989 in respect of the six months period ended on that date.

Boston firm to enter Chilean markets
By Barbara Durr
In Santiago
BATTERYMARCH, the Boston-based investment firm, is to bring some \$15m into the Chilean financial markets by August. The money, according to Mr Raul Toro, the lawyer representing BatteryMarch's interests in Chile, is part of the firm's Equity Fund of Latin America, established in Luxembourg in April.

Espirito Santo Financial Holding S.A.
Introduction to The London Stock Exchange
Sponsored by UBS Phillips & Drew Securities Limited
Share Capital
The present authorised and issued Share Capital of Espirito Santo Financial Holding S.A. ("ESFH") is as follows:

Welcome
We take pleasure in welcoming Senior Management of our First Global Investment Banking Units to Frankfurt for our First Global Investment Banking Conference, July 5-7, 1989.
Bain & Company Sydney
Banca d'America e d'Italia S.p.A. Milan
Banco Comercial Transatlántico, S.A. Barcelona
CMI Frankfurt, London, New York, Tokyo
degab Frankfurt, London
DEGEF Frankfurt
DB Asia Finance (HK) Ltd. Hong Kong
Deutsche Bank (Australia) Ltd. Melbourne
DB Capital Markets (Asia) Ltd. Hong Kong, Tokyo
Deutsche Bank Capital Corporation New York
Deutsche Bank Capital Markets Ltd. London
Deutsche Bank Government Securities Inc. New York
Deutsche Bank Luxembourg S.A. Luxembourg
Deutsche Bank Mergers & Acquisitions GmbH Frankfurt, London, Milan, New York
Deutsche Bank Paris
Deutsche Bank Singapore
Deutsche Bank (Suisse) S.A. Geneva, Zurich, Lugano
DWS Frankfurt
H. Albert de Bary & Co. NV. Amsterdam
Internationale Investment Management S.A. Luxembourg
McLean McCarthy Ltd. Toronto
MDM Sociedade de Investimento Lisbon

Toray Industries, Inc.
(formerly Toyo Rayon Kabushiki Kaisha)
S.G. Warburg & Co. Ltd. announce that a dividend of Yen 3.00 per share has been paid to shareholders on the books of the above Company as at 31st March, 1989 in respect of the six months period ended on that date.

S.G. Warburg Capital B.V.
U.S.\$200,000,000 Floating Rate Notes 2006
unconditionally and irrevocably guaranteed by S.G. Warburg Group plc
In accordance with the provisions of the Notes, notice is hereby given that, for the six month period, 5th July, 1989 to 5th January, 1990, the Notes will bear interest at the rate of 9 3/4 per cent per annum. Coupon No. 7 will therefore be payable on 3rd January, 1990 at U.S.\$11,859.31 per coupon from Notes of U.S.\$250,000 nominal and U.S.\$475.97 per coupon from Notes of U.S.\$10,000 nominal.

TENDER NOTICE

UK GOVERNMENT ECU TREASURY BILLS

For tender on 11 July 1989

- 1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 800 million nominal of UK Government ECU Treasury Bills...
2. The ECU 800 million of Bills to be issued by tender will be dated 13 July 1989 and will be in the following maturities:
ECU 300 million for maturity on 10 August 1989
ECU 300 million for maturity on 12 October 1989
ECU 200 million for maturity on 11 January 1990
3. All tenders must be made on the printed application forms available on request from the Bank of England...
4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal...
5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places...
6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part...
7. Her Majesty's Treasury reserve the right to reject any or part of any tender.
8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill Programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989...
9. The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 11 January 1990...
10. Copies of the Information Memorandum may be obtained at the Bank of England...
Bank of England
5 July 1989

INTERNATIONAL COMPANIES AND FINANCE

Gencor aims to gain by others' flight from S Africa

Anthony Robinson on why a mining group is positioning itself for the probable sale of GFSA

The outcome of Hanson Trust's bid for Consolidated Gold Fields of the UK and British Petroleum's decision to sell its global coal interests are being closely watched in Johannesburg...



Derek Keys, pondering how to achieve growth, by acquisition and developing existing businesses

Mr Derek Keys, chairman of General Ure Mining Corporation (Gencor), is taking a particularly keen interest. After floundering badly in the mid-1980s, Gencor, backed by the financial muscle of Sanlam, the leading Afrikaner insurance and financial group, is now firing on all cylinders and poised for further expansion and fresh acquisitions...

In May it announced a R1.47bn (\$633.5m), 20-for-100 rights issue, followed by a 10-for-one share split. Federale Mynbou, its main shareholder, will take up its rights in full. Federale owns 54.7 per cent of Gencor and is itself owned 50 per cent by Sanlam and 28 per cent by the Rembrandt group...

platinum industry through Impala. Others with substantial investment programmes under way include Sappi, the group's fast-expanding pulp and paper division, which has just reported a 97 per cent annualised earnings rise on the strength of a weak rand and buoyant world prices; and Samancor, its 50 per cent-owned ferro-alloys company. Gencor, together with Anglo's industrial arm, are leading shareholders in both Samancor and Highveld Steel. Highveld is planning to build a stainless steel smelter in the Transvaal together with Taiwanese interests. It will ship rolled products to Taiwan for cold rolling. The planned plant will mark a significant development in South Africa's downstream minerals beneficiation policy...

European market has got off to a slow start. Meanwhile, the acquisition from Mobil underlines the way in which Gencor's rapid internal growth is being matched through acquisitions, including assets made available by foreign divestment. "We are not concerned about using the financial rand [the weaker unit in South Africa's two-tier currency system] to buy foreign assets because the Johannesburg Stock Exchange values such acquisitions at the financial rand rate anyway," he says. For Gencor, as for many other South African companies, buying foreign assets has proved a cheap way of acquiring first-class intangible, as well as material, assets. Thus, for an estimated \$150m, Gencor acquired through its Mobil purchase not just a Durban refinery and South Africa's biggest petrol distribution network, but also the management skills and expertise it needs to develop its fledgling energy sector into an important growth area. Based originally on its Trek petrol station network and 20 per cent stake in Soskor, the state-controlled oil and gas exploration company, Gencor last year raised its profile in the energy sector by winning the management contract for the state-backed R50m Mosogas oil-from-gas conversion project at Mossel Bay. With the contract came an option to raise its equity stake...

IEL shares dip over executives' 52% bid

By Chris Sherwell in Sydney

INVESTORS reacted negatively yesterday to a plan by the two top executives of Industrial Equity (IEL) to buy 52 per cent of the Australian group in collaboration with Mr Abe Goldberg, a local textile magnate. Shares in the company, of which the Australian Woolworths retail chain is the principal asset, were among the most heavily traded stocks of the day and finished 6 cents lower at A\$1.98 in an otherwise steady market. This is well below the A\$2.40 that Mr Goldberg, together with Mr Rod Price and Mr Bill Loewenthal, will pay to Briarley Investments (BIL), IEL's New Zealand former parent, and to the Goodman Fielder-Wattie food combine to acquire a 52 per cent stake. BIL has already sold a 19.3 per cent stake to the trio for A\$360m (US\$275m) and will sell its remaining 12.7 per cent...

holding once IEL shareholders approve the plan. Similarly, Goodman Fielder will sell its 20 per cent stake, purchased from IEL last month as part of its abortive IEL takeover plan. The A\$970m transaction, if it goes through, will not only halt this takeover but also Goodman Fielder's planned disposal of IEL assets, including the sale of Woolworths to BIL. IEL will instead become an independent Australian entrepreneurial company. Announcement of the proposed deal on Monday also affected Goodman Fielder's shares yesterday. In strong trading, they gained 9 cents to A\$2.30 on speculation that the group was once again vulnerable to a takeover. Ranks Hovis McDougall (RHM), the British food group which called off its bid for Goodman Fielder last month, is thought to remain keen to sell its 15 per cent stake. Other large shareholders include Elders IXL, the brewing and agribusiness giant, with around 11 per cent, and the AMP Society, Australia's largest institutional investor, with more than 8 per cent. All three shareholders were unhappy over Goodman Fielder's IEL takeover plan, and effectively scuttled it. Yesterday there were suggestions that changes might be on the way in the Goodman Fielder board because of its perceived mishandling of both the IEL and RHM episodes. The National Companies and Securities Commission (NCSC), the stock market watchdog, was meanwhile reported to be investigating the circumstances under which Goodman Fielder had dropped its announced IEL bid. The principal beneficiary of the latest development, as with the Goodman plan, is widely believed to be BIL. Its strategy of deconsolidating IEL remains intact, and in losing the opportunity to acquire full control of Woolworths it can now seek other investment opportunities. Its estimated NZ\$38m (US\$1.7m) in cash and undrawn facilities. Pepsico of the US has taken full control of Kentucky Fried Chicken (NZ) after buying Goodman Fielder's 50 per cent stake. Bester adds from Wellington. No price was disclosed. Kentucky Fried Chicken has 51 outlets in New Zealand with an annual turnover of NZ\$30m (US\$52m). BIL has made a full takeover offer for its 54 per cent held Lane Walker Rudkin Industries (LWR) at NZ\$1.75 a share, valuing LWR at NZ\$85m. LWR, an apparel and textile manufacturer, closed on the New Zealand Stock Exchange yesterday at NZ\$1.1.

ML-Alliance Asset Allocation NV. Placing by Merrill Lynch, Pierce, Fenner & Smith Incorporated. of up to 50,000 shares of Class A Common Stock, par value U.S.\$0.10 per share and up to 50,000 shares of Class B Common Stock, par value U.S.\$0.10 per share. The principal business of ML-Alliance Allocation NV. is to invest in a portfolio of equity and debt securities traded in the United States securities markets. Application has been made to the Council of the International Stock Exchange for admission of the shares of the Fund to the Official List. Listing Particulars relating to the Fund are available in the Ertel Statistical Service and may be obtained during usual business hours (Saturdays and public holidays excepted) until July 7th from The Company Announcements Office, The Stock Exchange, London EC2N 1HP and until July 25th from: Merrill Lynch Limited, Ropemaker Place, 25 Ropemaker Street, London EC2Y 9LY. Dated: July 5, 1989. The shares have not been registered under the United States Securities Act of 1933, as amended, and may not be offered or sold, directly or indirectly, in the United States of America or to or for the benefit of United States persons.

City of Copenhagen. ¥7,000,000,000. Floating Rate Notes Due 1996. Notice is hereby given that the Rate of Interest for the Interest Period from 5th July, 1989 to 5th January, 1990 is 5.15% per annum. Interest payable on 5th January, 1990 will amount to ¥7,596,164 per ¥100,000,000 principal amount of the Notes. Agent Bank: The Long-Term Credit Bank of Japan, Limited, Tokyo. U.S. \$100,000,000 Security Pacific Corporation. Subordinated Floating Rate Notes due 1992. Notice is hereby given that for the interest period from July 5, 1989 to October 5, 1989 the Notes will carry an interest rate of 8% per annum. The coupon amount payable on October 5, 1989 will be U.S. \$2,443.75 and U.S. \$244.38 respectively for Notes in denominations of U.S. \$100,000 and U.S. \$10,000. By: The Chase Manhattan Bank, N.A., London, Agent Bank, July 5, 1989.

L'OREAL. The Ordinary General Meeting of Shareholders of L'OREAL was held on June 23, 1989, with Mr. Lindsay OWEN-JONES, Chairman and Chief Executive Officer, presiding. The Meeting approved the accounts for 1988. Total sales managed amounted to FF 30 billion and consolidated sales to FF 24,445 million. Trading profit rose to FF 2,499 million while net booked profit was FF 1,945 million. Fully-diluted earnings per share and investment certificate amounted to FF 27.40. The Meeting declared a net dividend of FF 50 per share and investment certificate which will be payable on June 30, 1989 through French banks and financial institutions. The dividend increased by 25% as compared to 1987. The Meeting renewed the terms of office of Mr. Francois DALLE, Mr. Jean-Pierre MEYERS, Mr. Jacques P. VIZIOZ and Mr. Charles ZVIAG, as directors, and appointed Mr. Guy LANDON as director. The Extraordinary General Meeting approved the granting of stock options limited to 1.7% of the Company's total capital. Finally, the Meeting authorized the merger with the L'OREAL parent company of two of its wholly-owned subsidiaries, S.H.D.V. and SODIRAM in order in particular to facilitate brand name management. L'OREAL's 1988 annual report may be obtained from banks and stockbrokers or by writing to L'OREAL, Investor Relations and Economic Information Service, 41, rue Martre 92117 CLICHY, France.

SKANDIA AMERICA CORPORATION a wholly owned subsidiary of Skandia International Insurance Corp. has acquired VALLEY INSURANCE COMPANY from BEAVER INSURANCE COMPANY part of the Nationwide Insurance Group. The undersigned acted as financial advisor to Skandia America Corporation in this transaction. CONNING & COMPANY 101 Pearl Street, Hartford, Connecticut 06103 USA Tel: 203-527-1131 Insurance Industry Specialists. Our London affiliate is Conning International Inc., Gate House, Ludgate Circus, 1 Farringdon Street, London EC4M 7LH Tel: 01-236 9821

Tyndall restructures Clayton holding. By Ray Bashford. TYNDALL HOLDINGS, the UK-based financial services group, is attempting to restore the financial position of its loss-making Australian fund management operations through a deal with Industrial Equity (IEL). IEL is to acquire a 19 per cent stake in Clayton Robard, whose exposure to the Australian equities market was the prime reason for a \$1.2m (US\$1.5m) loss by Tyndall last year. In return, IEL is to sell its Liberty Life insurance group to Clayton for \$10m (US\$7.5m), payable in the form of ordinary and preferred shares, and will buy another \$85.3m worth of Clayton Robard shares. Tyndall, which holds 63.7 per cent of Clayton Robard, will have its stake diluted to between 55 per cent and 60 per cent depending on the outcome of the recently announced two-for-nine rights issue. IEL has guaranteed to place a minimum of \$100m under management with Liberty in addition to the A\$65m the group already controls. Mr Garnet Harrison, Tyndall's chief executive, said the deal was a significant move towards restoring the fortunes of Clayton Robard in the wake of last year's loss. IEL is one of Australia's largest private-sector employers and Mr Harrison believes that there is a possibility of expanding the insurance operations through IEL's other interests, especially retailing.

Bond's Sydney building for sale. BOND CORPORATION, the cash-strapped Australian master company of Mr Alan Bond, yesterday put up for sale its prime Sydney office development in the latest attempt to shed assets, writes our Financial Staff. The company said it would consider offers either for the outright purchase or a joint venture at the 44-storey Bond Building on Chifley Square. The project is due to be completed by the end of 1991. The group recently sold its half share of the Bond Centre in Hong Kong to IBE of Japan for HK\$2.56bn (US\$328.7m).

GRANVILLE SPONSORED SECURITIES. Table with columns: High/Low, Company, Price, Change, Div Yield, P/E. Includes entries for 340 295 Ast. Bril. Ind. Ordinary, 38 28 Amptags and Biotags, 25 25 SBB Design Group (SBS), etc.

SUMMA INTERNATIONAL FINANCE CO. LTD. Hong Kong. U.S. \$ 35,000,000 Notes due 1992. Privately placed by DG BANK Deutsche Genossenschaftsbank. I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD Tel: 01-828 7233/5699 An AFBD member Reuters Code: IGIN, IGIO. FT 30 Jul. 1795/1804 +4 Sep. 1809/1800 +4 FTSE 100 Jul. 2169/2179 +4 Sep. 2186/2196 +4 WALL STREET Jul. 2452/2464 +1 Sep. 2467/2479 -1 Prices taken at 5pm and change is from previous close at 9pm

INTERNATIONAL CAPITAL MARKETS

UK end-investors spurred on by recovery in sterling

By Norma Cohen

UK GOVERNMENT bond prices rose as much as 1/2 point in mostly calm and speculative trading, with many genuine buyers by investors spurred on by renewed strength in sterling.

Dealers said that genuine end-investors were seen buying longer maturities with price rises at the short end consisting mostly of professionals marking up the value of their inventories.

The markets yesterday were initially divided on how to react to news of a much larger-than-expected £2.94bn drop in UK foreign currency reserves in May, about two to three times the median forecast by City analysts.

Ultimately, however, the markets decided the data boded well since, if the Treasury was prepared to spend that amount of money to defend the pound, it seriously intended to keep the currency within publicly stated bounds. The pound rose through DM3.05, despite strength in the West German currency, a factor that may encourage further buying in gilts.

Separately, the Bank of England announced it would sell £600m in one-, three- and six-month Treasury bills at its regular auction next Tuesday.

BENCHMARK GOVERNMENT BONDS

Table with columns: Country, Coupon, Maturity, Price, Change, Yield, Week ago, Month ago. Includes UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, and Australia.

London closing. * denotes New York morning session. Prices: US, UK in £/100, others in local currency. Technical Data/ATLAS Price Sources

its regular auction next Tuesday.

West German government bonds posted gains of about 35 pips, mostly on a stronger currency and futures-driven buying as arbitrage opportunities emerged on London exchanges. The weaker dollar aided the move in both currency and bond markets.

The Federal Government's new 6% per cent 10-year bond, priced initially at 100 1/2, traded at 100.35 per cent late yesterday and was said to be nearly

sold out.

Separately, dealers said there was disappointment at the Bundesbank's announcement yesterday that the tender for its repurchase agreement, set for today to replace DM34.1bn in maturing funds, would consist of a floating rate tranche in addition to the previously announced fixed-rate tranche.

Last week, the announcement of a fixed-rate tender at 6.60 per cent was greeted warmly by the market.

Japanese banks set to reschedule China loans

By Robert Thomson in Tokyo

JAPANESE BANKS have begun broad reviews of their exposure to Chinese financial institutions and expect that rescheduling of some loans is "inevitable" because of the economic consequences of the recent turmoil.

Officials at several banks said that serious problems were expected with loans for such projects as business complexes and joint venture hotels. These have traditionally been a significant source of involvement for foreign banks, with counterparties have been limited in China.

Bankers said that short-term credit facilities had already been reviewed and lending limits lowered in some cases, and that a larger reevaluation of the China risk was now underway. With most bank officials' presuming that lending to China will be more cautious, there is a contrary belief that the present situation offers opportunities for an expansion of the relationship with Peking.

The Bank of Japan has advised banks to show prudence similar to that of such institutions as the World Bank, which has been reassessing its China commitments. Japanese banks' long and medium-term exposure to China is estimated at \$6.1bn, and much of that money has been committed to the many joint venture hotels and foreign housing complexes that now face low occupancy rates following a sharp fall in tourists.

Long-Term Credit Bank of Japan said that most tourism-related ventures were certain to face difficulties in repayment of outstanding loans. Kyowa Bank said it presumed that rescheduling of large loans for hotel projects would be necessary in coming months, and that it was "worrying" about its stance.

"Rescheduling is inevitable," one banker said. "These hotels need occupancy rates of 50 per cent or more and the rate now is way down. If the informally haven't started renegotiating already, the Chinese partners will probably want talks very soon."

Bankers here are particularly interested in the prospects of the China Investment Corporation (CIC), the state-run investment agency that has overseen and guaranteed many joint venture projects and has close ties with Zhao Ziyang, the disgraced former Communist Party chief. Civic staff were prominent among pro-democracy protesters in Peking, and the central Government was concerned that its borrowing and that of provincial investment trusts had been excessively Republican. Loans from Japanese banks had been raised by a few Chinese companies that had overcommitted themselves on joint venture projects even before the crackdown.

The Chinese Government's growth annual foreign debt obligations, estimated at \$3bn last year, and expected to rise to \$7bn for next year, and to \$12bn for 1992. In recent days, Japanese credit rating agencies have been reviewing the ratings assigned to Chinese bond issues in Japan, mainly in yen-denominated bonds, as well as Euro-yen issues, and shogun (foreign currency) loans.

Included in 14 issues being scrutinized by the Japan Bond Research Institute, a rating agency, are three by Civic, which has had an AA rating, and five by the Bank of China, which has been reviewed by the ratings assigned to Chinese bond issues in Japan, mainly in yen-denominated bonds, as well as Euro-yen issues, and shogun (foreign currency) loans.

Swiss 'must give up bank cartels'

SWISS BANKS must be ready to abandon cartel structures if they are to avoid exclusion and remain competitive in a financial "European" in the European Community, according to Mr Jean Zwahlen, Swiss National Bank director, Reuters reports from Bern.

The EC's intention to give reciprocal rights to non-EC banks and to facilitate universal banking would mean Swiss banks could hold their own in Europe, Mr Zwahlen said. But he warned that Swiss banks would have to give up cartel structures and take more risks to remain competitive. He said that Switzerland's liberalised capital flow, strict capital adequacy standards and acceptance of the principle of reciprocity for foreign banks were already compatible with EC standards.

Banking supervision laws needed to be extended in Switzerland to cover other underwriters, but the SNB was keen to ensure that stricter application of banking laws did not hinder competition in new issues, he added.

Portuguese groups lose listings

A TOTAL of 21 Portuguese companies have lost their listings on the Lisbon and Oporto official stock exchanges because of inadequate liquidity after the 1987 crash, Reuters reports from Lisbon.

The companies - four previously quoted on the Lisbon exchange, six on the Oporto exchange and 11 on both - will now be listed on the unofficial Oporto market.

Stock market officials said lack of liquidity in 1988 and the

first half of this year meant the companies did not meet official requirements and now lose financial incentives. The companies may have the option of reapplying later to the official market, they said. About 300 companies are listed in Lisbon and Oporto.

The companies excluded in Lisbon were Refrig, Emasa, Fersinco, Racoes Progado, Fepsa, Taxisa Mota e Matos, Estamparia Imperio, Textil Luis Correla, Texteis Atma,

Petroleo Mecanica Alfa, Servicos de Telecomunicacoes Electronicas, Opcsa, Transmator, Junifer and Transmator.

Those named in Oporto were Refrig, Racoes Progado, Fepsa, Cortadora Nacional de Pelo, Estamparia Imperio, Nuno Mesquita Pires, Agloma, Texteis Atma, Petroleo Mecanica Alfa, Servicos de Telecomunicacoes Electronicas, Opcsa, Transmator, Junifer and Transmator.

The companies excluded in Lisbon were Refrig, Emasa, Fersinco, Racoes Progado, Fepsa, Taxisa Mota e Matos, Estamparia Imperio, Textil Luis Correla, Texteis Atma,

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns: Country, Issue, Maturity, Price, Change, Yield, Week ago, Month ago. Includes US Dollar, Yen, and various international bonds.

Average price change: On day -0.00 on week -0.00

Table with columns: Country, Issue, Maturity, Price, Change, Yield, Week ago, Month ago. Includes Deutsche Mark, Swiss Franc, and various international bonds.

Average price change: On day -0.00 on week -0.00

Table with columns: Country, Issue, Maturity, Price, Change, Yield, Week ago, Month ago. Includes various international bonds.

Average price change: On day -0.00 on week -0.00

The Mortgage Corporation advertisement featuring a house icon, TMC P.L.M.B.S. logo, and text: 'a programme for the issue of up to £3 billion of mortgage-backed securities'. Includes contact info for J.P. Morgan.

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Swedish Export is first to tap the offshore market

By Katharine Campbell

FOLLOWING this week's lifting of exchange controls in Sweden, Swedish Export Credit Corporation became the first domestic entity to tap the offshore market with an issue that the lead manager reckoned would take a while to be assimilated.

Sweden's International led a five-year SKr500m straight bond which bears an 11 per cent coupon and was priced at 101 to yield 5 basis points over equivalent government securities.

INTERNATIONAL BONDS

cent coupon and was priced at 101 to yield 5 basis points over equivalent government securities. By mid-afternoon the issue was trading on full fees at a discount of 1 1/2 per cent to the issue price, just 3 basis points over government securities.

aimed at "traditional beneficiaries" the paper was priced between 15 and 18 basis points more generously than the handful of previous Euro-area issues.

An official at Svenska noted that the borrower would have had to pay about 20 basis points more to issue in the domestic market.

African Development Bank's first foray into matador paper went well on the back of continued investor enthusiasm for

peseta paper after the currency's recent entry into the European Monetary System. The seven-year issue, for Pta10bn, says a coupon of 12.5 per cent which the market

is rumored that Council of Europe, the European Investment Bank and Eurofina are all queuing at the Bank of Spain's doors.

Meanwhile, in the sterling market, CSFB brought a \$150m par bank by UK residential mortgages for the Household Mortgage Corporation.

The lead manager said the terms, 18 basis points over the London 3-month interbank offered rate, were tight, but that the paper distributed well

in continental Europe as well as in the UK. "We launched this to sell on the bid side of the secondary market," he noted, adding that the deal was "close to break even" in terms of rewards for those involved.

The paper was trading at 99.85, within fees of 19 basis points. Other market participants noted that the terms might have been more generous, considering the long average life of 8.9 years on the repackaged mortgages.

Under the debt initiative launched in March by US Treasury Secretary Mr Nicholas Brady, commercial banks were encouraged to swap their loans to developing countries with IMF emergency programmes for bonds carrying either a lower face value or lower interest payments.

Both carry an indicated 4.5 per cent coupon (to be finalized on July 11). Meanwhile, Nikko Switzerland Finance caused a mild stir in the Swiss warrants market by a slightly novel way of sharing the unit's underlying rewards.

For the first time the Japanese house split the lead management spot (including the middle with a Swiss house, Bank Julius Bar. Terms of the five-year issue, SFr120m for Toa Steel, will be set on July 10.

Rolling interest guarantees 'inefficient'

By Stephen Fidler, Eurromarkets Correspondent

ROLLING INTEREST guarantees, such as those proposed to provide credit enhancement under a new international debt initiative, are an inefficient use of the resources of the International Monetary Fund and the World Bank, according to research from Salomon Brothers, the New York securities house.

Bonds carrying such rolling guarantees would probably trade poorly and impede the return of borrowers to the capital markets, Salomon says in a corporate bond research document.

Under the debt initiative launched in March by US Treasury Secretary Mr Nicholas Brady, commercial banks were encouraged to swap their loans to developing countries with IMF emergency programmes for bonds carrying either a lower face value or lower interest payments.

The credit quality of these substitute bonds would be enhanced by providing collateral for the principal repayments and support for perhaps two years' worth of interest payments. If the borrowing country met its obligations on the bonds in a specific year, the support would then be rolled forward for a further year - a so-called rolling guarantee.

The research cites the common perception that a bond exchange completed last year for Mexico would have been more successful if some of the interest on the replacement bonds had been guaranteed, rather than simply the principal.

It cites a theoretical argument under which it claims to show "that under reasonable assumptions approximately half the cost of a rolling guarantee is lost from inefficiency." The difficulties in assessing the proper valuation for such guarantees would lead potential holders to assume a minimum value for them.

Montreal sees futures US style

Ted Jackson on plans for a Canadian government bond contract

The Montreal Exchange is hoping to bring the Government of Canada bond market into the age of financial futures trading.

Come September, the ME will try to score a triumph over its arch rival, the Toronto Stock Exchange, by launching a 10-year Government of Canada bond contract.

Since Canada is one of the few leading government bond markets without a futures offset, Canadian traders and portfolio managers say such a contract is long overdue.

Under the debt initiative launched in March by US Treasury Secretary Mr Nicholas Brady, commercial banks were encouraged to swap their loans to developing countries with IMF emergency programmes for bonds carrying either a lower face value or lower interest payments.

The ME has already had some experience with Exchange-traded derivatives, having in years offered exchange-traded options on Government of Canada bonds.

One of the problems is that, at many firms, the person trading futures is also trading the cash market, says Mr Brian Blundon, vice president of money markets at Barclays Bank of Canada.

When the Toronto Stock Exchange launched its Exchange-traded Government of Canada bond contract five years ago, there was much hope that it would prove successful.

The contract is still listed on the TSE, but open interest, the number of contracts outstanding, is zero.

The mistakes made at the TSE left many people with sour tastes in their mouths and swearing they would never support another bond contract in Canada again.

One of the many problems with the TSE's attempt was its decision to launch a long bond contract. Nobody anticipated that stripping for zero-coupon bonds in the cash market would wreak havoc with attempts to arbitrage between the cash and futures markets.

The problem proved to be that the bond which was cheapest to deliver against the futures contract at settlement was also sometimes the bond most attractive to strip. This led dealers to hoard the bonds and strip them for sales through their retail branch networks.

When traders couldn't get their hands on the bonds they wanted for delivery, they had to deliver other bonds and lost their Canada bond positions.

Another factor that should help is the 1987 deregulation of Canada's brokerage industry, which allowed foreign brokers to import capital and start up in Canada for the first time in 30 years.

US dealers First Boston and Goldman Sachs have set up Canada bond trading desks in Toronto over the past two years. Since Canadian dealers are relatively inexperienced when it comes to futures, the US expertise has proved valuable in designing the ME's contract.

Goldman was instrumental in persuading the ME to go with a 10-year instrument. The ME's contract should be for a 10-year maturity, Goldman pointed out, because it would facilitate international interest rate arbitrage trading.

First Boston has a seat on the ME, while Goldman's New York office is reportedly still debating whether or not to set up a Montreal office.

which is helping us with the bond contract," said Ms Katherine McKay, head of fixed income derivative products at powerful bond dealer Scotia-McLeod in Toronto.

The ME says that it will "round up about 50 local" floor traders who will speculate in the bond pit, commit their own capital and help create liquidity. But, given the traditional difficulty Canadian futures exchanges have had in recruiting locals, the ME's move is widely viewed as an excessively optimistic.

Mr Mark Phillips, chief international bond salesman at Goldman Sachs in New York, recently told a group of Toronto traders and money managers that the role of the new Canada bond contract, especially since the relationship between cash and futures has become so efficient in other markets, is to create an arbitrage opportunity.

The toughest sell is going to be with Canada's notoriously conservative institutional money managers, who are much less familiar with the futures markets than their US counterparts. However, research by US consultants Greenwich Associates shows that Canadian institutional investors with more than C\$50m in bonds under management are very interested in increasing their use of interest rate futures and options.

A lot has changed since the TSE's ill-fated attempt five years ago, but scepticism runs deep. Canada has a rocky record when it comes to launching financial futures contracts.

The general feeling is that the ME's new contract must trade about 2,000 contracts daily (\$200m face value) in the first few weeks, or it won't fly.

Table with columns: Borrower, Amount m., Coupon %, Price, Maturity, Fees, Book runner. Rows include Sterling, Swedish Kronor, US Dollars, Pesetas, Swiss Francs, etc.

LONDON MARKET STATISTICS

LONDON RECENT ISSUES

Table with columns: Issue, Amount, Price, Yield, etc. Rows include various equity and bond issues.

FIXED INTEREST STOCKS

Table with columns: Issue, Amount, Price, Yield, etc. Rows include various fixed interest stocks.

RIGHTS OFFERS

Table with columns: Issue, Amount, Price, Yield, etc. Rows include various rights offers.

RISES AND FALLS YESTERDAY

Table with columns: British Funds, Corporate Bonds, etc. Rows show price movements for various instruments.

TRADITIONAL OPTIONS

Table with columns: Issue, Amount, Price, Yield, etc. Rows include various traditional options.

LONDON TRADED OPTIONS

Table with columns: Issue, Amount, Price, Yield, etc. Rows include various traded options.

FT-ACTUARIES SHARE INDICES

Table with columns: Index No., Day's Change, etc. Rows include various actuarial indices.

FIXED INTEREST

Table with columns: Issue, Amount, Price, Yield, etc. Rows include various fixed interest instruments.

AVVERAGE GROSS REDEMPTION YIELDS

Table with columns: Issue, Amount, Price, Yield, etc. Rows show average redemption yields for various instruments.

FT-SE 100 SHARE INDEX

Table with columns: Index No., Day's Change, etc. Rows include various share indices.

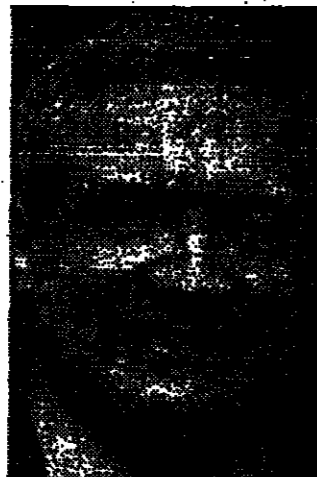
UK COMPANY NEWS

Illingworth Morris chairman considers £36m minority bid

By Andrew Hill

MR ALAN LEWIS, chairman and controlling shareholder of Illingworth Morris the Yorkshire wool textile group, is considering paying £36.3m for the 49 per cent of the company he does not already own.

Illingworth - which makes, among other things, cloth for snooker tables - yesterday issued a holding statement confirming it had received an approach from Mr Lewis. An offer would be made at 18p, valuing the whole company at about £74m.



Alan Lewis: could fund purchase from own resources.

Mr Lewis was unavailable to comment on his plans, but a further announcement is expected "in a matter of days", according to the company.

Last October, talks about a possible bid from Allied Textile, which also has substantial interests in wool textiles, broke down, apparently on the issue of price and the prospects of breaking Illingworth up.

Then, the shares, which had risen as high as 22p on news of the talks, plummeted to 13p. Yesterday they climbed 2p to 17p.

It was rumoured last year that plans for a management buy-out backed by a US specialist bank had been shelved because of the increased interest rates but Mr Lewis could probably fund the purchase of the minority stake from his own resources.

Illingworth's results for the year to March 31 are overdue by about a fortnight, and industry analysts were expecting a reduction in profits to less than 25m compared with last year's figure of £3.7m.

Troubled Moss Trust parts company with brokers Concern over delayed results

By Vanessa Houlder

MOSS TRUST, the troubled USM-traded advertising agency, has delayed the long-awaited announcement of its revised results for 1987-88, which were expected yesterday.

At the same time, Moss revealed that it had parted company with its broker, Bell Lawrie, who had been replaced by Henry Cooke Lumsden.

Bell Lawrie said it had resigned over the decision to delay the results, contrary to its advice. Furthermore, it was concerned about the impending resignation of the chairman at the forthcoming extraordinary general meeting.

Mr John Drysdale, a corporate finance director of Bell Lawrie, said: "We do not regard it as being in the best interests of the company that

the results have been further delayed and we were not happy with the proposed changes at the top."

Mr John Cooper, chairman, said the change of broker followed a decision to appoint a local firm. "The feeling was that it was appropriate to have a Yorkshire-based broker and Henry Cooke Lumsden was considered totally appropriate in that connection," he said.

He declined to comment on whether he planned to resign. A former non-executive director, he was appointed acting chairman in March.

The postponement of the results, which are now expected to be announced on July 14, follows a series of setbacks that have afflicted the company in recent months.

In February, Moss had to

postpone its annual meeting after the threat of an injunction from a minority shareholder, who had uncovered suspected inaccuracies in its results for the year to August 1988.

A subsequent review by PricewaterhouseCoopers highlighted the use of a controversial accounting technique in the figures. Without this, the reported pre-tax profit of £307,000 would be restated as a loss.

The announcement of the findings was accompanied by the suspension of the shares at 8p in March and the cancellation of the proposed dividend.

Moss then undertook to produce a revised version of the 1988 accounts, together with the results for the first seven months of the year which began on September 1 1988.

This week, Moss has agreed

to management buy-outs of Ash Gupta, a communications group, and Murray Maltby Walker & West, a Leeds-based advertising agency.

Ash Gupta, which was bought a year ago for £300,000 in cash and paper (which has since almost halved in value), has been sold for £100,000 in cash. Mr Mike Fenwick, an Ash Gupta director, said the management had decided to buy back the company because of the changed character of Moss Trust, which no longer had a regional network or a similar client base.

Mr Alan Murray, deputy chairman of Murray Maltby Walker & West, said its buy-out followed "philosophical differences". He is resigning as deputy chairman of Moss Trust.

Helical pays early interim by mistake

By Philip Coggan

DON'T SPEND it all at once. That is the best advice for Helical Bar shareholders who have received an unexpected bonus from the property development and investment company.

Helical Bar's directors proposed, and its shareholders approved, a final dividend of 5.0p. But Royal Bank of Scotland, the company's registrar, paid out a final dividend of 5.8p instead.

However, the surplus is not a pure windfall for shareholders. Helical Bar has decided to treat the 0.8p excess as a first interim dividend for the current financial year. It intends to declare a second interim dividend of 0.8p at the time of the interim results in September.

The total cost of the excess dividend is about £170,000.

Helical will lose interest and will have to pay advance corporation tax on the excess this year rather than next.

Neither the company nor the bank would comment on how the error occurred. Mr Nigel McNair Scott, finance director, said that the "Royal Bank has served us well for many years" and the company had "no present intention" of changing its registrars.

The early payment might come in handy for Mr Michael Slade, the managing director. He owns 3.8m shares, so the excess dividend adds up to £30,000. It is possible Mr Slade is feeling the pinch after last year's pay cut - his salary fell to a mere £30,000 from £1.1m.

Barclays purchases Hill Samuel Registrars

By Philip Coggan

BARCLAYS yesterday became the third largest registrar in the UK via the purchase of Hill Samuel Registrars for a sum believed to be between £1m and £2m.

The news came on the day that the Stock Exchange approved plans for a jointly-owned clearing house to provide settlement services for domestic and international markets.

The purchase will increase Barclays' share of the market from about 8 per cent to over 20 per cent and leave it behind only Lloyds and National Westminster Bank in terms of registration business.

Registrars record changes in ownership of shares and, in a takeover bid, receive acceptance from shareholders backing a predator's offer.

They normally charge a flat fee per shareholder account plus an additional charge if turnover in the shares is heavy.

Mr Alex Tweedie, director of Barclays Global Securities Services said "we believe that the combined business will provide the critical mass and economies of scale necessary to allow us to develop further as a significant and profitable player in the registration field."

SBG advances 48%

By David Waller

SOUTHERN BUSINESS GROUP, a photocopier and vending machine contractor, reported pre-tax profits up 48 per cent from £2.85m to £4.21m for the six months to end-March.

Turnover surged by 65 per cent to £13.5m and earnings per share climbed from 12.5p to 17.5p, an increase of 38 per cent.

The interim dividend is up from 2.21p to 2.55p. Forward contracted income, business assured on long-term contracts, had risen from £106m at the end of March 1988 to £170m a year later, an increase of 60 per cent.

The shares added 10p to close at 47p.

Cadbury wins approval to raise borrowing limit

By Clay Harris

CADBURY SCHWEPES, the confectionery and soft drinks group, yesterday finally won shareholders' approval to double its borrowing limit despite opposition from General Cinema, the US company which owns a 17 per cent stake.

Sir Graham Day, chairman, told Cadbury's extraordinary general meeting that the group would continue to seek carefully targeted acquisitions of branded businesses. The higher limit, which allows Cadbury to borrow up to £1.7bn against £700m previously, was passed on a show of hands at the egn. General Cinema voted against.

Cadbury's original effort last month fell short of the 75 per cent approval required to change its articles of association. Yesterday's vote was on an ordinary resolution which needed only a simple majority to pass.

Proxies received before the meeting showed a vote in favour of 262.8m (including 6.8m to be voted at the chairman's discretion), and 4.5m against.

The new formula redefines "adjusted capital" and increases the "highest goodwill written off" since January 3 1983, increases the multiple of this figure up to which borrowing is allowed from 1½ to 2½ times and deducts cash and near-cash assets from the sum of borrowings.

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providing a growing stream of profits.

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This information has been approved by Touche Ross & Co., who are authorised to carry out Investment Business by the Institute of Chartered Accountants in England and Wales.

DIVIDENDS ANNOUNCED

Table with columns: Company, Current payment, Date of payment, Corrected dividend, Total for year, Total last year. Includes AS Engineering, Beeswax S, Empire Stores, Gateway, Lister, Page S, Scott & Newcastle, Scott Pickford, Stone Food S, Sthern Business.

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market. #For 15 months.

BOARD MEETINGS

Table with columns: Company, Date of meeting. Includes Anglova, Anglova, Anglova, Anglova, Anglova, Anglova, Anglova, Anglova, Anglova, Anglova.

FLY CHANNEL ISLANDS. Gatwick to Guernsey £60 return. Manchester to Guernsey £115 return. Daily service. Talk to your travel agent now!

AIR FRANCE. Compagnie Nationale Air France. FF 600,000,000. Adjustable Rate Series A Bonds due 1986. In accordance with the Terms and Conditions of the Series A Bonds, notice is hereby given that, for the interest period from July 7, 1989 to July 7, 1990 the Series A Bonds will carry an interest rate of 8.75% per annum.

UK COMPANY NEWS

Acquisitions help S&N to £138m

By Ray Bashford

SCOTTISH & NEWCASTLE Breweries, in which Elders IXL, the diversified Australian brewing group, has a 24 per cent stake, boosted pre-tax profits by 22 per cent to £138.2m during the year to April 30.

The result, which fell between a narrow range of City forecasts, included a first full contribution from Matthew Brown, the brewer acquired in late 1987, and a maiden contribution from the investment in Pontins, the leisure group.

The company confirmed that the defence operation against Elders' takeover bid - blocked last March by the Monopolies and Mergers Commission - cost £5.2m and was included as an extraordinary item.

After the inclusion of the

disposal of fixed assets, the total for extraordinary items was £4.8m.

Mr Alick Rankin, chief executive, said he was encouraged by the performance of the beer operations, both draught and cans, which returned a 3 per cent growth in volume sales during a year when competitive pressures had intensified.

He said the company had experienced growth in turnover in all areas of the country and added that the trend was continuing during the current financial year.

He also said that sales of the group's lager brands, which had been criticised as the weakest area of its beer business, had improved despite the specific competitive forces in this market sector from inter-

national companies.

Drinks and public house activities contributed £133m (£108.9m) to operating profits while hotels, operated under the Thistle banner, returned £25.1m (£19.1m).

The leisure activities, held through a 50 per cent stake in Pontins, returned operating profits of £1.7m to raise the group total to £159.8m (£127.4m).

Turnover rose to £1.02bn (£811.5m).

The directors are recommending a 20 per cent increase in the final dividend to 7.75p which lifts the total from 6.14p to 10.83p. Earnings per share advanced from 20.5p to 23.4p with the figure at 10.5p (8.5p) in the second half of the year.

See Lex



Alick Rankin: encouraged by beer performance.

Fresh flare up over battle for Coalite

By David Waller

THE £400m bid battle between Coalite and the much smaller Anglo United flared up again yesterday as Coalite forecast a 29 per cent increase in its dividend for the year to March 31 1989 and pointed to prospects worth £25m and pension fund surplus of £6m.

The latest document, the last which Coalite can put out containing new defence information, was denounced by the press. Mr David McCallin, Anglo's chairman, said that he had been waiting for a blockbuster, and that, in his opinion, it had failed to appear.

"There is nothing here to suggest that Coalite contains a hidden store of value," he claimed. He said that the value ascribed to the property sites - one in London's Docklands and another in Wandsworth - were lower than his own estimates. He was also unimpressed by the pensions surplus, saying that companies should have one now.

Coalite urged its shareholders to ignore what it described as Anglo's "totally inadequate" offer. It did not give its own estimate as to a break-up value which analysts have put at between £70 and £80 per share compared to Anglo's 42.5p cash offer - but offered the first ever dividend profit breakdown in its history, and suggested p/e multiples so that analysts could do their own calculations.

These figures showed that the Coalite manufacturing part of energy and chemicals made operating profits of £13.6m on £72.5m turnover while fuel distribution (the business Anglo is most interested in) made £7.5m on £284.7m. Coalite pointed out that a comparable deal in the sector - the consortium bid for British Fuels - had paid 15 times the price.

Building supplies made £6.5m on £75.7m, while quarries made £2.8m on £19.4m; waste disposal made £2m on £13.4m turnover. Trading businesses - including vehicle distribution - made £7.5m on £170.9m turnover.

Coalite provided examples of deals in similar sectors, suggesting that offers should be applied to many of these businesses. Anglo - which wants to sell them off if the bid succeeds - was not keen to disagree, merely arguing that the businesses lacked the critical mass to compete in their respective sectors.

Total dividends for the current year will not be less than 18p (14p last year). Cash and listed securities now stand at £23.7m, Coalite revealed.

The latest bout of argument had no huge effect on City sentiment: Coalite's shares dropped 2p to 46 1/2p. Anglo's share closed unchanged at 52p.

£1m profit cut makes Empire Stores seek alternative to post

By Andrew Hill

EMPIRE STORES (Bradford) is considering alternative means of distributing its mail order goods after the three-week postal strike last September cut profits by more than 50%.

Pre-tax profits in the 15 months to April 29 still rose from £5.5m to £5.15m before exceptional items which inflated the 1987-88 profits by £3.62m.

Operating profits were up to £3.44m, compared with £7.51m in the equivalent period, adjusted to account for the change in year-end.

Turnover rose 12 per cent to £269.05m (£239.82m), but Mr John Gratwick, chairman, said sales growth would probably have reached 15 per cent without the strike.

"The bulk of Empire's deliveries are already handled by its own van delivery service. The other half is either sent direct from the supplier, by third-party carrier, or via the post office."

Mr Gratwick said yesterday: "It's a straightforward economic argument: we are measuring the cost of running our own delivery service, or using other carriers, compared with the cost of using the post."

He said customer confidence had been badly dented by the strike, with much of the cost of autumn's customer recruitment campaign wasted as a result.

Mr Gratwick said he was confident about the future of the group, which is supported by two large European shareholders.

Gecos, an Italian retailer, increased its stake from 20 per cent to 24 per cent during the year. La Redoute, the French mail order company controlled by the As Printemps retail group, bought 20 per cent from Vindex, a Dutch retailer, a year ago. It has since raised that stake to 26 per cent.

"There has been quite a lot of exchange of ideas at top of management on buying methods, buying sources and computer systems," said Mr Gratwick yesterday.

Great Universal Stores, the UK mail order group, also owns just over 12 per cent. Earnings per share were 10.23p against 9.75p before exceptional items, or 13.57p after exceptional items. A recommended final dividend of 3.57p, makes 5.25p (5.25p) for the year.

COMMENT

Empire signalled in April that these figures might disappoint, and several analysts downgraded their forecasts then. Although the shares crept up 3p to 17 1/2p yesterday, the extent of the postal strike's ill-effects still surprised some observers, who had been cheered by Sunday's comparatively positive interim statement. High interest rates are a particular worry this year: in this credit-driven business short-term customer debt rises as volume increases, so Empire's drive for market share - where the growing seems to be offsetting competitors - could be double-edged. A 28.2m upward revaluation of property last year has helped the balance sheet, but leaves the profit and loss account untouched. Some analysts are forecasting a slight slip in profits to about £5.2m before tax in 1989-90, which would leave the shares looking expensive on a prospective multiple of more than 20. Others suggest a rise to £7m, but even on that basis the shares are on a p/e of 15, making them - with three large shareholders - unavailable.

Center Parcs brings country club flavour

By Laura Raun in Rotterdam

CENTER PARCS, the Dutch leisure company in which Scottish & Newcastle Breweries is buying a 45 per cent stake, has sought to combine the "flavour of the country club, the health farm, the sports complex and the villa holiday".

The formula has propelled Center Parcs to four other countries. In 1988, pre-tax profits were £150.2m (£17.6m) on £1.493.8m turnover.

Besides the domed Tropicaans tropical pool complex in Rotterdam, where the deal was announced yesterday, Center

Parcs has eight holiday villages in the Netherlands, two in Belgium, one in France and one in the UK.

A planned village in West Germany is stalled by a local authority's refusal to grant a building permit. Under construction are a second park in the UK, a third in Belgium and a second in France.

Aside from being a successful entrepreneur, Mr Piet Derksen, Center Parc's 76-year-old founder, is also a devoted evangelist. His 60 per cent stake, which was sold to S&N, was

held by Living Water, a Roman Catholic charitable foundation that "helps the poorest of the poor and spreads evangelism."

The £67m proceeds of the sale will help to finance evangelistic broadcasting and other efforts in Europe, Africa and the Soviet Union. Mr Derksen and his wife are giving £1.3m to Center Parcs employees.

S&N is also subscribing for 1m new shares to take its shareholding to 65 per cent. The UK company, which best out 30 rivals, has agreed to leave Center Parcs under

Dutch management. The chairmen of the board and supervisory board must be Dutch and a majority of both boards must be Dutch or Dutch-speaking residents of The Netherlands.

Investment will amount to £1.250 to £1.300m in 1989 and continue at that level for coming years, according to Mr Hans Versloot, board member in charge of finances. Center Parcs, originally known as Sportpaleis Centrum, was floated on Amsterdam's Parallel Market in 1986 and later moved to the central exchange.

Executive pay rises above 50% becoming common

By John Thornhill

THE TREND towards higher levels of executive pay has been borne out in another batch of annual reports, suggesting that such pay rises are becoming common across a range of industries.

Thorn EMI, which has diversified interests in music, lighting and technology, gave Mr Colin Southgate, chairman and chief executive, a 53 per cent pay rise to £481,094 - although about half of this rise was due to his elevation to the chairmanship in February this year.

Caledonia Investments, a holding company with invest-

ments in chemicals, refractory fittings, and cold stores, more than doubled the emoluments of its highest paid director, believed to be Mr David Kinloch, to £156,061.

The property sector saw a large pay-out as Mr Nazam Virani, chairman of Control Securities, received a 67 per cent pay increase to £250,000.

And in the textiles sector, Professor Roland Smith, in his capacity as chairman of Readcut International, received £106,000 - including £98,000 in consultancy fees - a 60 per cent increase.

Iroquois stake in Eagle less than expected

By Philip Coggan

IROQUOIS Brands, the US conglomerate run by British businessman Mr Malcolm Stockdale, has discovered that it owns just 12.9 per cent, not 15 per cent, of Eagle Trust, the Midlands-based miniconsglomerate.

The difference arises from the inability of certain vendors, believed to include Wells Fargo Bank, to deliver shares which were contracted for sale. Since Iroquois acquired the shares in May, trading has been suspended and Mr Stockdale has become chairman and chief executive.

And talks with a potential suitor have been stopped, new financial advisers have been appointed, and Peat Marwick has been appointed to make an independent report into the company's accounts.

Peat Marwick was believed to be reporting to the board yesterday.

While the shares are suspended, Iroquois seems to have little option but to retain its lower-than-expected stake.

Eagle hopes to produce its 1988 accounts later this month.

£9m rights as Pepe rises 52%

By John Ridding

PEPE GROUP, the USM-quoted leisurewear company, yesterday announced a 52 per cent increase to £12.76m in pre-tax profits for the year to March 31 and a £9.2m rights issue to reduce debts and fund further international expansion.

The improvement in profits came on sales of £37.46m, up from £27.24m, reflecting steady growth in its major markets and a strong improvement at its French subsidiary.

Turnover in the UK market, which accounts for about 50 per cent of sales, grew by 27 per cent. Pepe brand name products led the increase but sales were constrained by problems in procuring enough quality denim from Hong Kong suppliers.

Mr Roger Rowland, chairman, said the group was seeking to develop its brands overseas. The UK market, Pepe sells in 25 countries and has subsidiaries in 18.

It is the cost of this international expansion which lies behind the first equity issue since Pepe joined the USM in 1985. Mr Rowland said overseas brand development had "absorbed more working capital than we anticipated as we have proceeded rather quicker than we originally intended. This investment has increase our borrowings to a level that could hamper our continued expansion."

Borrowings, which stood at £12.8m at the year end also

include financing for the acquisition of the Buffalo Group at the end of 1987 for £20m. The one-for-eight rights issue is being underwritten by ANZ McCaughey.

During the year, continental Europe saw volumes increase by about 50 per cent. The US operation, which suffered in 1987-88 from a slowdown in the apparel market, improved sales by 50 per cent and, according to Mr Rowland "is now poised for a return to its growth strategy." Start up costs in Japan and India and a number of smaller European markets amounted to about £550,000 and have been written off.

Earnings per share increased 49 per cent to 31.5p and the first dividend is raised to 4p, giving a total of 6p (4.5p).

COMMENT

One of Pepe's latest brands is Big Stuff, and so again are its

profits. For the fifth year in a row, earnings per share gave by well over 50 per cent. This is going to help analyst forecasts. This year may be slightly constrained by a softening in the UK market, which accounts for more than 50 per cent of profits, and also by the maturity of this market - in which Pepe's share of jeans sales is almost 10 per cent. This will be more than offset by the introduction of new brands and also by the increased contributions and lower costs from the group's international operations. Certainly there is no apparent slacking yet as sales for the first two months are said to be "significantly ahead." Pre-tax profits should reach £15m, although the effects of the rights issue on earnings per share raises the prospective p/e to just over 10. This still seems low and reflects Pepe's presence in the textiles sector rather than in earnings record and potential.

Scott Pickford drops to £71,000

Scott Pickford, the Third Market company which provides a range of geographical and computer services to the oil, gas and minerals exploration industries worldwide, saw its profits fall from £232,022 to £71,404 pre-tax for the year to end-March 1989. Interest income for the year fell from £188,507 to £38,154.

Turnover expanded from £1.3m to £1.53m. A dividend of 0.375p is being paid from earnings of 0.77p (2.71p).

An extraordinary provision of £247,942 represented a loss arising on the revaluation of software acquired, amounts payable under guarantees issued and abortive acquisition costs.

MARTIN BOASE
Chairman,
Boase Massimi Pollitt plc

ROBERT FLEMING & CO. LIMITED

advised
BOASE MASSIMI POLLITT plc
during the defence
against
GROUPE BOULET DRU DUPUY PETIT S.A.
and the successful
£125 million recommended offer from
OMNICOM GROUP INC.

“We wanted a presence in Europe but not at the price offered by BDDP. At 365p BMP shareholders are now being offered true value and a considerable premium over BDDP's opening shot of 300p. Our amicable merger with Omnicom now takes us into Europe via the US, with Omnicom's strong continental agencies.”

FLEMINGS

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SAN FRANCISCO PARIS FRANKFURT BANGKOK TAPEI MANILA SEOUL

25 Cophall Avenue, London EC2R 7DR. Tel: 01-638 5858

Approved by Robert Fleming & Co. Limited, a member of The Securities Association and The International Stock Exchange.

Boots despatches Ward White offer

By Philip Coggan

BOOTS yesterday issued its offer document for fellow retailer Ward White in double quick time, just one day after it launched its £200m cash bid.

The document says that "Ward White lacks clear direction and offers negligible growth in fully diluted earnings per share." Boots argues that its skills in technology and systems, warehousing and distribution and "own branding" will be applied to develop the Ward White business.

The offer for Ward White, which owns the Payless DIY chain and the Halfords auto parts and bicycles stores, is 40p per share and 187p convertible share. There is a

loan note alternative. The document reveals the terms of the £250m financing facility arranged by Chase Investment Bank, Westdeutsche Landesbank Girozentrale and Kleinwort Benson. Interest will be 0.15 per cent over Libor. There is a commitment fee of 0.0625 per cent per annum and an arrangement fee of £475,000 payable to Chase Investment Bank.

Mr Philip Birch, the Ward White chairman, said the document "doesn't really address the value of Ward White. The market is taking a more optimistic view than Boots is." Ward White's shares closed at 44 1/2p yesterday.

See Birch profile p24

Settlement services for stockbrokers

A large national settlement services company for stockbrokers is to result from a £2.5m transaction involving Société Générale Strauss Turnbull, the City of London stockbrokers, Security Settlements, and the National Investment Group.

A new company, Société Générale Settlement Services, 51 per cent owned by Société Générale Strauss Turnbull and 49 per cent by National Investment Group, is to acquire Security Settlements, which specialises in security services.

The group, which will be autonomous, will combine the capital strength of Société Générale Strauss Turnbull, the settlement expertise of Security Settlements and the national network of National Investment Group of stockbrokers.

Mr Stephen Hogarth, chairman of Société Générale Settlement Services, said the move was in response to the need for stockbrokers to control overheads as volumes remained low and markets difficult.

G.T. DEUTSCHLAND FUND
(Société d'Investissement à Capital Variable, Luxembourg)
Registered Office: 2, boulevard Royal - L-2953 Luxembourg
R.C. Luxembourg B 25923

Notice is hereby given to the shareholders, that the

ANNUAL GENERAL MEETING

of shareholders in G.T. DEUTSCHLAND FUND will be held at the head office of Banque Internationale à Luxembourg, Société Anonyme, 2 boulevard Royal, L-2953 Luxembourg, on Friday, 21 July, 1989 at 2.30 p.m. with the following agenda:

1. To consider and approve the Reports of the Board of Directors and of the Auditor.
2. To approve the Statement of Net Assets and the Statement of Operations as at 31 March, 1989.
3. To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31 March, 1989.
4. To elect the Directors and appoint the Auditor.
5. Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting. In order to attend the meeting of 21 July, 1989 the owners of bearer shares will have to deposit their shares FTV with the registered office of the company or with Banque Internationale à Luxembourg, 2 boulevard Royal, L-2953 Luxembourg.

The Board of Directors

Gencor
General Mining Union Corporation Limited
(Incorporated in the Republic of South Africa)
Registration number 01/01232/06
(“Gencor”)

Announcement to shareholders

The board of directors of Gencor wish to announce that the in principle agreement with Mobil Oil Corporation of the USA to purchase the operations and assets of the Mobil Companies in 1989.

Johannesburg, 4 July 1989

Senbank
Central Merchant Bank Limited
(Incorporated in South Africa)
(Registered bank)

صديا من الاجل

UK COMPANY NEWS

Ross Catherall at £7.4m beats flotation forecast

By Clare Pearson

ROSS CATHERALL, the special steels, alloys and investment castings manufacturer, marginally beat the flotation forecast four months ago. Pre-tax profits rose 28 per cent to £7.4m in the year to the end of March.

Mr Des Mawson, chairman, said each of the subsidiaries recorded significant progress as strong demand continued in the group's main aerospace and automotive engineering markets.

Mr Mawson said order books on the aerospace side were about 15 per cent up on last year. The Sheffield operation was powering ahead as production of new aero-engines in Europe increased, although a much slower US market meant a flat year was in prospect for the Californian subsidiary.

EHP proposes an aggressive stance for the old bunny

By Clay Harris



LESS THAN a week after Playboy's 63-year-old founder made headlines by marrying a 26-year-old former Playmate, Mr Doug Ash is convinced there's life in the old bunny yet.

European Home Products, the retail and distribution company headed by Mr Ash, yesterday announced a long-term licensing agreement with Playboy Enterprises under which EHP will develop and market a Playboy range of men's fragrances and toiletries in western Europe and Australasia.

JMD expands into lighting

By Clay Harris

JMD Group, the USM-quoted greeting cards and fluffy toy distributor formerly known as John Michael Design, has paid £2.3m for a 25 per cent stake in Hitech Lighting, a manufacturer and distributor of low-voltage light fittings and transformers.

Mr Keith Moss, JMD chief executive and a non-executive director of Hitech, described the holding as a strategic investment which could lead eventually to a full takeover. However, 28 per cent of Hitech's shares are held by Business Expansion Schemes

investors who cannot sell before November 1990 without losing tax relief. Hitech reported pre-tax profits of £1.06m on turnover of £5.22m in the year to March 31 1988. It said the result in 1988-89 should be similar because of the costs involved in introducing new products and moving production to a new plant in Cleveland.

Power Corp pays \$43m for Rhinelander mansion

By Clay Harris

POWER CORPORATION is to pay \$43m (£27.1m) for the Rhinelander mansion, described by the US Public Real Estate group as the "most architecturally impressive building" on New York's Madison Avenue.

Built in 1896 in the style of a Loire chateau as a residence for Mrs Rhinelander Waldo, the 27,000 sq ft building's current claim to fame is the flagship store for the Polo line of Ralph Lauren, the US fashion designer. His company has a 20-year lease, with renewal options for another 20.

Lister profits fall 48% to under £2m

THE ADVERSE effects of high interest and exchange rates on the UK textile industry was well illustrated yesterday by Lister, the Bradford-based textile group.

In the year to March 25 1989, the group, which also has property investment, engineering, and insurance broking interests, reported pre-tax profits of £1.63m - a decline of 48 per cent on last year's £3.11m.

Mr Justin Kornberg, chairman, said high interest rates and, in particular, high exchange rates contributed to a lessening in demand for the company's products. "A declining pound should encourage an increase in demand for UK-based goods"

ABE progresses to £0.8m

By Clay Harris

ASSOCIATED British Engineering continued to progress through the second six months of the 1988-89 year and for the full 12 months saw profits rise from £232,000 to £284,000 at the pre-tax level.

Turnover for the year to March 31 pushed ahead from £26.22m to £31.43m but net operating expenses took £4.77m more at £30.4m. Earnings per 1p share worked through at 0.25p (0.04p). The proposed dividend is 0.06p (0.03p).

DC Gardner expands with acquisitions worth £11.5m

By Clare Pearson

DC GARDNER Group, USM-quoted financial training company which grew on the back of the rapid growth in City employment earlier this decade, also aims to benefit from the recession there by buying Coutts Consultants, the outplacement agency.

The acquisition, worth up to £7.9m, was announced yesterday along with two other purchases for a further maximum consideration of £3.55m.

The deal, financed by a mixture of loan stock, cash, and 5.42m shares, representing 40 per cent of the enlarged equity, effectively doubles the size of Gardner's business.

Mr Colin Gardner, chairman, said there were opportunities for enhancing Coutts' base of 200 customers, of which only 30 were financial, by marketing its services to Gardner's 300 financial clients.

NOTICE OF REDEMPTION To the Holders of the 20% Guaranteed Notes Due 1991 of General Electric Credit International N.V. (formerly known as General Electric Credit Corporation)

General Electric Credit International N.V. (formerly known as General Electric Credit Corporation) is a company incorporated in the Netherlands. The company is a subsidiary of General Electric Company (USA).

Mr Colin Gardner, chairman, said there were opportunities for enhancing Coutts' base of 200 customers, of which only 30 were financial, by marketing its services to Gardner's 300 financial clients.

Marshall's Plc BUILDING MATERIALS GROUP 'A massive increase' Sales - £152m up 45% Profit before tax - £25m up 91% Dividend for year - 8.75p up 21% Earnings per share - 31.30p up 51%

Ross Catherall Group PLC Listing Forecast Exceeded Record Turnover and Profits HIGHLIGHTS 1989 1988 Increase * Turnover £43.23m £33.36m 29% * Profit before tax £7.30m £5.71m 28% * Taxation £2.34m £1.83m 28% * Profit after tax £4.96m £3.88m 28% * Earnings per share 13.1p 10.3p 27%

ELECTRAK Electrak Holdings plc has acquired Bruisma Interieur Specialiteiten (BIS) B.V. The undersigned assisted in the negotiations and acted as financial adviser to Electrak Holdings plc. James Capel Corporate Finance Limited July 1989

ELECTRAK Electrak Holdings plc Results for the year ended 31st March, 1989 Turnover £'000 £'000 4,114 3,226 Profit After Tax 345 103 Earnings per ordinary share 2.53p 0.85p

Fitzwillon "Exceptional Progress" A short two years ago Fitzwillon embarked on a new and exciting strategy which was designed to transform the company's character and performance by expanding it into a significant industrial and commercial holding company. I am pleased to report that in the eighteen months under review, exceptional progress has been achieved in the implementation of that strategy.

NOTICE OF REDEMPTION

General Electric Credit International N.V. (guaranteed by General Electric Capital Corporation, formerly known as General Electric Credit Corporation)

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of Section 8 of the Financial and Payments Agency Agreement dated 1989...

H Young shares fall on earnings warning

Shares in H Young Holdings, the distribution group, fell 25p to 128p after it warned that earnings per share for the 14 months to September 30 would be lower than the 15.9p of previous 12 months.

UK COMPANY NEWS Beleaguered buccaneer prepares for battle

David Waller on the career of Ward White's chairman in the light of the Boots bid

COMPANY CHAIRMEN who enjoy being on the acquisition rampage often find themselves being described as "buccaneering" in the financial press.

IN TIME, he became a brand manager for Holly Dried Foods at a Unilever subsidiary; later he joined a City of London firm of accountants which doubled up as management consultants.



At times it seemed that Mr Birch's enthusiasm for retailing, no matter what the industry, was somewhat indiscriminate. In November 1985, he spent £1.5m on Mayrads for its Zodiac toy chair.

BANK HANDLOWY W. WARSZAWIE S.A. Registered Office: TRAUOGUTTA 7-9 WARSZAWA (POLAND) FLOATING RATE NOTES 1979-1989 OF USD 1,000

BOWATER INDUSTRIES PLC formerly THE BOWATER CORPORATION LTD. NOTICE OF EARLY REDEMPTION OF THE 9 1/4 PER CENT BONDS DUE 15TH MAY 1992

Acquisitions boost Sims Food to £6m

SIMS FOOD Group, the USM-quoted meat company, yesterday revealed a substantial increase in pre-tax profits from £2.11m to £6.05m for the year to March 31.

Green image helps Beaverco rise 84% to near £3m

THE GREEN advantage of Beaverco's foam and foam-related consumer products helped push its pre-tax profits ahead 84 per cent in the year to March 31.

Claremont loss increases to £107,000

HEAVIER pre-tax losses of £107,000 were announced by Claremont (UK), the oil and gas company, for the six months to March 31.

Vaux buys Morris Wine

Vaux Group, the Sunderland-based brewer, has acquired Morris Wine Stores, a chain of 25 off-licences, for £2.5m.

COMPANY NEWS IN BRIEF

AAH HOLDINGS has acquired the retail pharmacy businesses of EA Morgan, of Swansea, and John Park & Son, of Aberdeen, for £580,000.

PROPERTY investment and development company. A sum of £2.9m is payable on completion. Dean and Bower will construct a new additional building on the Preston property for the purchaser.

TRON Group announced that neither it nor any of its subsidiaries are connected with Henderson Investment Corporation, a Panamanian company which is the subject of a winding-up petition.

To become No.1 where we come from you have to be good at International Trade Finance.

Unlike most banks, helping importers and exporters has had to be a core activity of HongkongBank from the start. Within months of the Bank's formation we opened our London branch in 50 countries.

HongkongBank The Hongkong and Shanghai Banking Corporation 99 Bishopsgate EC2P 2LA

Corporate Identity Systems by Siegel & Gale. Whether we are creating a worldwide identity, naming a company or product, building a brand or simplifying communications, Siegel & Gale takes pride in elegant and common-sense solutions.

Merrill Lynch. COMMUNITY HOSPITALS Group is buying Thomas River and Sons, a company in liquidation, which owns 78 acres of land at Sawbridge, Hertfordshire.

TECHNOLOGY

Software that builds on the real world

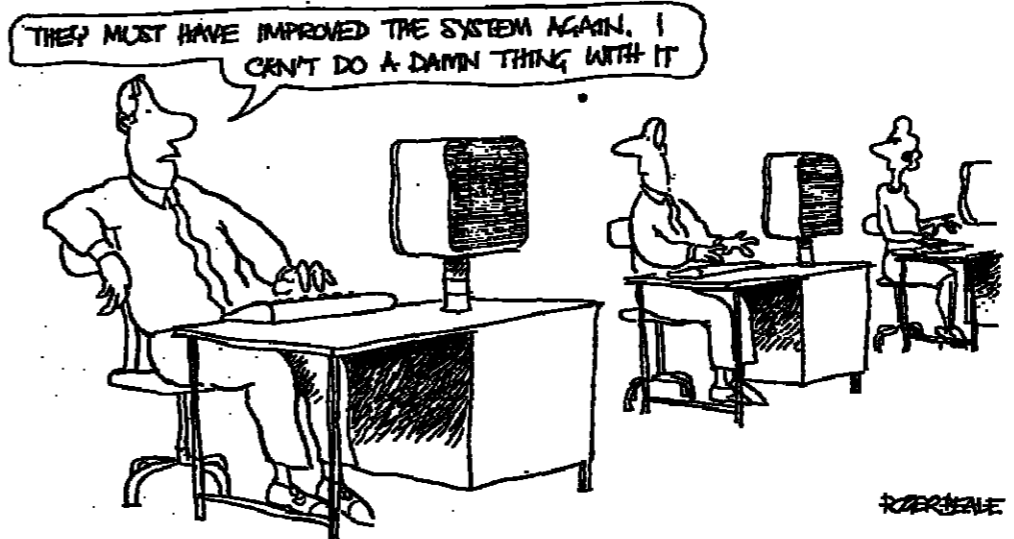
Alan Cane assesses a new approach to programming that could ease the systems backlog

Computer software developers are becoming convinced that a cure for the world's software crisis is at hand. Called object-oriented programming (Oop), it attempts to model the real world in software terms...

Certainly there can. Data processing professionals often rival builders in their reluctance to give up traditional methods, no matter how inefficient they may be...

modify that data. He or she stores the data and the procedures in different parts, or modules, of the system. The program consists of a set of statements governing the interaction between the data and the procedures...

Tom, therefore, is an object. Oop takes this idea as its basic metaphor. An object-oriented program has a series of building blocks or objects, each comprising both data and procedures which act on that data...



make it simpler to model complex systems. Oop systems are designed for change and individual objects are reusable. There is, however, a long way to go. The technology needs to mature and the smaller suppliers need to become established...

Cover story on the shape of computing to come

"WE'll have failed if people think of it as a computer," says Hermann Hauser. "We want them to think of it as a book."

eight research laboratories, united in such a quest as that for a single "black box" embracing all the electronics to be found on the desk of the well equipped secretary...

bridge, while retaining a non-executive role as Olivetti's chief scientific director. This year he and three co-directors, all with experience of high-technology start-ups...

people do not think of them as having an inherently rich structure. They are wrong, says Hauser. Moreover, because everything is firmly secured between the covers, "things don't get lost."

There are technical risks, but no need for breakthroughs to bring the first active books into production, he believes. The kind of risk he has in mind is that no one has yet put a computer accessed by stylus into large volume production...

David Fishlock

TECHNOLOGY MARKET

The International Journal of TECHNOLOGY MANAGEMENT. Articles from top level management and leading world researchers stress the practical aspects of solving engineering and technological business problems. Published bi-monthly; Volume 4 (1989) : £ Stg. 100.00

HDTV INTERNATIONAL 89. The First Annual Conference on High Definition Television. 18-19 September 1989 London Tara. Includes a display of HDTV.

INTERACTIVE VIDEO SYSTEMS JOINT VENTURE MARKETING PARTNER SOUGHT. Creators and manufacturers of interactive communications system with sole rights to software and hardware is seeking a joint venture partner to market products...

Battelle. Putting Technology to Work. Natural Language Query (NLQ) software tool for ORACLE Databases. Has your computer learnt your language, or have you had to learn "Computerese"?

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TECHNOLOGY MARKETING Strategy. 01-480 5562.

PERSONAL COMPUTERS & SOFTWARE. The Financial Times proposes to publish this survey on: 27th September 1989. For a full editorial synopsis and advertisement details, please contact: Meyrick Simmonds on 01-873 4540.

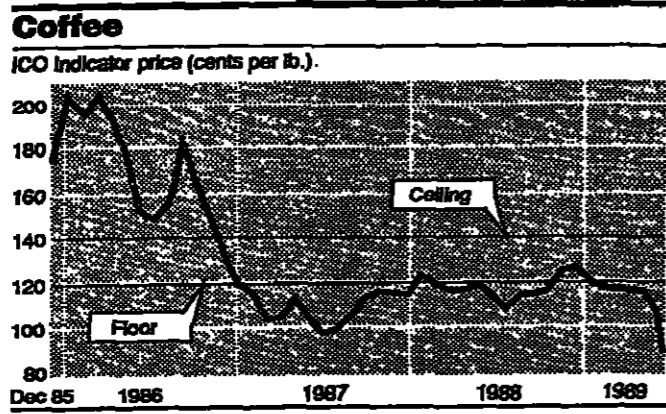
FINANCIAL TIMES TECHNOLOGY MARKET. Matching know-how to know-who. Does your technology have a market? The Financial Times Technology Market appears every Wednesday as a half page of advertising for buyers and sellers of new technology.

COMMODITIES AND AGRICULTURE

Coffee pact 'murder' sparks price plunge

David Blackwell on the demise of a commodity price agreement

THE AGREEMENT was deliberately murdered by certain parties - that was the verdict of one producer delegate on the demise of the International Coffee Organisation pact on Monday evening.



As it became clearer on Monday afternoon that this time there would be no last minute solution to the ICO's problems, prices tumbled in both London and New York. The New York market was closed yesterday for Independence Day, but the fall continued on the London Futures and Options Exchange (FOX).

coffee for 40 per cent of its export earnings, more than Brazil, which relies on coffee for just 6 per cent. Hence Colombia's struggle to keep the export quota system going.

watchers will certainly be keeping a keen eye on the New York opening today after the holiday. The surpluses are proportionately nowhere near as bad as those faced by the cocoa industry - but they show no sign of coming down.

Market shrugs off Ivorian cocoa move

By David Blackwell

THE LONDON cocoa market yesterday shrugged off overnight news that the Ivory Coast, the world's biggest producer, had finally cut the price it pays to its cocoa farmers.

Mr Denis Bra Kanon, the country's Minister of Agriculture, said in Abidjan that the price would be reduced to 250 CFA francs a kilogram, equivalent to about £460 a tonne, from 400 CFA francs a kilogram.

Brussels taking tougher line on overfishing

By Tim Dickson in Brussels

THE PROBLEM of controlling overfishing in European Community waters - and the strong undercurrent of national sensitivity in this area of policy making - was highlighted in Brussels yesterday.



Manuel Marin, trying to conserve a scarce resource, lands already before the court no verdicts have yet been handed down.

Swazi farmers struggle in South Africa's shadow

John Madeley on the country's efforts to achieve food self-sufficiency

ALMOST TOTALLY surrounded by the Republic of South Africa and the large commercial farms of the Transvaal, the small farm sector in Swaziland is struggling to break free from the grip of its dominant neighbour.

by the Rome-based International Fund for Agricultural Development, the United Nations' small farmer agency, it is rehabilitating smallholder irrigation systems, which have largely fallen into disuse, and creating a new national marketing structure for agricultural products.

The new marketing structure is trying to give Swazi farmers a central and organised outlet for their produce. Some 30 kilometres south of the capital, Mbabane, a wholesale fresh produce market has been set up.

meet domestic demand - and as their produce comes on to the market at certain peak times - the wholesale market also handles produce from South Africa.

WEEKLY METALS PRICES

Table listing weekly metal prices for Aluminum, Copper, Lead, Zinc, Tin, Silver, Gold, Platinum, Palladium, and various other metals with their respective prices and market status.

LONDON MARKETS

Table listing various commodity prices in London, including SUGAR, SPOT MARKETS, and other goods.

WORLD COMMODITIES PRICES

Table listing world commodity prices for various goods like Wheat, Soyabean Meal, Palm Oil, and other agricultural products.

LONDON METAL EXCHANGE (Prices supplied by Amalgamated Metal Trading)

Table listing London metal exchange prices for Aluminum, Cash, Copper, Lead, Zinc, Tin, Silver, and Gold.

Improved prospects seen for Caribbean producers

Canute James on a bank report forecasting better times ahead after a mixed year in 1988

PRODUCERS of major commodities in the Commonwealth Caribbean had a mixed year in 1988, but the bank report says, according to the annual report of the Caribbean Development Bank.

"Guyana, in addition to failing to satisfy its US quota, had to import sugar towards year-end to meet domestic requirements," said the bank report.

Table listing regional bank report data for various Caribbean countries like Guyana, Jamaica, and Barbados.

سكنا من الامل

LONDON STOCK EXCHANGE

Equities firm but turnover dwindles

FURTHER gains in sterling, together with a consequent softening in London money market rates, encouraged a UK stock market largely becalmed yesterday...

Account Dealing Dates: VISA Dealing: Jul 3, Jul 17; GTC Dealing: Jul 12, Jul 27; List Dealing: Jul 14, Jul 28...

the equity market's optimism on UK base rates, Friday's announcement of the latest US employment data presents the next significant hurdle for international investors...

the market view that a rival bidder could easily emerge, and either win the fight or force Boots to substantially increase its 2500m offer...

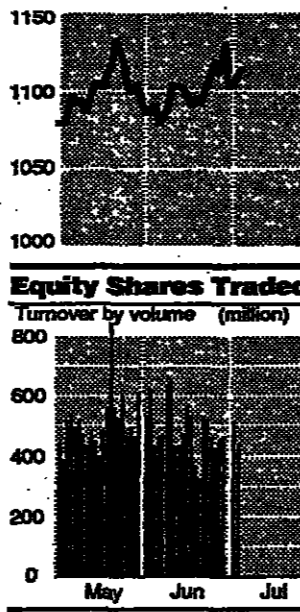
Hefty turnover in CU

Traders in Commercial Union (CU) were misguided for a while by trends in the traded options market...

will be a UK quoted company. If it happened it would mean heavy buying by US investors, especially index tracking funds...

Scottish & Newcastle (S&N) went down as shares of other Brewers went up. The full-year profits were exceedingly good at £138.2m...

FT-A All-Share Index



as being 20.2 per cent. Some large deals were reported on the Seaq ticker, notably one of 750,000 shares...

because efforts to build joint projects in broadcasting had fallen through. One analyst said he thought that Adstems had been bought for between 165p and 170p...

perks and stories that a broking house was about to downgrade after a visit to the group's West German operations...

Two houses, one with US associations, caught the market out in British & Commonwealth, which may be set to buy Bell Lingo, the top Scottish broking house...

Beecham attracts

Sudden demand for Beecham took the shares ahead as some institutions seemed to realise the implications of the planned merger with SmithKline Beecham...

TV-am stake sold

Leisure Group Brent Walker has sold its remaining 9.9 per cent in USM-quoted TV-am, brokers confirmed yesterday...

NEW HIGHS AND LOWS FOR 1989

Table listing various companies and their market performance for 1989, including names like British Gas, FT-SE 100, and various industrial stocks.

APPOINTMENTS

At the annual meeting of IFL AQUITAINE UK (HOLDINGS) Professor Peter Moore was appointed a non-executive director...

Littlewoods re-organises

The LITTLEWOODS ORGANISATION has re-organised its retailing activities. Index, the catalogue shop division, and the separate trading division with separate divisions...

New structure at British Gas

BRITISH GAS has been re-organised into three business units - UK gas supply, exploration and production, and new business development...

Guinness strategic affairs director

Mr Peter Mitchell has been appointed strategic affairs director of GUINNESS. He was director of GUINNESS, He was

Mr Nick Atkinson

Mr Nick Atkinson (above) has been appointed managing director, business development, at H.P. BULLMERE HOLDINGS. He will be responsible for... and spirit division, Symbiont, exports, strategic planning, new product development, and technical services.

FINANCIAL TIMES STOCK INDICES

Table of stock indices including Government Secs, Fixed Interest, Ordinary, Gold Mines, and Ord. Cl. Yield, with columns for Jul 4, Jul 3, Jun 30, Jun 29, Jun 28, Jun 27, and High/Low values.

S.E. ACTIVITY table showing indices for Jul 3 and Jun 30, with categories like Gilt Edged Bargains, Equity Bargains, and Equity Value.

DAV'S HIGH 18012 DAV'S LOW 17825. Basis 100 Govt. Sec. 15/10/28. Fixed Inc. 1928. Ordinary 17735. Gold Mines 120/52. SE Activity 1004, +441. 11.39 Excluding intra-market business.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume for various stocks including Astra, BAA, British Airways, British Telecom, etc., with columns for Stock, Volume, and % Change.

shot 26 higher to 170p on yet another approach which the company said could lead to an offer of 185p a share. Two houses, one with US associations, caught the market out in British & Commonwealth...

FT LAW REPORTS

Pension discrimination case is not out of time

KAPUR AND OTHERS v BARCLAYS BANK PLC. Court of Appeal (Lord Justice Neill, Lord Justice Bingham and Lord Justice Mann): June 29 1989. A DISCRIMINATORY pension scheme run by an employer included a provision that any pension granted by the bank will not take into account any previous years of service with Barclays Bank DCO.

صحة من الامل

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2126

Main table containing unit trust information with columns for company name, unit price, and other financial details. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on next page

سكنا من الامل

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their performance, and details. Includes sections for 'ISLE OF MAN', 'LUXEMBOURG', and 'OTHER OFFSHORE FUNDS'.

LONDON SHARE SERVICE

Table of London Share Service listing various funds and shares. Includes sections for 'BRITISH FUNDS', 'COMMONWEALTH & AFRICAN LOANS', and 'AMERICANS'.

Table of Money Market Bank Accounts listing various bank accounts, interest rates, and services. Includes sections for 'Money Market Bank Accounts' and 'Trust Funds'.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American companies such as American Express, American International Group, and American Overseas, with columns for stock price, bid, offer, and volume.

BUILDING, TIMBER, ROADS - Contd

Table listing companies in the building, timber, and roads sectors, including Bovis Lend Lease and Bovis Lend Lease Construction.

DRAPERY AND STORES - Contd

Table listing companies in the drapery and stores sector, such as Debenhams and Debenhams Group.

ENGINEERING - Contd

Table listing engineering companies like Balfour Beatty, Balfour Beatty Construction, and Balfour Beatty Infrastructure.

INDUSTRIALS (Miscel.) - Contd

Table listing various industrial companies including British Airways, British Petroleum, and British Telecom.

INDUSTRIALS (Miscel.) - Contd

Table listing more industrial companies such as British Airways, British Petroleum, and British Telecom.

CANADIANS

Table listing Canadian companies like Canadian National Railway, Canadian Pacific, and Canadian Tire.

BANKS, HP & LEASING

Table listing banks and hire purchase/leasing companies such as Bank of Montreal and Finance Trust.

ELECTRICALS

Table listing electrical companies like British Telecom and British Telecom Infrastructure.

FOOD, GROCERIES, ETC

Table listing food and grocery companies such as Asda, Asda Stores, and Asda Retail.

INDUSTRIALS (Miscel.)

Table listing various industrial companies including British Airways, British Petroleum, and British Telecom.

INDUSTRIALS (Miscel.)

Table listing more industrial companies such as British Airways, British Petroleum, and British Telecom.

BANKS, HP & LEASING

Table listing banks and hire purchase/leasing companies such as Bank of Montreal and Finance Trust.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies like British Petroleum and British Petroleum Chemicals.

DRAPERY AND STORES

Table listing companies in the drapery and stores sector, such as Debenhams and Debenhams Group.

HOTELS AND CATERERS

Table listing hotels and caterers companies like British Airways and British Airways Catering.

INDUSTRIALS (Miscel.)

Table listing various industrial companies including British Airways, British Petroleum, and British Telecom.

INDUSTRIALS (Miscel.)

Table listing more industrial companies such as British Airways, British Petroleum, and British Telecom.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies like British Beer and British Beer & Food.

DRAPERY AND STORES

Table listing companies in the drapery and stores sector, such as Debenhams and Debenhams Group.

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Table listing various industrial companies including British Airways, British Petroleum, and British Telecom.

INSURANCES

Table listing insurance companies like British Airways and British Airways Insurance.

BUILDING, TIMBER, ROADS

Table listing companies in the building, timber, and roads sectors, including Bovis Lend Lease and Bovis Lend Lease Construction.

DRAPERY AND STORES

Table listing companies in the drapery and stores sector, such as Debenhams and Debenhams Group.

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INSURANCES - Contd

Table of insurance companies including Ben Alliance, Sun Life, and others, with columns for share price, high, low, and P/E ratio.

LEISURE

Table of leisure companies including B&A Group, British Airways, and others.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade companies including General Motors, Ford, and others.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing companies including News International, Newsprint, and others.

PAPER, PRINTING, ADVERTISING - Contd

Table of paper, printing, and advertising companies including Newsprint, Newsprint, and others.

PROPERTY

Table of property companies including British Land, British Land, and others.

SHIPPING

Table of shipping companies including British Overseas Airways, British Overseas Airways, and others.

SHOES AND LEATHER

Table of shoes and leather companies including British Overseas Airways, British Overseas Airways, and others.

SOUTH AFRICANS

Table of South African companies including Anglo American, Anglo American, and others.

TEXTILES

Table of textile companies including British Overseas Airways, British Overseas Airways, and others.

TOBACCO

Table of tobacco companies including British Overseas Airways, British Overseas Airways, and others.

TRUSTS, FINANCE, LAND - Contd

Table of trusts, finance, and land companies including British Overseas Airways, British Overseas Airways, and others.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land companies including British Overseas Airways, British Overseas Airways, and others.

FINANCE, LAND, ETC

Table of finance, land, and other companies including British Overseas Airways, British Overseas Airways, and others.

OIL AND GAS

Table of oil and gas companies including British Overseas Airways, British Overseas Airways, and others.

OVERSEAS TRADERS

Table of overseas traders including British Overseas Airways, British Overseas Airways, and others.

PLANTATIONS

Table of plantation companies including British Overseas Airways, British Overseas Airways, and others.

OIL AND GAS - Contd

Table of oil and gas companies including British Overseas Airways, British Overseas Airways, and others.

OVERSEAS TRADERS

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PLANTATIONS

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MINES

Table of mining companies including British Overseas Airways, British Overseas Airways, and others.

Far West Rand

Table of Far West Rand mining companies including British Overseas Airways, British Overseas Airways, and others.

O.F.S.

Table of O.F.S. mining companies including British Overseas Airways, British Overseas Airways, and others.

Diamond and Platinum

Table of diamond and platinum mining companies including British Overseas Airways, British Overseas Airways, and others.

Central Africa

Table of Central Africa mining companies including British Overseas Airways, British Overseas Airways, and others.

FINANCE

Table of finance companies including British Overseas Airways, British Overseas Airways, and others.

MINES - Contd

Table of mining companies including British Overseas Airways, British Overseas Airways, and others.

MISCELLANEOUS

Table of miscellaneous companies including British Overseas Airways, British Overseas Airways, and others.

THIRD MARKET

Table of third market companies including British Overseas Airways, British Overseas Airways, and others.

NOTES

Stock Exchange dealing classifications are indicated to the right of security names. A plus (+) or minus (-) in the price column indicates whether the price is above or below the previous day's closing price.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including British Overseas Airways, British Overseas Airways, and others.

TRADITIONAL OPTIONS

Table of traditional options including British Overseas Airways, British Overseas Airways, and others.

MISCELLANEOUS

Table of miscellaneous companies including British Overseas Airways, British Overseas Airways, and others.

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PROPERTY

Table of property companies including British Overseas Airways, British Overseas Airways, and others.

OILS

Table of oil companies including British Overseas Airways, British Overseas Airways, and others.

MINES

Table of mining companies including British Overseas Airways, British Overseas Airways, and others.

COMMODITIES

Table of commodity prices including British Overseas Airways, British Overseas Airways, and others.

This service is available to every Company user in a 24-hour exchange throughout the United Kingdom for a fee of £2.95 per annum for each security.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar eases in quiet trading

THE DOLLAR finished little changed from opening levels yesterday, but showed a softer tone from Monday's close. The US unit failed to recover from losses suffered in Tokyo where the Bank of Japan took advantage of the relatively low trading volume and sold dollars.

least until the release of US employment data for June on Friday. The dollar closed at DM1.9215 from DM1.9285 and SF1.6465 compared with SF1.6545. It was also lower against the French franc at FF6.5225 from FF6.5500. However, it improved against the yen to Y141.55 from Y141.25. On Bank of England figures, the dollar's exchange rate index fell from 71.1 to 70.9.

sterling. Sterling closed at \$1.5875 from \$1.5775 and DM3.0500 compared with DM3.0425. It was also higher against the yen at Y224.75 from Y223.75. Elsewhere, it finished at SF2.6150 from SF2.6100 and FF6.5225 against FF6.5325. Firmer interest rates in Paris underpinned the French franc yesterday, and pushed the D-Mark down to FF3.3940 from FF3.3950 in very thin trading. However, the D-Mark continued to improve against the yen, closing at Y73.67 from Y73.22 on Monday. Investor confidence continues to be undermined by the scandals involving Mr Sosuke Uno, the Japanese Prime Minister.

FINANCIAL FUTURES

Better trend in short sterling

THE LIFFE market was subdued in London yesterday, with short sterling and West German Government bond futures trading only around 13,000 contracts each. Underlying sentiment was good, amid recent signs of a slow down in the UK economy and a slight improvement in the trade position, while the Bundesbank has acted to stem inflationary pressure in Germany with a rise in interest rates.

Against this background any easing of the US dollar will be seen as beneficial to Europe. The US currency continued to fall yesterday, but without any guidance from the US where markets were closed for Independence Day. Fears of a recession are tending to drive the dollar lower, encouraging speculation today's meeting of the Federal Open Market committee will vote for an easing of monetary policy.

ling and D-Mark based contracts yesterday. September three-month sterling futures opened firmer at 86.10 and traded within a narrow range of 86.04 to 86.14, before closing at 86.09 compared with 85.98 previously. The contract is now well established towards the top of a 85.75 to 86.35 target range, with some traders now seeing an upward target of 86.50. September German bonds were firm, rising to 95.55

EMS EUROPEAN CURRENCY UNIT RATES table with columns for Country, Unit, Rate, % change, and % change against the dollar.

POUND SPOT-FORWARD AGAINST THE POUND table with columns for Date, Spot, Forward, and % change.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR table with columns for Country, Unit, Rate, % change, and % change against the dollar.

EURO-CURRENCY INTEREST RATES table with columns for Currency, Term, and Rate.

EXCHANGE CROSS RATES table with columns for Currency, Rate, and % change.

LIFFE LIFFEX FUTURES table with columns for Contract, Price, and % change.

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S IN NEW YORK

S IN NEW YORK table with columns for Date, Price, and % change.

STERLING INDEX

STERLING INDEX table with columns for Date, Index, and % change.

CURRENCY RATES

CURRENCY RATES table with columns for Currency, Rate, and % change.

CURRENCY MOVEMENTS

CURRENCY MOVEMENTS table with columns for Currency, Rate, and % change.

OTHER CURRENCIES

OTHER CURRENCIES table with columns for Currency, Rate, and % change.

MONEY MARKETS

London rates ease

THERE WAS a slight easing of interest rates in the London money market yesterday, encouraged by a firmer pound. Sterling gained further ground against the dollar and the D-Mark, leading to a fall to 14 1/4-13 1/4 per cent from 14 1/4-14 per cent in sterling three-month interbank. A much larger than expected fall in June UK official reserves had no impact on the market.

Bill maturities in official hands, repayment of late assistance and a take-up of Treasury bills drained \$58m, with Exchequer transactions absorbing \$570m. These factors outweighed a fall in the note circulation adding \$50m to liquidity and bank balances above target of \$230m. In Frankfurt, call money edged down to 6.5 per cent from 7.0 per cent, taking it slightly below the 7.00 per cent Lombard emergency financing rate. The market now awaits the outcome of this week's securities repurchase tender, with dealers hoping the

FT LONDON INTERBANK FIXING

FT LONDON INTERBANK FIXING table with columns for Rate and % change.

MONEY RATES

MONEY RATES table with columns for Rate and % change.

LONDON MONEY RATES

LONDON MONEY RATES table with columns for Rate and % change.

BASE LENDING RATES

BASE LENDING RATES table with columns for Bank, Rate, and % change.

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EUROPEAN OPTIONS EXCHANGE Table with columns for Series, Price, and % change.

CROSSWORD No.6,977 by FRESCA

Crossword puzzle grid with numbers 1-27 indicating starting positions for clues.

Clues for the crossword puzzle: 1 Hit of a quiet leader? (8), 2 See 14, 3 She arose - transformed in the main (8), 4 Quartet or half sextet appear at royal display (6), 5 Glass that pupil looks into? (8), 6 Street wisdom that turns on a kind of alcohol (6), 7 Thinly scattered as boxes at the end of time (6), 8 Draw wrong angle? It's on the small side (6), 9 Repository for everything when it's raining outside (6), 10 Chris Cribb's a tree-feller, one might say (8), 11 Duke in a picture with dead rose (8), 12 Diehard may fight for them with love, brandishing cutlasses around (4,6), 13 Diplomatic approach from the orchestra (8), 14 Listener's medications start off optic discharges (8), 15 Slinger - one shouting about party back-up (8), 16 Confederate general's strategy - initially behaves very defensively in the field (10), 17 Swing her round, George! (8), 18 Remembered being brought home? (8), 19 A kind of porcelain protection for the very young (8), 20 It can make building blocks go brisley (6), 21 Movingly photographed? (8), 22 Get in touch with doctor about unit (6), 23 Solution to Puzzle No.6,976

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صفحات الاصل

WORLD STOCK MARKETS

Table of world stock markets including sections for Austria, Germany, Italy, Sweden, Netherlands, Switzerland, Norway, Spain, South Africa, and Japan. Each section lists various stocks with their prices and changes.

NEW YORK DOW JONES

Table showing Dow Jones index performance for July 4, 5, and 6, 1989, with columns for High, Low, and Close.

INDICES

Table of various international indices including Australia, Austria, Belgium, Denmark, Finland, France, Germany, Hong Kong, Italy, Japan, Korea, Luxembourg, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, and Taiwan.

NEW YORK ACTIVE STOCKS

Table of active stocks in New York, listing stock names, prices, and changes.

CANADA

Table of Canadian stock market data, including Toronto and Montreal indices.

TOKYO - Most Active Stocks

Table of the most active stocks in Tokyo, listing stock names, prices, and changes.

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Advertisement for 'Travelling on Business in the Netherlands?' listing various hotels in Amsterdam such as the Ascot Hotel, American Hotel, and Apollo Hotel.

Table of Japanese stock markets, listing various companies and their stock prices.

Table of Australian stock markets, listing various companies and their stock prices.

Table of Hong Kong stock markets, listing various companies and their stock prices.

Table of Singapore stock markets, listing various companies and their stock prices.



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